

FINANCIAL TIMES

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Noël Forgeard
New man in the
Airbus cockpit
Inside Track, Page 6

MONDAY AUGUST 10 1998

WORLD NEWS

UN arms inspectors suspend monitoring of new Iraqi sites

The UN commission charged with dismantling Iraq's weapons of mass destruction said it had suspended arms inspections of new sites after Baghdad decided to stop co-operating with UN inspectors. Page 2

Kosovo villages attacked Serbian forces mopping up in western Kosovo were reported to have attacked villages in the Decani area near the Albanian border. Survivors' tales, Page 3

War fears in central Africa Leaders of the Democratic Republic of Congo and Rwanda exchanged threats of outright war as mediation efforts by southern African states began. Page 2

Hijack passengers held Russian security forces kept 70 passengers aboard an airliner at Moscow's Domodedovo airport, believing hijackers who earlier threatened to blow it up might still be among them.

Taliban claims last stronghold Afghanistan's Moslem fundamentalist Taliban militia said it captured the northern city of Mazar-i-Sharif, the stronghold of a coalition of ethnic militias which has resisted the Taliban for four years. Page 2

More crosses raised at Auschwitz Roman Catholics erected five new crosses outside the Nazi death camp at Auschwitz, despite Israeli calls that dozens of crosses at the site be removed.

Foreign activists detained in Burma Eighteen foreign activists were detained in the Burmese capital after handing out leaflets calling on people to remember a massacre of opposition supporters 10 years ago. Anniversary calm, Page 3

Ruling party ahead in Sweden Sweden's ruling Social Democrats widened their lead over the main opposition Moderates six weeks before a general election, according to the latest opinion poll.

Bentkastas says ruling 'unjust' Turkish Cypriot leader Rauf Denktash said a European court ruling that Turkey must compensate a Greek Cypriot refugee from fighting in 1974 was "unjust and biased".

Malaysian rumours spark tension Rumours on the internet of a resurgence of racial unrest in Malaysia sparked a run on sugar, flour and rice, while some businesses sent workers home and closed early. Page 4

Iran ready for normalisation Iran signaled its willingness to normalize relations with Iraq, but said that exchanging all prisoners from their 1980-88 war must come first.

Brazil announces labour reform The Brazilian government has announced an extensive reform of the country's labour laws in an attempt to halt rising unemployment. Page 4

Bell Atlantic workers strike About 73,000 workers went on strike at Bell Atlantic, one of the biggest US telephone companies, posing a threat to telephone services in New York, Washington DC and the north-east. Page 3

Foositt on course for S Africa American adventurer Steve Foositt was far out over the south Atlantic, headed for South Africa in his attempt to make the first non-stop trip around the world in a balloon.

EURO INTEREST RATE CONVERGENCE

Country	Interest rate	Interest rate	Interest rate
Austria	4.50%	4.50%	4.50%
Belgium	4.50%	4.50%	4.50%
Denmark	4.50%	4.50%	4.50%
Germany	4.50%	4.50%	4.50%
Ireland	4.50%	4.50%	4.50%
Italy	4.50%	4.50%	4.50%
Netherlands	4.50%	4.50%	4.50%
Portugal	4.50%	4.50%	4.50%
Spain	4.50%	4.50%	4.50%
UK	4.50%	4.50%	4.50%
France	4.50%	4.50%	4.50%
Greece	4.50%	4.50%	4.50%
Switzerland	4.50%	4.50%	4.50%
Other Eurozone countries	4.50%	4.50%	4.50%
Non-Eurozone countries	4.50%	4.50%	4.50%
Total	4.50%	4.50%	4.50%

Expected convergence rate (3.75%)

Euro prices, Page 21

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BUSINESS NEWS

UBS removes LTCB from brand name of joint venture

United Bank of Switzerland has removed any reference to Long Term Credit Bank from the brand name of its joint venture with the Japanese bank, and may buy the 50 per cent of the joint venture it does not own. Page 13

Independent motor traders involved in controversial, "unofficial" car imports to the UK have applied for judicial review at the High Court of UK government rules restricting their activities. Page 12

Towers Perrin, management consultancy, has warned investors to check for hidden charges in the "expensive and anti-quated" asset management services in Europe. Page 12

BOC, the British industrial gases group, is expected to announce up to 3,800 job cuts around the world tomorrow after a wide-cost-cutting review. Page 13

Audi, the executive car subsidiary of Germany's Volkswagen, underlined its position as one of Europe's fastest-growing car companies when it reported first-half 1998 pre-tax profits increased by 84 per cent to DM804m (£454m). Page 16

Mergers activity among European banks has accelerated in the last 18 months, yet most mergers in the sector have failed to deliver value to their investors, according to a new study. Page 14

Insurance, telecoms and transport companies are the most at risk of disruption from the introduction of European economic and monetary union. Page 13

Saab, Swedish cammera, has announced higher first-half losses after production stoppages and increased costs associated with the US launch of its flagship 9-5 model. Page 16

Chairman of the consortium, the state-backed vehicle set up to sell assets from Credit Lyonnais' balance sheet, is preparing to sell AOM, one of France's biggest airlines. Page 16

Metal-Seria, Finland's third largest forestry group, reported a sharp increase in first-half profits following strong demand for paper and packaging products and reduced loan losses. Page 15

Initial public offerings on the New York stock market will this week provide some indication of institutional investor sentiment after two weeks of turbulence in global stock markets. Page 15

El Entertainment Television, the Los Angeles-based cable and satellite network, is talking to partners about launching a UK channel. Page 14

Canada's bank shares fell after a profit warning from Canadian Imperial Bank of Commerce on Friday sparked fears of a slowdown in the sector. Page 16

Castrol, the Japanese electronics group, announced plans for a Y150bn (\$103m) share buyback as part of an effort to improve shareholder equity. Page 15

The World Bank has warned India that its high public sector deficit is threatening the country's macroeconomic stability and acting as a drag on growth. Page 4

World Equity Markets

The latest trends and data from more than 50 national markets at a glance. Page 29

Market mover

Pierier aims to spark a Siemens revival

Page 15

Shell goes green

Genuine commitment or image repair?

Inside Track, Page 8

Mexico

Stock market suffers growing pains

Page 16

FBI agents to probe embassy blasts

Albright rejects calls for swift action against terror suspects

The US has sent more than 100 investigators from the Federal Bureau of Investigation and other agencies to track down the bombers who devastated buildings near US embassies in east Africa on Friday, killing more than 200.

US officials yesterday said a video camera on top of the US embassy in Dar es Salaam, Tanzania's capital, may have filmed the attack. But no details were available about the film's contents.

"However, three days after the bombings, US officials admitted they had no firm evidence of

which groups were behind the attack.

Madeleine Albright, US secretary of state, yesterday warned against calls for swift retribution against possible suspects, saying more information was needed before the US could act.

She said: "I think that while there might be an instant gratification to do something about an attack on us, we have to be absolutely sure we have the facts straight."

The memory of the United States is very long and our reach is very far, and we have systematically brought in

people who have been accused of terrorist acts."

Speculation about responsibility for the attacks continued to focus on extremist groups in the Middle East. A previously unknown Islamic organisation calling itself the Islamic Army for the Liberation of Holy Places claimed responsibility at the weekend for the bombings, in statements sent to Arab news organisations.

The group said the Nairobi attack had been carried out by two Saudis from Mecca and the Dar es Salaam bombing by an

US under fire, Page 2

Editorial Comment, Page 11

Tokyo may be forced into wider banking reform

By Gillian Tett in Tokyo and James Harding in Beijing

Japan's prime minister yesterday said the government could make its plans for banking sector reform more radical to win broad-based political support for key financial sector bills.

"We need to pass [our banking bills] as early as possible by striking a compromise with the opposition parties, no matter what the cost," Keizo Obuchi said. "We must enter into talks with opposition forces that may have negotiable plans."

The Japanese opposition warned they may seek to block the bill in the Upper House of parliament because they believe the ruling Liberal Democratic party's plans are too timid. They want to introduce more transparency and speed in tackling problems, as well as to consider nationalising banks.

Although the LDP has so far rejected these calls, the Upper House elections last month have given the opposition more strength in parliament and may force the LDP to change some proposals.

But donors believe the Palestinian economy has few chances of improvement and self-sufficiency unless Israel allows full and free passage of goods between and in and out of the West Bank and Gaza, and until the PA sets up an adequate tax and investment legal framework.

The LDP argued that any changes in the bill could deal a blow to market confidence this week and further undermine the yen. This in turn could fuel fears about a wave of competitive devaluations across Asia.

However Jiang Zemin, China's president, yesterday reiterated Beijing's pledge not to devalue the Chinese currency, telling the visiting Japanese foreign minister that China would continue its efforts to keep the renminbi stable despite a slowing economy.

Although a period of political wrangling in Tokyo about the "bridge bank" bill could add to market unease, some of Japan's trading partners, such as the US, also hope the opposition's moves will force the LDP to improve its banking legislation.

That sinking feeling, Page 11

Joint venture in doubt, Page 13

Palestinian Authority under fire over economic planning

By Judy Dempsey in Jerusalem

The Palestinian Authority, responsible for the autonomous areas of the West Bank and Gaza, has come under fire from international donors in a dispute over funding of up to \$600m a year.

A letter signed by the European Union - the largest of the donors - the World Bank, USAid, Japan and Norway, has criticised Nabil Shaath, Palestinian minister of planning and international co-operation, for the authority's slowness in setting economic strategy and spending priorities for the coming year.

He was one of several ministers singled out last year for alleged corruption by the auditing committee of the Palestinian legislative council, the de facto Palestinian parliament.

The donors also warned that the authority had to prove its ability to absorb moderately high levels of investments ... in an environment of heightened competition for aid budgets.

Mr Shaath admitted there was poor communication between the donors and the authority, but he rejected charges that the development plan lacked a strategy. "We are sharpening our priorities," he

said. "We have identified water, sewerage, roads, education and health as our priorities and [are] asking donors to choose from among these sectors."

He said an annual \$600m of donor assistance was required until 2001.

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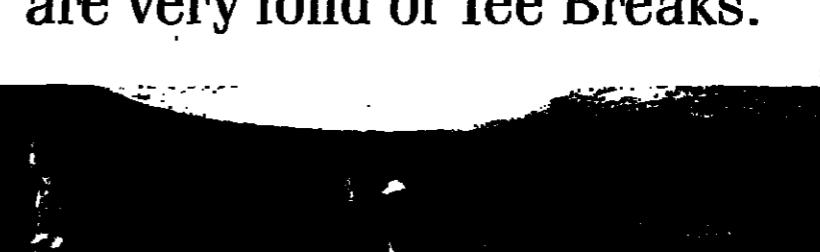
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WORLD NEWS

Kenya rescue teams turn on US marines

By Michael Wrigg in Nairobi

"The Americans have behaved like assholes from day one," snorted the ambulance worker. His scathing comment summarised the feelings of many of those standing in the cold, waiting to see whether microphones and sniffer dogs provided by Israel would yield further signs of life below the concrete and metal.

In the three days since a massive bomb ripped through Nairobi's city centre, heavily armed marines working with grim efficiency have cordoned off the shattered US embassy building behind a screen of barbed wire and grey sheeting.

But by last night their failure to join the frantic excavation efforts atop the huge pile of rubble once known as Uhuru House had triggered amazement and fury among exhausted rescue workers.

Situated behind the embassy, the seven-storey building housing insurance offices and a secretarial college took the main brunt of Friday morning's blast.

While the embassy remained standing, the old block, described as "soft" by

Israeli specialists, simply folded. Until Saturday night the calls of victims buried under the debris could still be heard.

But despite growing evidence that the collapsed Uhuru House, rather than the legend, would eventually give up the greatest number of bodies, US marines remained behind their self-appointed perimeter, warning away outsiders attempting to enter the documentation-strewn premises.

"I went into the embassy soon after the blast to pull a victim out and a marine pulled a gun on me and shouted at me to back off," said David Tredrea, a trauma specialist. "Since then I don't believe a single one of them has helped in excavation on Uhuru House."

Other rescue workers complained that in the hours following the blast, when passers-by scrabbled with their hands at the wreckage, US marines brushed aside requests for shovels and digging tools. "People were asking for a drill so that we could get some air to the people we could hear inside. But they refused," said a Red Cross worker.

By yesterday good news



Israeli special rescue team members and Kenyan rescue workers carrying an injured man. Reuters

over excavation operations at the weekend the chances of finding survivors became virtually nil after the first 72 hours.

"Last night we were still talking to an injured woman named Rose," said Captain Danny Kaplan. "But we haven't heard her voice today. She may be too tired to talk or she may be dead."

By yesterday good news

had become thin on the ground. An injured man was miraculously pulled from Uhuru House still alive on Saturday after 36 hours below the debris, and there was a flurry of excitement yesterday when a caretaker's wife and her 13-year-old son walked dazed from the still-standing Co-operative Bank House.

Scores of US personnel

will continue to fly into Nairobi, with expertise and equipment in the coming hours. But the time for sanctions has probably already drawn to a close.

For disillusioned residents, the mass arrival of US personnel will smack more of a Washington exercise aimed at reassuring worried voters back home than one aimed at saving Kenyan lives.

Reuters

we as a country have problems with this, and we are dealing with it here and internationally."

In the wake of the attacks, international analysts have criticised the US government for failing to adapt its intelligence operations to the threat of terror groups. US agencies earlier this year also came under fire for failing to alert Washington to a nuclear build-up in the Indian subcontinent.

Richard Haas, of the Brookings Institution in Washington, said the US still relied too heavily on cold war tactics of satellite surveillance and intercepting telephone calls.

That strategy was inadequate against international

terrorism, which demanded more human intelligence to track down individuals, he said.

The White House yesterday said it would attempt to speed security improvements at US embassies worldwide, after blaming congressional spending limits for delaying work in Nairobi until next January.

UN suspends new Iraq site inspections

By Jeremy Scahill in London and Laura Silber in New York

The United Nations commission charged with dismantling Iraq's weapons of mass destruction (Uniscom) yesterday said it had suspended arms inspections of new sites after Baghdad decided to stop co-operation with UN inspectors.

The move intensified a stand-off between the UN and Iraq, which began last week when Baghdad said it would suspend its co-operation with Uniscom and called for an immediate end to sanctions imposed after it invaded Kuwait in 1990.

Janet Sullivan, of the UN Bagdad ongoing monitoring and verification centre, said the inspections would be suspended. But Uniscom experts would continue to monitor sites already identified by inspectors looking for evidence of prohibited weapons.

"In light of the present situation and pending further instructions, inspections are being conducted at the sites in Iraq which are subject to monitoring," she said. These included sites either declared by Iraq or designated by Uniscom.

The Security Council has dismissed the Iraqi move as "totally unacceptable" but is backtracking from its earlier threat of "severest consequences" if Baghdad violated the agreement worked out between Kofi Annan, UN secretary-general, and Iraqi President Saddam Hussein in February. In it, Mr Saddam pledged full access for UN inspectors.

Madeleine Albright, US secretary of state, yesterday said that Iraq would not win the latest stand-off. "Saddam Hussein has wrested himself to the ground. He is stuck in a box and he has thrown away the key," she told NBC's *Meet the Press*.

Despite the Security Council's divisions over policy towards Baghdad, Richard Butler, chief UN weapons inspector, said yesterday: "I don't hear any one in the Council saying Iraq should be relieved of its obligations. There are a variety of approaches of how to skin this cat."

Robin Cook, British foreign secretary, accused the Iraqi leader of "playing his cat and mouse game again" and insisted that the sanctions imposed on Iraq in the wake of the Gulf war would not be lifted until it complied with UN demands.

Iraq's ruling Baath party newspaper *al-Thawra* yesterday said the row with the UN experts could only be resolved by easing sanctions, and that Baghdad would not accept "a piece of sweet given to an angry child".

The sanctions include a ban on the free export of Iraq's oil, its most profitable commodity.

To have sanctions lifted, Uniscom must certify that Iraq is free from all proscribed weapons.

The dispute began when Mr Butler last week rejected a demand by Baghdad that he state that Iraq had destroyed its dangerous weapons.

He said he did not have the evidence to support such a declaration.

White House defends security services

By Richard Wolffe in Washington

The US administration yesterday defended its security services against criticism in the wake of Friday's car bomb attacks against US embassies in Nairobi and Dar es Salaam.

Madeleine Albright, US secretary of state, said the

end of the cold war had made it more difficult to gather intelligence about groups planning to attack US targets. On NBC television, she said: "We went through 50 years where we knew who the enemy was, and we consolidated our forces, we built up our military, we had a way of dealing with a specific threat -

the Soviet Union and communism.

"We now have a new threat. Global terrorism is a huge threat, and we discuss it at all levels. But it is a complicated one. It comes from a variety of places, it deals with individuals who are willing to commit suicide in order to do it or some other act, and I think that

we as a country have problems with this, and we are dealing with it here and internationally."

In the wake of the attacks, international analysts have criticised the US government for failing to adapt its intelligence operations to the threat of terror groups. US agencies earlier this year also came under fire for failing to alert Washington to a nuclear build-up in the Indian subcontinent.

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Madeleine Albright, US

UNHCR counters claims of financial mismanagement

By Andrew Edgington-Johnson

The United Nations High Commissioner for Refugees has issued a detailed rejection of allegations in the Financial Times concerning financial and other mismanagement, dismissing allegations that the organisation is wasting money or that it has lost focus.

The UNHCR says the FT's articles contained "gross errors and misrepresentations, half-truths and distorted facts".

The FT's investigation, published on July 29, was based on interviews with former and current employees and internal documents. These included a detailed report by an international board of auditors, completed last month, on the way the organisation manages the funds received from donor nations.

The UNHCR cites the situation in former Zaire in 1996 as an example of the pressures under which it operates. Appeals to governments to remove criminal and armed elements from the country's refugee camps went unheeded, it says, leaving the organisation with little option but to employ Zairian soldiers to maintain law and order. Those same soldiers later killed refugees and UNHCR staff.

Against this background, the UNHCR insists it places "heavy emphasis on ensuring responsible management of its financial and other resources".

The auditors' report:

The FT found that the latest auditors' report, covering 1997, highlighted recommendations made for several years which had not been implemented. However, the UNHCR says it had an "excellent record" of co-operation with the audit board, and of "following up on audit recommendations".

The auditors' report included concerns that "the financial statements [for 1997] do not truly reflect the expenditure during the year", that accountability of implementing partners was weak, and that expenditure on projects was sometimes overstated.

The UNHCR points, however, to the "positive and unqualified" conclusion to this year's report.

Administrative costs:

The FT alleged that a substantially smaller proportion of the UNHCR's budget is spent on refugees than the 80 per cent it officially claims, and that its accounts contain "hidden" administrative costs.

The UNHCR says its financial statements "make clear distinctions between money spent on assistance to refugees and administrative costs". It says administrative support costs amounted to 10.5 per cent of total expenditure in 1997. In answer to a query, a UNHCR spokesman said another 20 per cent went on "programme delivery", including the cost of personnel to protect refugees.

Income and expenditure:

The UNHCR acknowledges its auditors' query as to whether amounts pledged by donors should be recorded as income before they are paid. The board found that \$64.2m was recorded as income and voluntary contributions in the 1997 accounts although it had not been received by December 31 1997. However, UNHCR says: "As far as current financial rules are concerned, UNHCR has not overstated income and member governments have fully

endorsed this practice."

The FT cited the auditors' concern that \$193.5m was recorded in a provisional account and not justified by the end of the year. "This issue is a technical one and deals with the question of the point at which expenditure incurred by implementing partners should be taken into the UNHCR's accounts," the UNHCR says, adding that the board wants further improvements to this procedure.

Absence of certificates:

The auditors have raised concerns every year since 1994 that the accountability of implementing partners was weak because audit certificates had not been submitted in good time. By March 1998 no such certificates had been received for 1997. The UNHCR denies that this meant it was impossible to know what money had been spent or

claimed last year that he was victimised for being a whistleblower having reported two frauds. The UNHCR's report says that it reports fraud cases only after investigations have been completed, and that it found no fraud or presumptive fraud when it investigated the former staff member's allegations.

New systems:

It says that the FT's statement that a staff member

claimed last year that he was victimised for being a whistleblower having reported two frauds. The UNHCR's report says that it reports fraud cases only after investigations have been completed, and that it found no fraud or presumptive fraud when it investigated the former staff member's allegations.

Allegations of fraud:

UNHCR management told the auditors that no cases of fraud and presumptive fraud had come to its notice during the year, although the FT learnt that lawyers

for one former staff member

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INTERNATIONAL

NEWS DIGEST

DISPUTE OVER LABOUR CONTRACT

Bell Atlantic hit as 73,000 workers walk out

About 73,000 workers yesterday went on strike at Bell Atlantic, one of the biggest US telephone companies, posing a threat to telephone services in New York, Washington DC, and the rest of the densely populated north-eastern US. The employees walked out after their union, the Communication Workers of America, rejected terms for the renewal of their labour contract.

Bell Atlantic provides telephone, cellular, cable television and internet services to more than 27m customers in 13 north-eastern states. It sold 22,000-23,000 managers would be deployed 12 hours a day, six days a week, on work previously done by the striking workers to minimise the disruption to customers.

Automated telephone calls, which account for the vast majority of traffic handled by Bell Atlantic, should be largely unaffected by the strike. But the company said customers might have to wait longer than usual for operator or directory assistance, and delays to repairs and new installations could build up if the strike continued.

Bell Atlantic said there was "absolutely no reason" for the strike because the two sides were close to agreement over increased wages and benefits and continued job protection. The company and union were due to meet again late yesterday, with the company optimistic that a deal would be reached. Richard Tomkins, New York

GERMAN BUSINESS

Share of exports holds steady

Germany's share of world exports in 1998 looks set to remain at last year's level of 10 per cent, according to a report published today by the German chambers of industry and commerce (DIHT). The study is compiled from data collected by DIHT representations in 74 countries.

German exports last year rose 12.4 per cent. However, the increase was offset by a 19 per cent rise in the total volume of world trade, leaving Germany with a year-on-year drop of 0.7 percentage points in its share.

The DIHT report pointed out that last year German companies had performed strongly in markets with low growth, while their share in fast-growing markets such as Chile, Ireland or China had only been 6.5 per cent.

The bulk of German exports still goes to countries in Europe, where Germany's market share dropped from 19.1 per cent in 1996 to 18.1 per cent in 1997, while the US share of the EU market rose 0.8 percentage points and China 0.3 percentage points.

However, the study attributed these shifts largely to currency fluctuation. Tobias Buck, Bonn

HUNGARIAN CURRENT ACCOUNT

Deficit rises in June

Hungary's current account deficit climbed \$520m in June to bring the cumulative six-month total to \$947m, up \$184m or 24 per cent compared with the same period last year. Preliminary figures from the central bank show that the June deficit was boosted by the relatively large monthly outflow of repatriated funds connected to Hungary's increasingly productive manufacturing industries, which are mostly foreign-owned. These brought the first-half outflow related to foreign investment to \$345m, against \$845m last year.

The first-half trade deficit within the current account was \$477m, down \$222m or 23 per cent on the corresponding period last year. The central bank put the June figures down to seasonal fluctuations and remained confident that the year-end current account deficit will be within the target of 2-2.3 per cent of gross domestic product. Kester Eddy, Budapest

HONG KONG LEADERSHIP

Tung's popularity tumbles

The popularity of Hong Kong's leader, Tung Chee-hwa, has hit a new low, reflecting growing public perceptions that the territory's battered economy is in free fall, according to an opinion poll published yesterday.

The poll in the Sunday Morning Post found 56 per cent of those questioned were satisfied with Mr Tung's performance, a 5 percentage point drop since June and part of a steady downward trend. His popularity peaked at 89 per cent in October and he was hailed as a hero in the months following Hong Kong's return to communist China after more than 150 years of British colonial rule.

But then Asia's financial crisis caused the economy shrink 2.8 per cent in the first quarter of 1998, spawning heavy job cuts. Reuter, Hong Kong

WAR CRIMES TRIBUNAL

Indicted Serb shot dead

A Serb wanted by the international war crimes tribunal was shot dead by a policeman after an argument at a cafe in central Serbia, police said at the weekend. Slobodan Milošević and two other people were shot on Friday night after Milošević insulted an officer's girlfriend, the police said. The policeman was arrested.

Milošević, 56, was indicted by the UN war crimes tribunal at The Hague for war crimes and crimes against humanity committed in the north-eastern Bosnian town of Bosanski Samac in 1992. Agencies, Belgrade

BURMESE CRACKDOWN

Anniversary marked by calm

The 10th anniversary of Burma's violent crackdown on democracy protesters passed without incident at the weekend as military authorities made conciliatory gestures towards the opposition National League for Democracy. However, Aung San Suu Kyi, opposition leader, promised to "do everything we can" to push the ruling junta to convene parliament later this month.

Residents of Rangoon, the capital, said Saturday's anniversary of events which led to the deaths of thousands of protesters was marked by an eerie quiet as many people stayed indoors. A few small groups gathered at pagodas and other religious sites and some foreign activists dropped leaflets around town, but nothing threatened to provoke any significant disturbances.

In an interview with Britain's Channel Four television, Ms Suu Kyi said she would continue to "assert her rights... to travel anywhere I wish". Ted Bardeke, Bangkok

ALGERIAN GAS

Blast hits pipeline

A blast hit an Algerian gas pipeline at the weekend, cutting off the gas flow, the Algerian state-owned oil gas company, Sonatrach, said yesterday. "The blast, followed by a fire... damaged the pipeline over about a 15-metre stretch," it said in a statement. Sonatrach did not say what caused the blast or whether gas exports would be affected. Reuter, Algiers

Survivors tell of massacre in Orahovac

Guy Dimmore pieces together a picture of what may be the worst atrocity in Kosovo since the conflict erupted into war

Three weeks ago, a religious sanctuary and surrounding streets in Serbia's southern town of Orahovac were - according to survivors - the scene of a massacre of civilians by police forces.

Many of those who escaped are too terrified to speak of events mired in controversy. Survivors of the Halveti dervish order - a Shia Moslem sect - scattered in all directions from the sanctuary, known as a tekke, joining an exodus of refugees fleeing a government offensive across the province of Kosovo against separatist rebels.

By piecing together the testimony of witnesses, a picture has emerged of what may have been the worst atrocity in Kosovo since the long-simmering conflict erupted into war five months ago. Fighting broke out in Orahovac on July 17. Emboldened by their successes in seizing key roads and villages, fighters of the rural-based Kosovo Liberation Army (KLA) tried for the first time to take over an urban centre.

The town's 20,000 or so people - an ethnic mix of Albanians, Turks, Moslem Slavs and Serbs - sheltered in their basements.

"On July 20 we ran from our houses and took shelter in the tekke. There were 800 to 1,000 of us, mostly women and children," recounted one Albanian man too scared of reprisals to give his name.

The leader of the Halveti sect in Orahovac, founded some 300 years ago, was Sheh Muhibet, a cleric in his 80s revered as a saint. Baba or "father" Sheh, as he was known, was not a KLA supporter and had tried to preserve the peace in Orahovac by negotiating with the town's Serb mayor. Baba Sheh told the ter-

ritory's

reporters he had heard the shots that killed Baba Sheh. He was told by other witnesses that police demanded that the old cleric open the wooden lodge where he held religious audiences and, when he turned to do so, a man dressed in black shot him dead with a pistol.

How many people died over those three days has not been confirmed. Killings occurred across the town, in gardens and homes. Fatidir told journalists that over 200 people died but was too scared to give a full account.

A source close to western investigators said the Halveti community had a list of 215 people believed killed, including children. It has not been made public.

R

esidents say that on

July 21 police and

local people cleared the

streets of bodies, loading

them on trailers for burial.

About a dozen were sent to the nearby town of Prizren for burial.

Rumours spread of the

massacre and the existence

of mass graves. Diplomats

were initially sceptical and

played down the sketchy

reports that could not be

substantiated - at the same

time as western govern-



Serb policemen patrol the hills near the village of Lausha, which was a KLA stronghold

Greece upgrades bank controls

By Karin Hope

Greece's central bank has announced long-awaited reforms aimed at upgrading internal controls at the country's commercial banks, many of which lack effective systems of risk management.

The Bank of Greece is trying to speed modernisation of the banking system ahead of the euro's launch. Although Greece is not expected to adopt the single currency until 2001, the sector will become exposed to competition from banks in the euro-zone next January.

Commercial banks with assets of more than Drachma (\$1bn) are required to set up a risk management unit by the end of this year and to introduce regular internal audits. "We want to ensure that all banks under our supervision have adequate internal control systems which can help improve operational efficiency, safety and transparency," said Loukas Papademos, central bank governor.

About 15 leading Greek banks will be affected, including several state-controlled banks which have resisted pressure to improve credit controls and have acquired a large portfolio of doubtful loans.

The reforms are expected to force more banks to adopt international accounting standards in order to meet detailed reporting requirements on their financial position. Only a few Greek banks choose audits by international accounting firms in preference to less rigorous local procedures.

The timing of the central bank measures is also related to a wave of consolidation in the banking sector, following the Socialist government's decision to sell several small state-controlled banks under its fast-track privatisation programme. Five banks have changed hands this year as a group of private Greek banks compete aggressively to build market share.

FRANCE TELECOM DOWNTURN IN CALLS

Plan to cut phoneboxes sparks anger

By David Green in Paris

A row over public telephone boxes is disturbing France's summer slumber.

Touched off by an internal France Telecom letter outlining ways to respond to a "quicker-than-expected downturn in telephone box traffic", the apparently parochial affair has revealed many of the tensions underlying the country's often reluctant embrace of Anglo-American-style capitalism.

It also gives an insight into France's strong-rooted public service ethic and the extent of the powers of local officials.

The letter from Jean-François Pontal, executive director of France Telecom's general public branch, said phonebox traffic had been falling since the start of the year, "in contrast to the forecast of 5 per cent growth which served as the basis of the establishment of the 1998 budget".

The downturn had come "earlier and more brutally than expected", but was not a surprise in the medium term, given the growing popularity of mobile phones, which, after a slow start, were now used by more than 13 per cent of the French population.

Increased use is also being made of call-cards issued by alternative operators which have entered the market since full liberalisation at the start of the year.

Under these circumstances, Mr Pontal said, it was advisable to "radically change the way the activity is planned to maintain the expected level of operating profit". He called for an urgent plan, including a cut in investments, the divestment of some of the sites running the biggest deficits, and a reduction in staffing levels.

The affair has also put the spotlight on some interesting aspects of the law governing phoneboxes. All communes of fewer than 1,000 inhabitants must have at least one. Any reduction of the number of phoneboxes in communes of fewer than 2,000 inhabitants requires the consent of the local mayor.

Arab Bank plc is pleased to announce that it has received credit ratings from Thomson Bank Watch, a US based bank credit rating agency. The full text of the rating release is provided below.

NEW RATING ARAB BANK PLC

Bank Watch Ratings

Arab Bank plc (Amman, Jordan)

Issuer: assigned B

Short Term: assigned TBW-I

Senior Debt: assigned AA-*

* The Senior Debt (foreign currency) rating assigned to Arab Bank only covers senior obligations that have been issued by Arab Bank plc branches located in the United States, United Kingdom, and France.

Thomson BankWatch is pleased to announce the assignment of new ratings for Arab Bank PLC.

The rating exercise for Arab Bank was indeed unique as the legal structure of the bank is unlike anything previously seen, even when compared to developed markets. While typically it is unusual to split a rating as such, the very nature of the legal structure of Arab Bank necessitates such an action.

Arab Bank PLC can lay claim to one of the longest and decidedly the most distinguished histories of any bank in the Middle East region. The bank's origin pre-dates World War II and has continued on during periods of regional turmoil and strife that would have severely tested and destroyed the resolve of many institutions not just regionally but globally, if similar circumstances were applied. During all of these periods, the bank has not just weathered each crisis, but in every case benefited and emerged even stronger. Arab Bank can be described in at least two ways. The first way, the bank is clearly a survivor. The second way is that the bank's own name can be a misnomer, especially from risk profile perspective. While the bank is headquartered in Amman Jordan, the overall country risk profile resembles some of the best banks domiciled in both Western Europe and the United States. The bank brings with it, a long history and a philosophy that its customers are indeed "first and most important". It is this philosophy that has created the bank that exists today and that can lay claim to be a peer bank when compared to some of the best banks in the world. This philosophy has also moved Arab Bank into being one of the only true "flight to quality" banks in the Middle East.

Arab Bank is diversified over a broad geography where operations comprising more than 30% of consolidated activities are conducted outside of Jordan. The unique capital structure enables the bank ratings to be considered independent of any sovereign rating for the country in which the Arab Bank is headquartered. Further there are sufficient legal precedents and opinions which indicate that any potential extraterritorial seizure of Arab Bank external assets by local regulatory authorities is highly unlikely and not valid under most if not all legal jurisdictions. Accordingly, as the vast majority of Tier 1 capital, and assets are outside

Jordan thereby greatly diminishing the element of transfer risk and as a hard currency (US Dollar) is the functional currency for Arab Bank, Thomson BankWatch employs the global ratings scale for the Arab Bank rating.

Asset quality is extremely solid given the history of expertise cultivated and applied to lending. Additionally, a conservative level of loan loss reserves is maintained to fully cover non-performing loans. The tenor of the loan portfolio is quite short with 80% scheduled to mature within one year as of YR97. Total loans for Arab Bank typically represent less than 50% of assets.

The stability of earnings is enhanced by the conservative asset/liability management as well as the lending strategy and geographic diversification. Also supporting the sound financial position is a healthy capital base with the BIS Tier 1 ratio exceeding 12% and shareholders' equity to assets of nearly 9%.

Arab Bank is well established and dynamic, as demonstrated in its sound performance and impressive perseverance. Management has planned for any potential disruption in the Arab region by building capital in its branches in some of the world's major financial centres.

Even in the unlikely event of a regional difficulty affecting more than Jordan, Arab Bank has more than sufficient asset liquidity to repay all foreign currency obligations. As Arab Bank has several sizable subsidiaries, affiliates, and an extensive network of international branches, the bulk of consolidated equity is housed outside of Jordan. Management has coordinated the broad geography of banking operations through the hubs in Amman, London and Geneva.

The underlying strategy has been a focus on serving Arab communities worldwide, particularly through trade finance both on and off the balance sheet. Credit quality is solid, as are loan loss reserves and capital. Management prefers to maintain a high degree of liquidity mainly in conservative inter-bank placements and government securities.

Consequently, returns have been modestly lower than those of diversified international banks.

Management's successful and well developed strategy provides the foundation for the continued sound expansion of operations.

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INTERNATIONAL

WORLD BANK ECONOMIC REPORT HIGH PUBLIC SECTOR DEFICIT MAY ENDANGER STABILITY AND CURTAIL GROWTH

India warned of deficit danger

By Amy Loiss Kazmin
in New Delhi

The World Bank has warned India that its high public sector deficit is threatening the country's macroeconomic stability and acting as a drag on growth.

In its annual report on India's economy, published in New Delhi, the World Bank said India urgently needs to cut subsidies and broaden its tax base "to reduce the risk of macroeconomic instability" and increase resources for rapid, private-sector-led growth.

"High fiscal deficits absorb funding from the private sector, threaten macro-stability

and hinder financial sector reform," the report says.

During the last fiscal year, India's central government deficit was about 6 per cent of gross domestic product, one of the largest in the world. Though the budget announced by Yashwant Sinha, finance minister, in June projected a deficit of 5.6 per cent of GDP, the bank says that subsequent adjustments, including a rollback in a proposed import tariff, will reduce projected revenues by 0.2 per cent of GDP, leaving the deficit at 5.8 per cent.

The report also says India's states are in an "increasingly unsustainable

position" due to their excessive subsidies on items such as power to farmers, and this "increasingly" threatens the provision of the social and physical infrastructure needed for development.

In the last seven years, spending by states on social infrastructure has dropped by 0.4 per cent of GDP. The report urges India to eliminate non-merit subsidies, realign public spending towards such core public sector activities as basic education and health, rural roads and urban infrastructure, leaving other areas to the private sector within a competitive and sound regulatory framework.

It also calls on New Delhi to proceed with privatisation and reduce trade barriers.

While India's external position was comfortable in the last year, the bank warns of growing pressure on balance of payments. In 1997-98, the current account deficit rose to an estimated \$6.2bn, or 1.6 per cent of GDP, up from \$4.4bn or 1.2 per cent of GDP, in 1996-97.

The bank projects that the current account deficit will rise further to 2.5 per cent of GDP by 1999-2000.

The bank says India's foreign exchange reserves, which were \$26.3bn at the end of March 1998, will fall to \$22.6bn in the current fiscal year.

	Current account		Trade balance	
	Post reform	Since reform	Post reform	Since reform
GDP	7.7%	7.4%	7.5%	5.3%
Average annual % (1997)				
GDP per capita	\$1,000	\$2,333	\$1,000	\$1,333
Unemployment	8.0%	4.0%	2.7%	3.0%
% of workforce				
Current account programme	70.0%	-113.0%	204.0%	-30.0%
Trade				
Indicators	8.0%	7.0%	8.0%	8.0%
Final price index (in %) in first year of reform				

In most years, % of total exports

Cardoso agrees extensive labour reforms

By Geoff Dyer in São Paulo

The Brazilian government has announced an extensive reform of the country's labour laws in an attempt to halt rising unemployment, an increasingly important issue in the campaign for general elections in October.

The package is designed to introduce greater flexibility into working contracts and includes measures to encourage employers to make more use of part-time employment.

Fernando Henrique Cardoso, Brazil's president, described the changes as a historic shift away from the 1930s-style corporatism of existing labour relations.

Brazil's labour legislation was part of a set of "ideas inspired by the fascism of Mussolini", he said.

According to the official statistics, unemployment has risen from 5.9 per cent last October to 7.9 per cent, in part because of the slowdown in the economy caused by the Asian crisis.

A research institute financed by trade unions estimates that the actual number of people out of work is at least twice as high.

The presidential candidate of the leftwing opposition, Luiz Inácio Lula da Silva, who has promised to create 15m new jobs in four years if elected, described the government's proposals as "pillaging the Brazilian worker".

The government has established a part-time work contract of 25 hours a week, in an attempt to eliminate the legal uncertainties surrounding this area of employment.

Mr Edward Amadeo, the labour minister, said the measure was aimed specifically at women and young people, the two parts of the working population which were growing fastest.

Other measures include increasing the period that employees can be temporarily laid-off to six months and extending the period during which employers can compensate for compulsory overtime.

The government has also suggested a number of further reforms, including reducing the fines for minor breaches of labour law, the abolition of compulsory contributions to unions and allowing workers to join the union of their choice. Mr Amadeo also announced increased incentives for youth training.

Fiesp, the powerful São Paulo employers' federation, said the measures would have some impact on the unemployment level. However the only real solution to the problem was to achieve annual economic growth rates of around 6 per cent a year.

The Workers' Confederation (CUT), the largest trade union organisation, said the measures would not generate jobs, but would reduce the rights enjoyed by workers.

The confederation warned that employers might use the new rules to force current full-time staff into part-time contracts.

By Peter Montague, Asia Editor, in London

China's economic growth rate would be little affected in the short term if the country slows the pace of economic reform now, but it would lag badly in the first decade of the next century, leaving the economy expanding well below the level needed to provide the higher living standards for which the government is hoping.

This is the main conclusion of a study by the Economist Intelligence Unit (EIU), which looks at the medium-term consequences of the policy options facing the Chinese authorities.

If China keeps reform on a fast track, restructures its state enterprises and banking system, allows a market-oriented monetary policy and joins the World Trade Organisation, its growth will average 7.4 per cent between 2001 and 2010.

But if reform slows, bank lending continues to be subject to policy directive and public sector investment is diverted to cover the losses of state enterprises, growth will average only 5.8 per cent after the millennium, according to the report.

The result would be a marked difference in living standards, the EIU says.

Under the fast-track scenario, per capita gross domestic product period would be just over \$10,000 on a purchasing power parity basis by 2010, roughly equivalent to the Czech Republic in 1995. On a slow track it would be only \$4,600, less than that of Mexico in 1995.

The choices facing the Chinese authorities are agonising, the report suggests, largely because a fast reform track would see unemployment triple to 40m by the end of the century, adding enormously to social and political pressures.

Street demonstrations are already becoming more frequent and disparity between different regions has increased, the EIU says. It expects China to opt for a slower growth track, a forecast lent weight by recent announcements watering down individual reforms.

The fast growth track would also mean sharply higher unemployment in the longer term as migration from the countryside to the cities picked up at a time when the labour force is set to expand rapidly.

Under more cautious reform the number of jobs

of gross domestic product and large debt repayment obligations, it would face "a sizeable funding challenge" by 2010. By contrast, a slow reform track could increase the disparity between the rich coastal provinces and the poorer inland ones in the long run because the coastal provinces would initiate some reforms themselves, which would reduce the grip of central government.

The report sets the decisions facing the Chinese authorities in the context of uncertainty over the longer term future of the ruling Chinese Communist party (CCP).

The party is not likely to face direct challenge to its rule before 2010, it says, but "the tectonic changes that result from the creation of a more complicated and open social and economic system will be working to undermine the CCP's political monopoly. Many of the younger leadership are aware of this," it says.

There is a possibility that factional struggles may break out as the current generation of political leaders nears retirement. This could also slow or paralyse reform.

China to 2010 by Georgina Wilder, pp124, available from Economist Intelligence Unit, +44(0)171 830 1007, price £35/£625

"The aim of Fobaproa was never to rescue businessmen or bankers. It was to ensure there was no generalised collapse of the Mexican banking system, to protect depositors and to protect the economy," he said.

The finance ministry says that because of bank secrecy laws it can only provide the names of Fobaproa debtors to a finance oversight committee in Congress or to private auditors who will not divulge them.

Mr Gurria said there were criminal investigations against 40 bank officials. Last week, in collaboration with Mexican authorities, Swiss police arrested Gerardo De Prevalis, former head of the airline Aeroméxico, wanted in Mexico for a \$7m alleged fraud. The airline also has debts held by Fobaproa.

"It's like asking people whether they prefer lower or higher taxes," said an analyst, the finance minister, defends the rescue, saying Mexico had no option but to pass on bank loans to Fobaproa, which guarantees 100 per cent of deposits. He said 14 of 19 banks that existed before the crisis ended under different ownership.

Analysts suspect the government has barely scratched the surface in hunting out misconduct.

Some point to the US bailout of its Savings and Loans institutions in the 1980s, in which criminal misconduct



Zedillo under pressure

was discovered in half of almost 500 thrifts seized.

Paul Warne, an analyst at Paribas in New York, said he was appalled by bad banking practices overlooked by Fobaproa, when he was working on the clean-up of Inverlat, a Mexican bank bought by Canada's Bank of Nova Scotia. He said banks would only be hit by a part of the losses on loans transferred to Fobaproa, which makes collection efforts stopper.

"There's an inherent conflict in the collection of these loans because of the cosy relationships between the banks and the business men," he said.



A distraught man rows a boat past his Human village, under water for six weeks

By James Harding in Beijing

China yesterday took its most aggressive steps so far to ease the threat of flooding in the industrial city of Wuhan, blowing up dikes upstream on the Yangtze river in order to protect the city's 7m inhabitants.

The decision to destroy secondary dikes, and inundate an area that was home to about 50,000 people, is the latest of China's increasingly desperate efforts to cope with the worst seasonal flooding in more than 40 years.

Torrential summer rains have raised the water level on the Yangtze to its highest mark since 1954, when floods killed 30,000 people and affected the lives of 30m.

As the water has seeped through river walls and over the banks of connecting waterways, more than 2,000 people have already died in this year's flooding and 13.8m people have been forced to leave their homes.

More than 2m people,

including large numbers of military personnel as well as civilians, are now involved in the efforts to reinforce the dikes along the Yangtze.

The crisis is drawing increasing participation from international aid organisations as well as pledges of bilateral assistance. Over the weekend, a number of international leaders conveyed their condolences to President Jiang Zemin.

The US is expected to deliver a shipment of humanitarian relief

equipment in central China today. Flood prevention officials yesterday hoped the destruction of the dikes would divert 800m cubic metres of water and lower the level of the river by more than 10cm, reducing the threat of flooding in Wuhan.

More than half a million people have already been relocated in central China in case the government decides that more substantial dikes need to be destroyed and larger areas must be inundated in order to spare Wuhan and the

communities on the lower reaches of the Yangtze.

However, in some areas, the official Xinhua news agency reported, Chinese officials were unable to destroy dikes over the weekend "because some local villagers were reluctant to move". The flooding also looks likely to act as a further drag on China's already slowing economy, damaging agricultural production as well as output along the Yangtze valley.

According to official estimates, the lives of more than 240m people have been affected by this year's flooding and summer storms.

The economic damage from the flooding is already estimated to be well in excess of \$5bn and economists suggest that it will prove a further obstacle to China's achieving its 8 per cent growth target for 1998.

There are also growing concerns about the threat of epidemic illnesses in areas that have now been inundated for several weeks.

INTERNET RUN ON SUGAR, FLOUR AND RICE AFTER REPORT OF RACIAL UNREST FOLLOWING INDONESIAN ANGER

Malaysian race rumours spark fears

By Sheila McNulty
in Kuala Lumpur

Rumours on the internet of a resurgence of racial unrest in Malaysia sparked a weekend run on sugar, flour and rice. Some businesses also sent workers home and closed early.

Abdul Rahim Noor, inspector-general of police, dismissed the reports as speculation and "rumour" but expressed surprise at the extent of the panic.

"This clearly shows that the racial clashes in 1969 are still lingering in people's minds," he said.

The 1969 street clashes pitted the ethnic Malays, a majority but historically

poorer, against the large Chinese minority, which holds much of the wealth. They prompted a race-based economic policy which since then has sought to give Malays a more prominent place in the economy.

But the recent economic crisis has undermined these efforts.

Both ethnic groups are struggling to pay debts and keep businesses running. In addition, in an effort to help revive the economy, which is expected to contract more than 5 per cent this year, the authorities have rolled back Malay equity quotas, the cornerstone of the race-based policy.

Many suspect the rumours were aimed at foiling the

government decision not to extend work permits for many foreigners when they expire on August 15.

The majority of Malaysia's 2m foreign workers are Indians.

In the run-up to the deadline, the capital has been rife with rumours that Indonesians had stocked up on machetes and planned to incite riots to keep from being repatriated.

Tensions between Indians and Malaysians have been high since the regional financial crisis resulted in an influx of illegal Indonesian immigrants seeking work.

Malaysia does not have enough jobs for them and,

has been deporting them by the thousands.

Several months ago immigrants in a deportation camp attacked Malaysian police with swords carved from fence posts and barbed-wire-covered spears to protest against deportation, provoking a confrontation in which one corporal was killed, 27 policemen were injured, and eight immigrants died.

While some suspect the authorities will relent for fear of a second flare-up so close to the September 11-21 Commonwealth Games, the authorities maintain they will proceed with deportations. Malaysian forces have been in evidence on the streets of the capital to prevent Indonesians attempting to incite riots by pitting Malaysians against one another.

On Friday users were unable to log on to Jaring, the Malaysian internet service provider, for much of the day.

Partly as a result, the debate has fanned the popular perception of "crony capitalism" in the upper echelons of Mexico's political system: the long love affair between government and big business.

Partly as a result, the debate has fanned the popular perception of "crony capitalism" in the upper echelons of Mexico's political system: the long love affair between government and big business.

Business groups said the revelations were riddled with inaccuracies and even the PRD admitted there was no evidence to suggest any wrongdoing had taken place.

Reading the political winds, the leftwing Party of the Democratic Revolution

insurance vehicle known as Fobaproa was never to rescue businessmen or bankers. It was to ensure there was no generalised collapse of the Mexican banking system, to protect depositors and to protect the economy," he said.

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BRITAIN

CABLE AND SATELLITE TV CHANNEL CONTROLLED BY UNIVERSAL STUDIOS TO JOIN MOVE FOR JUDICIAL REVIEW

Regulator set to face court action

By Cathy Newman

The Independent Television Commission, the television watchdog, is today expected to face legal action from two media companies over changes to the way cable and satellite channels are sold.

Flextech, the UK pay television group, and the Sci-Fi Channel Europe, a channel controlled by Universal Studios, the Hollywood studio, will file for a judicial review against the ITC.

The companies are understood to argue in papers expected to be lodged at the High Court this afternoon

that the ITC acted illegally in outlawing deals under which customers had to subscribe to large numbers of channels.

Under previous rules, programme makers had guarantees from cable and satellite broadcasters that their programmes would be carried to at least 80 per cent of subscribers, often as part of a big package of channels. But at the end of June, the ITC ordered television groups to renegotiate these agreements.

Flextech is believed to have asked the ITC for more details about the kind of contracts that would be permitted

in future. However, it is thought the company decided to launch legal action after it failed to get clarification from the watchdog.

Universal and Flextech, which owns channels such as Living and Bravo, yesterday declined to comment.

The ITC said yesterday: "We are confident we have come to the correct decision which is within our remit and powers."

The watchdog proposed the changes to so-called "minimum carriage requirements" after cable operators showed more people subscribed to pay television if

they were offered smaller packages of channels.

However, programme providers such as Flextech and Universal have argued that under the terms of the 1996 Broadcasting Act, the ITC remit was to regulate content rather than economic issues.

They have alleged that the ITC has acted illegally by interfering with existing contracts between programme and cable and satellite operators.

They are also believed to have expressed concern at the short period of time for consultation between April, when the ITC proposed the

changes, and the end of June, when they were implemented.

The *Jerry Springer Show*, the controversial US talk programme, has been attacked by the ITC just a month after broadcasters were warned to curb "victim television". The watchdog ruled that it should not have been shown before 9pm when many children could be watching.

The ITC's comments, to be published today, come after the Broadcasting Standards Commission lambasted the *Jerry Springer Show*, and other confessional programmes.

Senior NHS doctors face cut in merit pay

By Liam Halligan in London

The government will today announce plans to strip senior National Health Service consultants of their right to lucrative bonuses in a radical shake up of pay that will also give patients a say in specialists' salaries.

The proposals, to be announced by Alan Milburn, the health minister, will anger consultants, but are seen by ministers as a necessary measure to appease nursing unions prior to a squeeze on nurses' pay.

In an attempt to slash the annual £105m (\$171.8m) for merit awards to senior doctors, Mr Milburn will unveil plans to replace the existing system with a new body to review consultants' performances and decide whether bonuses should be reduced or withdrawn.

Under the current system, once consultants are given a distinction award, which can be worth up to £22,000 annually, they receive it every year until retirement. The government is keen consultants should not see their merit bonus as a right.

The new rules will also give patients' groups some say in which doctors are granted awards, in addition to giving the NHS powers to remove bonuses if consultants are found to perform poorly.

Mr Milburn has ordered that the consultant-dominated Advisory Council on Distinction Awards be replaced by a smaller body with an independent chairman and representatives from patients' groups and NHS employers - a move described by the government as "the most radical modernisation in the pay of consultants for 50 years".

Chris Patten, the former Hong Kong governor, was in Londonderry to monitor the Protestant Apprentice Boys march as head of the commission set up to consider this weekend passed off without major incident.

Despite a brief riot when a policeman fired shots in the air local community leaders on both sides acknowledged the event had passed off relatively peacefully.

NEWS DIGEST**RAILWAY PRIVATISATION****Taxpayers 'lost \$1.65bn' in rush to sell companies**

Taxpayers lost almost £1bn (\$1.65bn) and former managers of British Rail, the former state railway network, became multi-millionaires as a result of the previous government's rush to privatise the railways, according to an influential committee of MPs.

The cross-party House of Commons public accounts committee has said the quick sale of rolling stock leasing companies by the Conservative government - for £500m less than the national market value - risked "discrediting privatisation as a whole".

The committee's report, published yesterday, said ministers rushed into privatisation without a proper assessment of the true worth of Britain's railways.

While the sale of BR's rolling stock raised £1.8bn, it was sold 10 months later for £2.7bn.

Former BR managers at three rolling stock companies made "windfall gains" of between £15m and £33m, the committee says. Liam Halligan, London

'PLOT TO KILL GADAIFI'**Claims dismissed as fantasy**

Robin Cook, foreign secretary, yesterday admitted he had investigated allegations of an MI6 plot to kill Colonel Gadaffi, the Libyan leader, in 1996, but dismissed the claims as "pure fantasy".

He was satisfied that his Conservative predecessor, Sir Malcolm Rifkind, had not authorised an assassination attempt, nor was there anything to suggest that MI6 had become involved in such an "escapade".

Mr Cook's statement came as the girlfriend of David Shayler, the former MI6 officer behind the claims, broadcast a statement insisting Mr Shayler's allegations were true. Under British law, MI6 can legally carry out acts abroad which would be outlawed in Britain, providing they are authorised by the foreign secretary. Liam Halligan, London

HISTORIC PROPERTIES**Increase in visitors expected**

The opening of Sir Paul McCartney's former home in Liverpool in north-west England, and an exhibition of the life of Diana, Princess of Wales, at Althorp in the Midlands, are expected to help increase the number of visitors to England's historic properties this year.

Visits to such attractions were almost flat last year at 71m, a 2 per cent increase on 1996, according to the English Tourist Board.

David Quarmby, chairman of the ETB, stressed the importance of reinvigorating existing properties with new attractions and facilities, such as longer opening to attract more visitors.

The Tower of London, long the most visited of England's historic properties, enjoyed a 3 per cent increase in visitors to more than 2.6m last year.

However Canterbury Cathedral, Windsor Castle and St Paul's Cathedral all experienced a downturn in visitor numbers. There was a 3 per cent rise in visitors to the Roman Baths and Pump Room at Bath, the fifth most-visited property. Scheherazade Daneshku, London

Fears voiced over N Ireland prisoner releaseBy John Murray Brown
in Dublin

The UK government was yesterday accused by pro-British unionists of encouraging Northern Ireland terrorist groups that have not abandoned violence to declare ceasefire so they can benefit from early release of paramilitary prisoners.

The charge came as the Loyalist Volunteer Force, the only Protestant group not observing a ceasefire, said it was announcing a complete cessation of military operations - apparently in a bid to allow its members to participate in the accelerated release scheme.

Separately, a spokesman for the Irish National Liberation Army - one of three republican groups opposed to the Good Friday peace agreement - said it had revived contacts with British officials, triggering speculation that it may be about to declare a ceasefire.

But ministers remain sceptical of assurances from either group. One official

said former INLA members may seek to rejoin the organisation just to benefit from early release.

The government has little leverage over the "Real IRA", which has claimed responsibility for a number of recent terrorist incidents but which, as a new organisation, does not have any members in prison.

Confusion persists over links between the mainstream IRA and breakaway groups. Unionists yesterday expressed dismay that Gerry Adams, leader of Sinn Féin, the political wing of the IRA, failed to declare the "war" was over at this weekend's annual Belfast march to mark the introduction of internment - imprisonment without trial - which has since been abolished.

Mo Mowlam, the UK's chief Northern Ireland minister, and politicians in the Irish Republic say such a statement would help reassure sceptical unionists and bolster David Trimble, the Ulster Unionist leader and first minister in Northern Ireland's new executive.



Firm hand: a protester is led away after disturbances at this weekend's Londonderry parade PA

Car buyers must wait for a tide of 'grey'

Independent traders are fighting a government U-turn that has blocked the prospect of an open market for imported vehicles; says John Griffiths

UK prices of new and used cars would start to fall substantially from May 1 this year, wrote Jeff Paterson, editor of Glass's Guide in the April issue of the motor trade "bible". New car prices in the UK were "among the highest in the world", he wrote, but car buyers could look forward to a new era.

On May 1, the Department of Environment, Transport and the Regions would put into effect regulations allowing traders or individuals to import unlimited numbers of cars from anywhere in the world and put them through a Single Vehicle-Type Approval (SVA) test for just £165.

There were pitfalls, of course. Motorists would have to be wary of importing cars without catalytic converters from developing countries. But, in most cases, minor changes would make them suitable for UK roads.

Combined with revisions to European single market regulations, which require cars made and sold through normal franchised channels

to have European Union Whole Vehicle Type Approval valid for all member states, "the new rules will mean that, from May 1, Britain will no longer be a closed market for imported cars", said the Glass's editorial.

But Glass's was wrong. In the run-up to May 1, Gavin Strang, the then transport minister, performed a U-turn on a key clause of the SVA regulations. He kept in place a limit of 50 cars of any particular model that could be brought in under the SVA regulations each year.

At a stroke, independent traders' hopes of creating a large, thriving and legitimate trade in unofficial "grey" imports were dashed.

The SVA rules were first introduced under the former Conservative government in 1996. They were designed to help specialist UK carmakers that were unable to afford the crash testing needed for full Vehicle Type Approval and were therefore obliged to sell their cars as kits.

Independent traders saw

the rules as a loophole that would allow them to import cars cheaply into the UK. Consumers would be able to buy imported models for up to one-third below manufacturers' "official" prices.

Until then, car imports lacking full Vehicle Type Approval had been banned, the only exception being personal imports by individuals who had owned and driven the cars overseas.

These personal import regulations lie behind the surge in the number of "grey" cars being imported from the Irish Republic, where import rules are much more relaxed.

Bought mainly in Japan by independent traders, and sold on to UK buyers driving them briefly on Irish roads, such cars account for almost a third of the expected total of 60,000 new and used cars registered this year but not sold through official UK dealer networks.

About 30,000 more of these are accounted for by so-called "parallel" imports, mainly by individuals exercising their right under EU rules to buy cars with full EU-wide Vehicle Type Approval in the EU country of their choice.

The remaining 10,000 "grey" imports are brought

in under some more specialised types of regulation, such as certificates of conformity, or under SVA rules.

According to the 70-member British Independent Motor Traders' Association, the £50 limit rule means a maximum of 4,000-5,000 cars can be imported under SVA.

The speed with which independent traders have taken action in the High Court to have the SVA's numerical restrictions lifted is a measure of their determination.

The High Court is expected to respond to the action in the next few days.

The traders also say the EU directives charged with enforcing EU competition rules have been persuaded of their claim that the SVA rules infringe EU rules on the free movement of goods.

Manufacturers and franchised dealers are equally determined to see the status quo retained. The independent traders are already under fire from companies such as Toyota, Subaru and Mitsubishi, insisting that safety, emissions and other complications arising from the "grey" imports of such cars are much greater than the independents claim.

John Griffiths is a former editor of Glass's Guide

TAXATION TRUCK COMPANIES COULD MOVE TO MAINLAND EUROPE TO AVOID INCREASE

Hauliers warn against duty rise

By David Wighton in London

Thousands of Britain's road haulage companies could relocate to mainland Europe to avoid proposed tax increases, the Road Haulage Association warned last night.

The industry body said it would advise members to move their domicile across the English Channel if the government went ahead with a planned rise in vehicle excise duty.

Steven Norris, director-general of the association, said the government was planning to double the duty, which would "destroy the competitiveness" of the UK haulage industry.

If this occurs, then this association will have no option but to advise our members to relocate their

businesses outside the UK," he said.

The threat follows the government's publication of its policy paper on transport, which proposed reviewing duty rates for trucks to reflect the environmental damage they cause.

Mr Norris said French hauliers paid about £500 (£825), a year in duty compared to £3,000 a year for their UK counterparts. According to industry estimates, the rate for 40-tonne vehicles could at least double if the policy proposals go ahead.

But the government insisted yesterday that any excise duty figure was pure speculation and would only be decided after further consultation with the industry.

The association has taken preliminary legal advice

forward for the policy paper were watered down by the government, which was worried it would appear to be anti-car.

But the haulage industry believes it is bearing a disproportionate cost of government efforts to improve public transport and protect the environment.

In June, British hauliers were already protesting at the existing level of duty and at increases in taxation on diesel fuel as a result of the automatic uprating above the rate of inflation now built into each Budget.

The industry was particularly incensed that Gordon Brown, chancellor of the exchequer, brought forward this year's increase, imposing three rises within two years at a cost to vehicle users of an extra £1bn.

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INSIDE TRACK

PROFILE: NOËL FORGEARD, AIRBUS MANAGING DIRECTOR

Bureaucrat who wants to make four go into one

Michael Skapinker on the French civil servant aiming to turn a cosy partnership into a single business exposed to the rigours of the stock market

Whatever else Noël Forgeard does as managing director of Airbus Industrie, he is unlikely to drop his trousers during negotiations.

That was a ploy once used by Jean Pierson, Mr Forgeard's predecessor, to demonstrate to an airline customer that he could offer no more price discounts. "I have nothing more to give you," Mr Pierson growled.

Mr Forgeard, 51, who became head of the world's second biggest aircraft maker in April, is a strikingly different personality from Mr Pierson.

The bear-like, rugby-loving Mr Pierson used to startle lunch guests in the vast, mirrored dining room at Airbus's Toulouse headquarters by pulling his jacket off and hurling it on to a distant chair. He would then sit down, tuck his tie into his shirt and slap his ever-present packet of Gitanes onto the table beside him.

Whether at lunch, or at international air shows, Mr Pierson was a master of invective, usually, but not always, directed at Boeing, Airbus's larger US rival.

At the Paris air show last year, Mr Pierson stunned the industry by accusing McDonnell Douglas of deliberately losing a vital US government defence contract to facilitate its takeover by Boeing.

By contrast, the courteous, bird-like Mr Forgeard has so far shunned the limelight. He is giving no interviews until the UK's Farnborough air show next month. Associates report that he keeps his jacket on during lunch, does not smoke and prefers soccer to rugby.

But while his style might be different, Mr Forgeard's strategy is expected to be almost identical to Mr Pierson's.

Mr Pierson was determined to build a 550-seat "super jumbo", provisionally called the A3XX, to challenge Boeing's dominance of the large jet market, which it maintains through its 400-seat 747. While Boeing says it sees no evidence airlines want a 550-seater, Mr Forgeard is expected to press ahead with plans to build one.

Above all, both Mr Pierson and Mr Forgeard believe the structure that has served Airbus since its creation in 1970 has had its day. Airbus is a *Groupement d'Intérêt*

économique, which means it publishes no accounts and makes no profits or losses in its own right.

These accrue to its owners - Aerospatiale of France and Daimler-Benz Aerospace (Dasa) of Germany, which each own 37.5 per cent. British Aerospace, which has 20 per cent, and Casa of Spain, which accounts for 4.2 per cent.

The GIE structure helped four disparate European manufacturers survive and prosper in the world aircraft industry. Airbus has regularly won more than a third of the international market

Hopes of declaring Airbus a single company by the beginning of next year have faded; the second half of 1999 looks more probable

for commercial aircraft in recent years, forcing McDonnell Douglas out of the new Airbus - are worth.

In 1994, Airbus won more orders than Boeing - the first time the US group had lost the top slot since the advent of the jet age. Last year, Airbus took 42 per cent of the market.

In the first half of 1998, it

Essential Guide to Noël Forgeard

A perfect French start: Born in Paris in 1946, the new managing director of Airbus Industrie had the classic grooming of a member of France's industrial elite. A graduate of the Ecole Polytechnique, he moved through several senior civil service positions.

After cutting his teeth at the industry ministry, he became technical adviser in charge of civil aviation at the transport ministry in 1978. Two years later, he was technical adviser in charge of armaments at the ministry of defence. His most senior government role came in the mid-1980s, when he served as industrial adviser to then prime minister, Jacques Chirac.

Nuts and bolts: Mr Forgeard had a spell in a state-owned industrial company. In the early 1980s, he joined Ushor, the then government-controlled French steel company, where he eventually became president and general manager.

Lucky at Lagardère: After returning to

government service to work for Mr Chirac for 15 months, Mr Forgeard joined the private sector in 1987, as senior vice-president of the Matra defence and space division of Lagardère, the privately owned French publishing to missiles group, and its Matra defence and electronics subsidiary. Colleagues report that, after four months at Airbus, he still says "we" when referring to Lagardère.

Managing director of Airbus: Mr Forgeard was not, initially, the front-runner to succeed Jean Pierson as head of Europe's aircraft-making consortium. The name most often mentioned for the job was Louis Gallois, the former boss of Aerospatiale, who is now running SNCF, the French railways. But when the French government insisted on Mr Gallois staying where he was, Mr Forgeard's experience and European - and particularly British - aerospace contacts pushed him to the fore.

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But there are two keys to his attachment to the market. The first is the 11-year spell he spent in senior management at Lagardère, the privately owned French publishing to missiles group, and its Matra defence and electronics subsidiary. Colleagues report that, after four months at Airbus, he still says "we" when referring to Lagardère.

At first sight, Mr Forgeard's attachment to shareholder value might seem curious. His curriculum vitae (see panel) is that of the quintessential French *fashionnaire*, with years of government service behind him.

Not only does Mr Forgeard want Airbus to become a limited company, colleagues say he wants some of its equity to be floated too, even if the four partners retain a controlling stake. He wants

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INSIDE TRACK

BUSINESS EDUCATION THESEUS

Getting big by staying small

Della Bradshaw
on the progress
of a one-company
school with big
ambitions

Most business schools start life as a university department, but not all. In Europe, some business schools start life in the corporate world.

IMD, in Lausanne, for example, sprang from the merger of two Swiss schools, one set up by Nestlé, the food group, the other by Alcan, the packaging concern. And in the Netherlands Nijenrode was set up after the second world war by Dutch companies, including Philips, the electrical products maker, and Unilever, the household products group.

Both have gone on to reinvent themselves as independent schools with strong reputations.

On the French Riviera another business school, Theseus, is hoping to perform a similar trick. Set up in 1989 by France Telecom, then the country's publicly owned phone operator, the school was intended to bridge the gap between technical and management skills it founded.

The concept, however, is defended vigorously by present-day director general, Ahmet Aykaç. "It was a brilliant act of foresight. The fundamental error they made at the time was to put electronics engineers at the head of the school."

Prof Aykaç is certainly not that. A former professor at IMD and Insead, in Fontainebleau, and a former student at Columbia University in New York, he was lured to Theseus, built on the Sophia Antipolis science park, after a row with his bosses at IMD. The issues clearly still rankle; he quietly describes the problems as "fairly significant differences".

Prof Aykaç joined Theseus in January 1996 and later that year three other big



Nice work: the Theseus business school has little difficulty attracting visiting faculty to its French Riviera site



TIM JACKSON
ON THE WEB

A grey area of law

A European Court of Justice ruling will chiefly benefit US internet retailers

The case of the Bulgarian spectacles sounds more like a Sherlock Holmes mystery than a matter of high concern in the internet and computer businesses. But a recent court judgment in Luxembourg may change the pricing strategy of companies in the US.

The background to the case is that many companies doing business in Europe and the US maintain higher prices in Europe. Whatever the excuse – the cost of local staff, localisation, or whatever – it is common to see pricing strategies in which the dollar sign has effectively been scratched off and replaced with a British pound sign.

To maintain this pricing strategy, companies generally go to imaginative lengths to stem the tide of grey imports, which arise when a distributor in a low-priced country sells products to another company in a higher-priced country. In the computer and software business, the usual method is to refuse technical support to customers who bought in the cheaper market.

Courts are rightly vigilant in the defence of companies that are the victims of cut-and-sell scams, such as counterfeit Channel No 5 perfume, or copies of Windows 95 pressed in China. But courts look less favourably on companies trying to keep out of a high-priced market products that they sold themselves in a lower-priced market.

According to Gary Rinck of Morrison and Foerster, the US law firm, US law makes it hard for companies to prevent grey importing

except in certain circumstances that are tightly defined.

In one area – grey importing between EU countries – European law is equally vigilant, thanks to the principle of free movement of goods between member states. But the status of grey imports into the EU from outside has long been more murky.

That is where the Bulgarian spectacles come in. In 1993, Silhouette International Schmidl, an Austrian manufacturer of designer glasses, decided to get rid of 21,000 outmoded pairs of glass frames by selling them in Bulgaria for about \$12 apiece. To Silhouette's dismay, an entrepreneurial Austrian discounter found out about the consignment, and shipped it straight back to Austria. Then it advertised the products heavily, making a big deal of the fact that the products were on sale without Silhouette's permission.

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more liberal. The conservatives in the debate – national courts in a number of countries – have encouraged companies to restrict grey imports when there is a clear quality or cost difference between the branded product sold outside the EU and inside.

The liberal end of the spectrum, largely occupied by intellectual-property academics, says that companies should not be able to stop parallel imports even in some cases.

The Silhouette judgment moves the goalposts sharply to the right. By blessing market segmentation between the EU and the US even when there is no quality difference, this ruling will have big effects in the computer, software, internet and entertainment industries.

But the judgment may have a more immediate effect: US online mail-order retailers will be able to sell things straight to European consumers, arbitraging the price difference between the markets.

That is already an issue in the books trade, where publishers buying UK rights are discovering to their horror that British customers can have books shipped from the US and still save money.

The good news is that the internet will help mitigate damage to European consumers from having to pay more for a wide range of goods. The bad news is that the long-term beneficiaries of the Silhouette judgment will not be the European companies that the European Court sought to protect, but US internet retailers already ahead in a fast-growing market.

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POTTED THEORIES MANAGEMENT

Corporate thought

Richard Donkin on the influence of management writer Peter Drucker

Management is not a 20th century concept. Evidence of organised work has emerged from prehistoric times and the word itself has late 16th century origins.

But it was arguably not until Henri Fayol, a French mining engineer, began to outline the role of management at the beginning of the century that it came to be regarded as a set of definable skills used in the planning and control of a business.

If Mr Fayol put corporate management on the map in his own country – his work was not translated into English until 1916 – its role in the modern company and post-second world war evolution was more broadly defined by Peter Drucker in a series of ground breaking works beginning with *Concept of the Corporation* in 1946, a study of General Motors.

While Mr Fayol outlined some important general principles of management, including the division of

tasks, taking responsibility over other employees, business goals and the importance of planning, Mr Drucker refined the function for the big corporation.

In *The Practice of Management* (1954), he set down the basic tasks of the manager, reducing them to five fundamental functions in a later work, *Management: Tasks, Responsibilities, Practices* (1973). These were to set objectives, to organise, to motivate and communicate, to measure and to develop people. In outlining these functions he was also elevating the role to that of educator, communicator, strategist and visionary. These objectives would prove beyond the reach of many administration-focused managers, but without them, he argued, a company could not compete on a worldwide scale.

Mr Drucker's thinking was evolving with the demands of the company, moving from systems-based management requiring managers to

understand and apply general principles, to directing the enterprise.

As a prolific source of management ideas, the Austrian-born Mr Drucker has become the archetypal management guru, though he prefers to think of himself as a writer and journalist.

Unlike many other gurus he is not credited with a specific revolutionary theory, although he coined the term knowledge management and introduced the concept of management by objectives. On the other hand his writing and thinking have been so prolific and insightful that there seem few areas of modern management and business that have escaped his influence.

Mr Drucker may not have invented management or have even discovered it but he did explain it in a way that managers could understand, shedding light on what he described as a "dark continent".

Book: *The Practice of Management*, 1954.

Quote: "Before world war II most managers did not know they were managing."



NEWS FROM CAMPUS

LBS recruitment gets under way

Kenneth Smith, presently director of communications at Insead, in Fontainebleau, has become the first big staff appointment for London Business School's new dean John Quelch, formerly of Harvard.

Mr Smith will be associate dean for corporate strategy at LBS, where he will help Prof Quelch devise and promote the LBS brand. He will take up the job on September 1.

Elsewhere in Insead, Daniel Muzika, professor of entrepreneurship, has completed his three-year term as associate dean for the MBA programme and has been replaced by fellow American Lands Gabel. Prof Muzika will devote more of his time to the Si Ventures,

a permanent centre to study entrepreneurship set up by Insead and St, the private equity supplier, where he is director.

Prof Gabel in turn will be replaced as associate dean for research by Belgian Luc van Wassenhove. Gabriel Hawawini has become the associate dean for Insead's PhD programme.

Insead: www.insead.fr.

LBS: www.lbs.ac.uk

Expansion advice

Free help is now on offer from Manchester Business School to small companies in the north west of England which want to expand overseas.

The aim of the project, fully funded by the European Regional Development Fund, is to help companies with

their time to the Si Ventures,

Information for News from Campus should be sent to Della Bradshaw,

The Financial Times, One Southwark Bridge, London SE1 9HL.

Tel: 44 171 873 4673 Fax 44 171 3050

BUSINESSES EDUCATION



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INSIDE TRACK

ENVIRONMENT VIEWPOINTS NICK MAYHEW

Trouble with the triple bottom line

A fundamental confusion about different kinds of value lies at the root of Shell Group's difficulties with its stakeholders

What are we to make of the plethora of publications from big companies detailing their social and environmental performance?

At Oikos, a UK research organisation, we have been trying to digest the contents of about 25 such publications. We have been considering whether they stand up to rigorous analysis, and whether they indicate genuine progress towards sustainable development. We have also been examining how likely they are to reduce risk and facilitate future business activity.

Recently, Shell's output and accompanying activity in this area have made for especially *fascinating analysis*, particularly as the company is reckoned by some to be setting benchmarks for others to follow. In April, Royal Dutch/Shell Group produced the pioneering Shell Report 1996, subtitled *Profits and Principles - Does There Have to be a Choice?*

This report, it states, is "about values. It describes how we, the people, companies and businesses that make up the Shell Group, are striving to live up to our responsibilities - financial, social and environmental". These are the three dimensions of the so-called "triple bottom line" of sustainable development, against which all companies will soon be expected to account for their activities.

The following month, Shell UK published its own, derivative *Report to Society*. Then, last month, Royal Dutch/Shell Group published its first, externally verified health, safety and environment report, involving an audit contract worth £1.5m.

On the one hand, we have Shell telling us of its "commitment to sustainable development", of its wish to be "good corporate citizens", and of "concern for human rights...[and] the impacts of potential climate change". The company trumpets its five-year, £300m investment in renewable energy projects.

But on the other hand, the company's core business clearly remains the exploitation and sale of fossil fuels, a business regarded by many as ecologically

perilous and socially destructive. Until last month, when Shell (and Mobil) withdrew because of disagreements with the Peruvian government about infrastructure provision, the company had been trying to secure the development of the Camisea jungle hydrocarbons deposit, one of the world's largest gas fields.

Indeed, it was using the "stakeholder consultation" processes promised in its reports to smooth access to "protected" Amazonian rainforest, home to uniquely diverse populations of indigenous peoples.

So how should we interpret such developments? On a positive note, it is clear that Shell is serious about responding to the increasing demand for greater corporate accountability. The company has even set up a four-person Social Accountability Team to distribute this agenda internally. Such signs of tangible institutional change deserve praise and encouragement.

However, one is tempted to ask whether all this work represents an especially sophisticated way for Shell to repair its battered corporate reputation, justify the continuation of its core business-as-usual, and renew its "licence to operate". Shell's problem is that it has not yet managed to set up a rigorous process by which it can claim to be interacting meaningfully with its stakeholders. The suspicion lingers that it is more interested in using stakeholder consultation for "issue management" purposes than for genuinely understanding the impact of its activities and perhaps changing its priorities.

When Oikos participated in the "stakeholder dialogue" on the proposed Camisea development, for instance, time was very limited, the processes inadequate and at no point was the company willing seriously to consider the view that it should not be there at all.

Instead, Shell has defined its responsibilities by reference to its own "values" and quite incoherent "principles". So Shell's "core values [of] honesty, integrity and respect for people" appear to translate into "business principles" including "winning and maintaining customers" and "supporting free enterprise".

Shell says that while one of its responsibilities is "to give proper regard to...the environment, consistent with its commitment to sustainable development", another is "to protect shareholders' investment". But who defines "proper regard"? Presumably, there are hard choices to be made between principles and some forms of profit-making. Shell must surely understand this.

Part of the trouble lies in Shell's adoption of the concept of "the triple bottom line," as promoted by John Elkington and his environmental consultancy, SustainableAbility. Although its promotion of three-dimensional accountability is important, the concept misleads companies into thinking that by somehow aggregating economic, social and environmental "value-added", they can claim both responsibility and sustainability.

The delusion is that they compensate for the "value" they are subtracting from one bottom line - the environmental, say - by "adding value" to another "bottom line" - for example the economic - even though the two forms of value are of a very different nature.

Shell should focus on coming up with meaningful stakeholder dialogue processes that would allow these different forms of value to be properly realised, compared and prioritised, with responsibilities recognised accordingly. Instead, it is concentrating on devising what SustainableAbility (in collaboration with Arthur D. Little) calls "a range of total net value added metrics".

The problem with such technocracy is that it obfuscates rather than clarifies. The metrics may provide some semblance of rationality to empower corporate decision-making in the short term, but it is likely to alienate rather than include many stakeholders. This approach will therefore do little to bring about a more consensual way of working or to minimise risk.

The author is director of Oikos, a not-for-profit organisation core-funded by the Joseph Rowntree Charitable Trust. This article is drawn from a longer Oikos paper about Shell's efforts in this field, to be published next month.



PETER KNIGHT

Spin off the company halo

People are not fooled by positive PR. They want the bad news as well as the good

Why are society magazines such as Hello! and People so hugely popular, while corporate social brochures lie around unread? Both have lots of pictures with people wearing gaudily "We just met a royal" grins. There's plenty of positive re-arrangement and the underlying messages are identical: we are beautiful, perfect and oh so caring.

While society magazines sell millions, company publications telling of community and charity work are spurned as corporate trash. Why?

The answer is spin - the way facts are rearranged to present a story in the best possible light. Readers love the positive spin put on the stories of minor royals and fading celebrities as they "talk openly" of their wonderful marriages and "graciously open the doors" of their palatial homes. Readers know it is a load of nonsense, but it is a bit like eating chocolate - great fun and nobody gets hurt.

The same readers, though, are highly suspicious of the slight put on corporate stories about the good work companies do in the community. Readers heavily discount anything a company says on the issue. They realise they are getting only one side of the story, and want to hear the bad news as well as the good.

There are sound reasons for this. We are losing our respect for traditional authorities and social structures. Large companies are being called on to act as moral entities to uphold codes of conduct and to take on social responsibilities in return for the freedoms they enjoy.

But consumers know too that companies, like priests and government ministers, are never perfect. They face dilemmas and often act in error. By far the biggest mistake companies can make is to wear a halo; yet judging by the quality of corporate publications, many make a habit of it.

Some leading companies have begun to modify the way they communicate, especially about their social responsibilities. They have shaken off the halo and reduced the spin.

Take the Shell Report. It was well received mainly because it

confronted the difficult issues: human rights, bribery and corruption. Publishing this information - including the number of people fired for taking bribes - is embarrassing but honesty gains good marks from the public.

The Shell Report is the first of its kind from such a big mainstream multinationals. It marks the beginning of not only a new form of non-financial reporting, but - more important - a decline in the amount of corporate spin in company communications.

Take the case of Monsanto, the biotechnology company. It badly misjudged the European concern about genetically modified foods.

European politicians and consumers were outraged that modified soy beans were being introduced into processed foods without buyers being told about it on the label. Food companies have become concerned about consumer resistance, legislation has been moved and many are calling for a moratorium on such research.

After a long silence, Monsanto apologised. Then in a series of advertisements it set about telling its story, especially its belief that genetically modified foods are harmless and are needed to feed the world's growing population.

Its carefully crafted campaign is a fine demonstration of modified spin. The company admits there is a big and important debate surrounding the issue and its view is not the only one. It encourages readers to find out about other viewpoints and publishes the telephone number or web sites of environmental groups such as Greenpeace and Friends of the Earth.

It demonstrates a fresh openness and a move away from the discredited public relations approach of ignoring the negative and only ever emphasising the positive.

Other companies are preparing to follow Shell's lead, and social reporting is set to become a regular activity. The public is far too knowledgeable and increasingly intolerant of shoddy spin to put up with anything other than open, clear reporting of both good and bad news. Company spin doctors, be warned.

Peter Knight is a specialist writer on business and the environment.

BUSINESS TRAVEL LUGGAGE ALLOWANCES

Rarely a jolly bagman

Lost baggage and confusing carry-on rules have exasperated travellers and lead to clashes with airlines. Amon Cohen weighs the issues

Hold on to your luggage at European airports. The smashing of a baggage-thieving ring at London Heathrow last month means another continental airport can expect shortly to be receiving the attention of those gang members not caught.

We are pretty hopeful we have put an end to it at Heathrow, but we won't have all of them," said the Metropolitan Police, which made more than a dozen arrests. "They move around from airport to airport."

Organised crime apart, increasingly crowded aircraft and airports make it ever less certain that business travellers will arrive at their destination with luggage intact.

There are also more arguments between passengers and airlines about what may be carried as hand luggage. Between April and June, baggage accounted for 47.8 per cent of all complaints received by the International Airline Passengers Association.

Problems with hold luggage and confrontations over hand baggage are directly linked. "I can understand the safety reasons for restricting the luggage that people can take on board, and I have seen people trying to carry on large suitcases," says Mike Bor, managing director for World Travel for Business, the London-based business travel agency.

"However, the airlines will only be successful in persuading passengers to put their baggage in the hold if they are secure in the knowledge that the bags will be there when they disembark."

Many passengers using Heathrow had their confidence dented last summer when flight delays and system failures meant tens of thousands of items were mislaid.

the two buildings opens. The uncertainties of checking in luggage have caused more passengers to keep it with them, which in turn has led to a clampdown on those who attempt to carry more than they are allowed. KLM is one of several airlines that provides check-in staff with a bin. If the bag fits in it, it is permitted as hand luggage; if not, it goes in the hold.

The problem for passengers is that there is no consistency between airlines - or even within them. The International Air Transport Association recommends that the height, width and depth of a carry-on bag should not add up to more than 45in (114cm). It is also considering recommending a maximum weight.

However, such standards are not applied universally. Generally, European carriers allow one carry-on bag, whereas US airlines

permit two, although even this principle is unreliable. In the US, Northwest Airlines only allows one but permits in addition a handbag, briefcase or laptop. American Airlines allows two bags plus a handbag, briefcase or laptop, while Continental says these items must be among the two permitted bags. To make matters more confusing, Delta Air Lines has one set of rules, while its offshoot, Delta Shuttle, has another.

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Most airlines allow more bags in premium class than in economy but inconsistencies can occur in the same class. The Air Transport Users Council receives many complaints from passengers whose modest holdall is steered towards the hold only to find their more assertive neighbour stuffing an oversized suitcase into the overhead locker.

Kyle Davis, American Express director of purchasing, has even had to resist an attempt to confiscate his laptop. "I told them this was not negotiable," he said.

The issue also leads to tensions between passengers and cabin crew. "I once saw a woman get on board and the first thing the attendant said to her was: 'That bag has to go in the hold,'" says Mr Davis. "The woman turned to the attendant and said: 'Good evening, welcome on board'."

Solutions may be at hand. Aircraft manufacturers are aware of the demand for a greater carry-on allowance, says Hans Krakauer, government and industry affairs spokesman for the International Airline Passengers Association. Among options being considered for new aircraft designs are storage areas away from seats.

Mr Krakauer also argues that manufacturers, airlines, and airport authorities need to cooperate more and change their attitude towards baggage. "At the moment, they regard luggage as cargo rather than a passenger service and that alters their whole philosophy," he says.



"I'm telling you, this is hand luggage"

Ronald Grant

Delta hit by US ban on flights over north Afghanistan

A

ban on US flights over northern Afghanistan has forced Delta to drop a code-sharing arrangement with Swissair on flights between Zurich and Delhi, Bangkok and Singapore. The Department of Transportation in Washington says American carriers may not fly over the region which is the focus of civil war between government forces and the Taliban.

A Delta spokeswoman says: "The DOT also forbids us from putting our code on flights over the restricted area. Because certain Swissair flights may be operating there, we have had to withdraw our code." Swissair hopes to re-route its aircraft and says it is confident its agreement with Delta can be resuscitated.

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cooperate more and change their attitude towards baggage. "At the moment, they regard luggage as cargo rather than a passenger service and that alters their whole philosophy," he says.

BA non-stop to Iran

British Airways is to resume non-stop flights between London Heathrow and Tehran, knocking two hours off the current journey time. Flights have been stopping at Baku in Azerbaijan. The airline files to the Iranian capital on Tuesdays, Thursdays and Sundays.

Sounds good

American Airlines is testing a voice recognition booking system on top-tier members of its frequent flyer programme in the US. Instead of keying in numbers on the telephone when the reservations department answers, customers read out their membership codes and the computer digests details of their preferences. The call is then picked up by an operator who is able to greet the passenger by name and can already see

whether he or she has any meal or seat requirements.

Allez Qantas

Qantas plans to launch direct flights between Sydney and Paris on October 26. It will operate three times a week, on Tuesdays, Thursdays and Saturdays, via Singapore. On the same day the airline will introduce services between Brisbane and Rome, via Bangkok; and on November 20 it intends to start flying between Sydney and Buenos Aires, stopping en route in Auckland.

Services to France and Argentina await government approval.

BT phone home

British Telecom has launched a charge card which it claims will save travellers the bother of claiming expenses for telephone calls and data transmissions.

Called BT Business Chargecard, it will allow them the alternatives of charging the cost to a credit card or direct to their company's phone bill. It also allows users to nominate their office or mobile number as an account code, so they need not even carry the card with them.

Roger Bray

Likely weather in the leading business centres

	Mon	Tue	Wed	Thu	Fri
Hong Kong	31	32	33	34	35
London	32	33	34	35	36
Frankfurt	30	31	32	33	34
New York	31	32	33	34	35
Los Angeles	32	33	34	35	36
Milan	30	31	32	33	34
Paris	31	32	33	34	35

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Cardoso
agrees
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OPENINGS



LUCERNE
The Lucerne festival celebrates its 80th anniversary with the inauguration of a new lakeside concert hall on Saturday. It has been designed by French architect Jean Nouvel and US acoustics expert Russell Johnson, and can be used as a year-round congress and conference centre. The opening concerts are given by Claudio Abbado and the Berlin Philharmonic Orchestra, and the festival runs until September 10.

EDINBURGH
The Edinburgh Fringe Festival starts this year a week earlier than the official Festival. Eight



concerts start this weekend. Headliners include the contingent of Sarah Brightman, Andrea Bocelli, and others.

BADEN-BADEN
The Mathesky Theatre of St Petersburg takes up residence in the Festspielhaus on Saturday for a week of performances conducted by Valery Gergiev. Repertoire includes a new production of *The Queen of Spades*, starring Vladimir Galuzin and Galina Gorochova.

TAMPERE
This year marks the 30th anniversary of the Tampere theatre festival. Running from August 1 to 9, the festival includes the most interesting productions of the Finnish theatre season. This summer's event, which opens tomorrow, also features a Hamlet from Lithuania, alongside guest productions from Germany, Iceland, Norway, Italy, and Argentina.

LONDON
The Elgar-Payne Third Symphony makes its Proms debut on Thursday in a concert by the BBC Symphony Orchestra under Andrew Davis - the same forces who gave the work its acclaimed

premiere in February.

A

"Divas" season at the Dorner Warehouse starts tonight with Sibylle Revoly, featuring Ann Hampton Callaway and Luz Calvo.

Joe Orton's classic black farce *Loaf* opens on Wednesday at the Vaudeville Theatre. The production is directed by David Grindley, and is led by Fred Ridgeway and Tracy-Ann Oberman (left).

Shakespeare's *Globe*

Theatre launches the two last of this year's productions on Thursday: *The Honest Whore* by Thomas Dekker, and *A Mad World, My Masters*, by Thomas Middleton.

SCARBOROUGH

Alan Ayckbourn (right) directs the premiere of Tim Firth's latest play,

reduces in order to hire a black double-bass player; it had to find a way of acknowledging the city's racial diversity. Other arts companies try to attract representatives of ethnic minorities to their boards. Diversity is regarded as worth supporting, and a truer reflection of US society. Most US business corporations accept these values - in some cases under fear of lawsuits. But there are no laws governing women composers. What affirmative action encourages is a climate that sets quotas as goals. And once you start setting quotas in art, you create a crisis in defining aesthetic value.

Santa Fe would have been on much rockier ground if it had included music by less-established composers, such as the 10 lesbians whose new CD was being played on the festival fringe. Instead of wallowing in their identity cocoon, Musgrave, Tower and Zwilich spent most of the seminar discussing problems that anyone, male or female, can encounter in a musical career. How do you make your music better known? You bridge the divide between composer and performer by forming your own ensemble (Tower), or allying yourself with organisations like the American Composers Orchestra (Zwilich). How should you deal with the music industry? It's helpful to know other women in influential positions, but "grandstanding" - indulging in high-profile polemics - does not help.

There seemed to be a consensus that after a century dominated by musical theorists, "the A-word" - accessible - was no longer shameful, as long as it involved no loss of intellectual rigour; emotional expression was not a woman's prerogative, nor was an ability to get into the mindset of female characters. Tower confessed she had no desire to write for the human voice; Musgrave said her biggest operatic difficulty had been "working out how to make each scene go somewhere".

Illuminating as the discussion was, nothing spoke louder than the music. Musgrave's choice of recorded excerpts conveyed the classical discipline of her technique, and her talent for enticing the ear with sound. Tower introduced her Violin Concerto - a far more engaging and vibrant example of her work than the homage to Messiaen for cello and piano, which featured in one of the evening concerts. Zwilich was represented by her Piano Trio, an incisive, obsessive piece, powerfully argued in a traditional framework.

In that respect, the festival is different from most other US music organisations. In the current political climate, if you assert what could be perceived as "traditional" values, you risk being labelled as patriarchal. That can be intimidating. American orchestras, opera companies and music societies are forced to pay lip service to identity politics, because otherwise they may find themselves losing out financially. When they can go in hand to foundations, business corporations and government agencies, they have to show that their activities and their audiences reflect the diversity of American society.

The Detroit Symphony recently suspended its usual audition pro-

gramme. Universal aesthetic values are out; everything has equal value. This way of thinking has not only taken hold in US universities; it has begun to infect the papers of the American Musical Society. And by putting women composers and Indian music on to its programme, the Santa Fe Chamber Music Festival has tacitly bowed to the same agenda.

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Thea Musgrave, Joan Tower and Ellen Taaffe Zwilich: Illuminating as the discussion was, nothing spoke louder than their music. The gender issue evaporated

THE SANTA FE CHAMBER MUSIC FESTIVAL

Major musicians in a minority group

Andrew Clark argues that women-composers need no special pleading for their work

Are you being underserved? The question has long been a hot topic for minorities and special interest groups in the US, but it is not one you expect to be discussed at the Santa Fe Chamber Music Festival.

Unlike previous years, when the festival contented itself with serving digestible portions of Bach and Beethoven to tourist audiences, this summer's event ventured into the political arena. Its centrepiece was a symposium on women composers, three of whom had their music played in high-profile concerts. The festival also announced that next year it would include music of Spanish and native Indian origin, in order to reflect the distinctive culture of New Mexico.

The symposium, coinciding with this ethnic policy initiative, provoked heated discussion among Santa Fe's usually passive audience. Some critics interpreted it as an outbreak of political correctness by giving a special platform to women composers and Indian art, the festival seemed to be putting

non-musical issues before musical quality. Here was yet another corner of US society in which people were to receive advancement because they represented a minority or special interest, and not because they were any good.

As far as quality is concerned, the three women under the spotlight at Santa Fe had nothing to fear. Thea Musgrave (b.1928), Joan Tower (b.1938) and Ellen Taaffe Zwilich (b.1938) were represented by works which, in each case, demonstrated a strong personality and distinctive style. At the symposium, they came across as dynamic, witty people who needed no special pleading. Indeed, they spent the entire day trying to duck the gender issue, as if embarrassed that it should be raised at all. And rightly so. It's an insult to suggest they earned their reputation because they were women, rather than because they wrote good music.

And yet each of the three seemed only too happy to take part in a gender-based forum. Women composers may no longer see themselves as victims, but they still account for less than one per cent of the music played at mainstream concerts. That fact alone suggests that, in a country with laws for "affirmative action" (a euphemism for positive discrimination), they should qualify for occasional preference. This again raises the thorny question of political correctness versus artistic quality.

They are accepted as equals in conservatoires, to be accepted in composition classes or specialise in conducting.

The women's movement changed all that. It confronted the obstacles and prejudices facing women in music. Radical feminist musicologists such as Susan McClary, who chaired the Santa Fe discussion, wrote books questioning the way women were

seen as any living male composer.

Thanks to their and others' success, women composers are no longer regarded as freaks. As Musgrave, Edinburgh-born but US-based, made clear at Santa Fe, the problems of women composers today are little different to those facing their male counterparts. Highlighting the feminist cause in music only diverts attention from the real issues: how to sustain audiences and funding.

Just as gender politics in musical life appears to be running out of steam, identity politics is gaining ground. Everyone is identified by group, whether it be gay, female, black, Hispanic, whatever

portrayed by male composers. They brought to light unpublished music by female composers. Much of it deserved its obscurity - but the music had to be examined to allow that conclusion to be reached. Tower and Zwilich provide useful role models for a younger generation of female composers in the US. Their music gets as much exposure in American concert halls

as any living male composer.

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suspended its usual audition pro-

INTERNATIONAL

Arts Guide

GLIMMERGLASS

OPERA
Alice Busch Opera Theater,
Cooperstown

Tel: 1-807-547 2255

• Falstaff: by Verdi. New production directed by Leon Major, with sets and costumes by John Condell and lighting by Pat Collins. The conductor is George Manahan; Aug 11, 14

• Partenope: by Handel. New production directed by Francesco Negrini, in his Glimmerglass debut, and conducted by Harry Bicket; Aug 10, 16

• The Mother of Us All: by Virgil Thomson. Conducted by Stewart Robertson, in a new staging by Christopher Alden, with sets by Alan Moyer; Aug 13, 15

• Tosca: by Puccini. New staging by Marc Lamos, with sets by Michael Yeargan. The conductor is Stewart Robertson; Aug 15

LONDON
CONCERTS

BBC Proms, Royal Albert Hall
Tel: 44-171-589 8272

• BBC National Orchestra of Wales: Tadeusz Oskar conducts the UK premiere of Sofia Gubaidulina's *And: the festering* at its height. Programme also includes works by Dukas, Szostakowicz and Strauss. With cellist David Geringas and tenor Jean-Paul Foucaourt; Aug 10

• BBC Symphony Orchestra: conducted by Andrew Davis in works by Ravel and Mozart, and Payne's elaboration of the sketches for Elgar's Third Symphony; Aug 13

• Birmingham Contemporary

Music Group: Simon Rattle

conducts a programme of works

by British composers including

Oliver Knussen, Thomas Ades,

Simon Holt and Mark Anthony Turnage. With piano soloist

Thomas Ades and cellist Ulrich Helmchen; Aug 10

• Orchestra of the Age of Enlightenment: conducted by Heinrich Schiff in works by Haydn, Gluck and Beethoven. With baritone Thomas Allen; Aug 12

• Philharmonia Orchestra:

European premiere of Leonard Slonimsky's *Housewarming*,

conducted by the composer.

Programme also includes Joseph Schwantner's *Percussion Concerto*, with Evelyn Glennie, and Elgar's *Symphony No. 2 in E flat major*; Aug 11

Royal Academy of Arts

Tel: 44-171-300 4242

• Kodo Drummers: return visit by the 14-strong Japanese troupe; Aug 12, 13, 14, 15, 16

EXHIBITIONS

Barbican Art Gallery

Tel: 44-171-638 8897

The Warhol Look/Glamour Style

Fashion: includes screen prints,

films, reconstructed window

displays, photographs and

clothing; to Aug 16

Royal Academy of Arts

Tel: 44-171-300 8000

Summer Exhibition: held every

year since the Academy's

founding in 1768, the world's

largest open exhibition displays

work by established painters and

sculptors alongside that of

younger and less well known

artists; to Aug 16

ROYAL OPERA HOUSE

Tel: 44-171-589 8000

Summer Season: includes

works by Verdi, Wagner and

Stravinsky; to Aug 16

ROYAL NATIONAL THEATRE

Tel: 44-171-589 8000

Summer Season: includes

works by Shakespeare, Ibsen and

Beckett; to Aug 16

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COMMENT & ANALYSIS

Singing the blues

World Cup victory has given new confidence to France. This is just as well, says Dominique Moïsi, as the country faces challenges from Germany and the UK

Life had been grey. In the space of a jubilant night of victory for the World Cup life became blue, the colour of the French football team's strip.

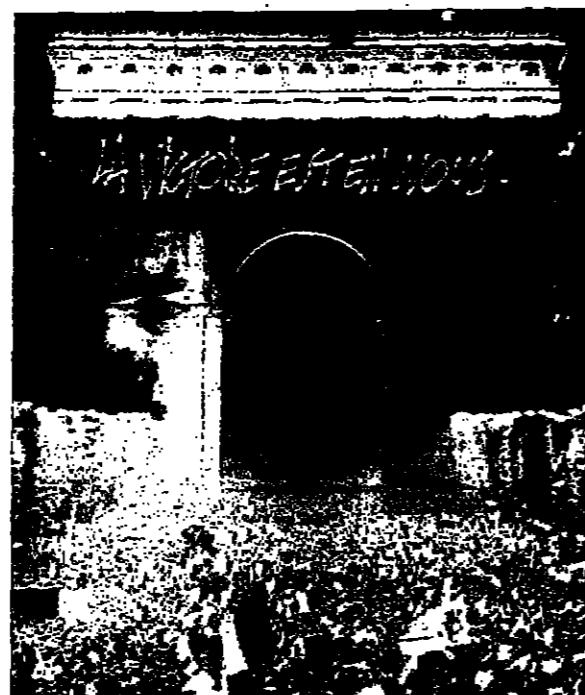
The French had been morose, uncertain about themselves, their role and status in the world. Suddenly they regained self-confidence and started to feel good again. To the fundamental question of identity - who am I? - the French gave an original, albeit limited, answer: "We are the world champions in the most global, prestigious and popular sport, soccer."

The feelgood factor had a moral dimension, with domestic political overtones. The French team was, in the words of Jacques Chirac, French president, not only tricolour, it was multicolour - an allusion to its multi-ethnic composition, perceived by many in France as the best answer to the racist, xenophobic campaign of the Front National.

In the largest spontaneous demonstration since the days of liberation in 1944, the French expressed a strong need for self esteem and self congratulation. Today, only sports can provoke strong collective emotions; hence the jubilation over this victory went well beyond soccer itself to tap sentiments formerly exhibited in patriotic, ideological or even religious battles.

It is, therefore, no surprise that the popularity ratings of the French president and prime minister have soared. This is due not only to the World Cup effect but also to an increasingly obvious economic recovery, which has begun to affect, if only modestly, the rate of unemployment.

Mr Chirac and Lionel Jospin, the prime minister, have established a new equilibrium of power between themselves, one that seems to satisfy the French and that lies somewhere between the spirit of the Fifth and the Fourth Republics. The prime minister governs fully, whereas the president, the ultimate authority,



Feelgood factor: the French celebrate winning the World Cup AP

incarnated France in a warm, friendly and activist manner.

For France's European partners, this summer's changes are good news. The more confident France is, the easier it should be for others to deal with it. Yet this positive change comes with less welcome overtones.

What the French fear is the closing of an era in Ger-

many. In French eyes, Mr Kohl in German elections next month, and the return to power of an SPD led by a largely unknown figure.

After more than 16 years with Mr Kohl in power, it is only natural that his principal partner, France, should worry about the passing of such a reassuring and predictable leader.

France is concerned about Germany's and the UK's present direction for an additional reason: the growing entente between London and Bonn, which it can only interpret to its detriment.

The French have watched warily the joint accords made by the Frankfurt and London stock exchanges, as well as the closer co-operation of the German and UK aeronautics and defence industries. The World Cup effect has yet to spill over into the world of financial and geopolitical power.

The end of what some in Germany denounce as the era of national masochism has a special meaning for France and for the future of

The author is deputy director of the Paris-based Institut Français des Relations Internationales and editor of Politique Étrangère. He writes here in a personal capacity

Europe. Can Europe survive with two Frances instead of one - that is, with a Germany increasingly behaving as France does today in terms of its national self-assertion and even a growing self-righteousness?

The difference that may exist towards the UK is of a completely different nature and stems largely from the ideological competition between the two lefts in power. Whatever the extent of the improvement in the personal relationship between Messrs Blair and Jospin, the Socialist party in France continues to resent any attempt to impose Blairism and its programmes on it.

In deeds, if not in words, there is little that distinguishes the economic policies of Dominique Strauss-Kahn, Mr Jospin's powerful economics and finance minister, from those of Tony Blair. The Labour experience in the UK cannot be openly accepted as a source of inspiration, when in reality it offers a mirror reflecting Mr Jospin's own pragmatic choices on most, if not all counts.

To work with the market French style, or to work for the market British style, the differences lie more in the two countries' national mentalities than in the concrete policies that they actually carry out.

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The jubilation over this victory went beyond soccer to tap sentiments formerly exhibited in patriotic, ideological or even religious battles

many. In French eyes, Mr Kohl managed a double feat: he accelerated the process of German unification while at the same time controlling, if not delaying, the potentially negative consequences of the newfound German sovereignty on the national psyche.

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LETTERS TO THE EDITOR

Two currencies for EU may be answer for cyclical problem

From Mr Jon Lieseby,

Sir, At the start of this UK parliament the new Labour government announced its to be broadly in favour of the UK eventually embracing the euro, but it also transferred control of interest rates to the Bank of England, along with responsibility for keeping inflation under control. The result has been what anyone could have predicted, and what some of us actually did predict: as the rest of Europe started to come out of its recession, the UK's underlying inflation started to rise, interest rates were raised, and, once more, the UK is headed for a contraction just as the continent is headed for an expansion.

Sooner or later New Labour is going to realise that the UK and non-EU economies are counter-cyclical for good reasons. When the pound is weaker, the UK expands. When the rest of the EU expands, the snake currencies weaken, foreign investors switch to the pound, and a strong

point puts a limit on UK growth. This cycle can go on indefinitely and it's not necessarily a bad thing. It may be in the long-term to prefer to have two counter-cyclical internal European economies to having all of Europe capture boom and bust in lock-step.

Yet this is not an argument for giving up the other EU benefits of reduced tariffs and unified standards. Instead, maybe it's time to think about an EU with two currencies - the euro for the core, and the pound for the periphery.

Jon Lieseby,
590 San Lucas Ave,
Mountain View CA 94031
US

Government decision destructive

From Mr Andrew McNulty,

Sir, At a recent ministerial meeting of the OSPAR Commission - the body responsible for regulating the disposal of waste in the north-east Atlantic - in Portugal, the UK government, with no prior public consultation, committed the UK to an international obligation not to use concrete-fixed offshore structures in the oil and gas industry.

It appears that this decision was based on the assumption that complete removal of concrete-substructures is not possible. Arup totally disagrees. There is no technical reason why a concrete structure properly designed for decommissioning should not be relocated and re-installed elsewhere or brought back to a dry dock for onshore disposal. We would further argue that removal of such self-hoisting structures should be easier than for large steel jackets.

At a stroke, the government has destroyed a potentially significant civil engineering market in north-west Europe and threatened its existence elsewhere in a field where UK companies have developed expertise. The fact that the decision was taken without open consultation and for no apparent justifiable reason is particularly galling.

Is this really the government that, in opposition, set such store by a freedom of information act? We can only hope the global body effectively responsible for decommissioning offshore platforms, the London Convention of the International Maritime Organization, demonstrates more sense.

Andrew McNulty,
Arup Energy,
61 Bloomsbury Square,
London WC1B 3LY, UK

Making the worst of a respectable argument

From Mr John W. Wood.

Sir, In "We must stay this monster" (July 30), Senator Jessie Helms makes the worst of a respectable argument: that the loose and compromised drafting of the Rome Treaty could have the inadvertent, or surreptitious, effect of creating an international order. He says the order would subordinate the actions of sovereign states, and even the UN Security Council, to the judgments and censures of a group of

distinguished diplomats among your correspondents who reject Senator Helms's arguments appear to have accepted a tinge of his bombastic rhetorical style: perhaps they believe, as Aristotle did, that rustic sceptics deserved punishment rather than counter argument.

John W. Wood,
chairman;
Republicans Abroad,
310 First Street SE,
Washington DC 20003, US

Plan means virtual ban on cotton imports

From Mr Mathew Kallumpram,

Sir, You reported ("EU's cotton imports row in final phase", July 28) that the European Commission proposes "minimum price undertakings" that are less severe than anti-dumping duty and that "proceeds from higher selling prices go to manufacturers".

The minimum prices proposed by the Commission in its "Disclosure document"

are very much higher than market prices and those manufacturers in the five countries will not be able to make any sales.

A drastic fall in imports from the five countries will create a shortage of tablecloths, cotton fabrics and the threat to 200,000 jobs in the whole textile manufacturing industry mentioned in your report will become a reality. The Commission's efforts to save

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PERSONAL VIEW EUNAN KING and DERMOT O'BRIEN

On the crest of a wave

Speculation is rife that Ireland's economy is overheating, but the boom may be far from over

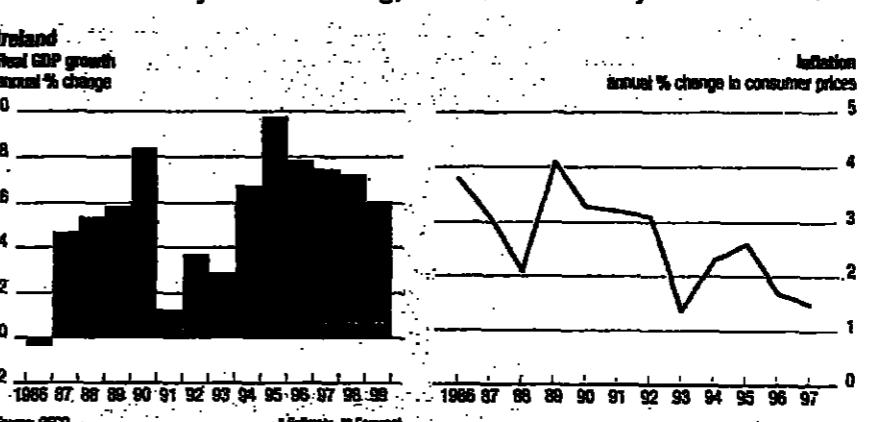
With high growth rates taken as prima facie proof of overheating, there has been much media comment that Ireland has a bubble economy - fuelling speculation that it will soon burst.

We beg to differ. For the Irish economy, how fast is too fast? And what is its sustainable growth rate?

The average annual growth rate in the 1986-96 period was 5.5 per cent. During this period the inflation rate was on average 2.7 per cent - 1 percentage point below the European Union average - and wage inflation was moderate. The balance of payments was in surplus. In the years 1994-97 growth of real gross domestic product averaged 8.4 per cent a year. The consensus view in the media is that this runaway train will crash.

However, the economy may not be as much above its sustainable track as many believe. In Ireland there is a startling supply-side story. Ireland, like the US in the 1960s and 1970s, has a wave of baby boomers, aged between 15 and 24, working through the population. By 2006 the labour force is likely to be as much as 27 per cent larger (2.5 per cent growth a year) than it was in 1996. If productivity continues to rise at 3.5 per cent a year, the economy can grow at a sustainable 6 per cent trend rate a year until 2006. By contrast, the population in the EU will be smaller than in 1996.

Irish growth of more than 6 per cent should be sustainable for a period given the initial level of unemployment and immigration. Unemployment fell to 170,000, 11 per cent, at the end of 1997. Of the 170,000 out of work, 130,000 were under 24 and 90,000 had been unemployed for more than a year - with 130,000 seeking full-time work. Since the labour force is growing by more than 40,000 per annum and employment is rising at more than 50,000 per annum, unemployment should fall by 10,000 a year if net migration is zero. In 1996-97, net immigration of people of working age was 7,000 or 0.5 per cent of the labour force.



Anecdotal evidence suggests immigration is rising, so although the numbers joining the workforce are significant, unemployment is still high. In the aggregate it is difficult to argue that Ireland is near an employment bottleneck. As well as a favourable supply side effect, the baby boom has implications for demand.

The population wave will convert into a population bulge within 10 years. The boom in clubs and restaurants, and the rise in housing demand and car registrations is not just tourist-led. Discretionary expenditure is rising sharply in Ireland, not only because of higher incomes, but also because of a drop in the birth rate since its peak in 1980. The birth rate is less than two, implying the population will eventually fall if this persists. The lower birth rate has been accompanied by an acceleration in female participation in the workforce, mainly by married women. However, the average, at under 40 per cent, is below the EU and very much below the UK, at 54 per cent.

Though labour supply at the aggregate level is plentiful, there are some sectoral labour shortages, such as the building industry. While hourly earnings in the sector rose 9 per cent in 1997, the housebuilding cost index rose only 4 per cent, suggesting much of the earnings rise was based on higher productivity. The industry employs less than 100,000 people so a small rise in immigration would have an impact on the supply of labour. The high-technology sector is also reporting

market have dampened the pace of rising house prices.

The pick-up in consumer prices in the first half of this year is seen as the product of rapid growth. However, more plausible is that the 6 per cent fall in the trade weighted exchange rate since 1997 is the reason. The small open economy model of inflation puts exchange rate changes and inflation in trading partners as the main determinants of inflation. This has been verified for Ireland in research by the Central Bank in the past year. There are few smaller economies than Ireland.

Recent inflation data show service sector prices rising more slowly than goods prices. Hardly a sign that the labour market is tight and that wage inflation is pushing up prices in the sectors of the economy protected from the winds of trade competition. A downturn in the world economy would of course adversely affect the Irish economy.

Almost half the recent fast growth was due to chemicals, computing and electrical engineering. However, these sectors, dominated by foreign-owned companies, are numerous and the economy would not be drastically affected if some transferred.

Pure assembly is diminishing and this is not a negative, since Ireland's competitive position rests on the educational composition of the workforce. If traffic and housing difficulties are overcome, Ireland can enter the next millennium on the crest of a baby boom wave.

The authors work for NCB Stockbrokers, Dublin

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Monday August 10 1998

The scourge of terrorism

The terrorist attacks on US embassies in Kenya and Tanzania pose monumental challenges for President Bill Clinton. Not only does he have to explain the failure of the world's most sophisticated security apparatus and intelligence network, he also has to prepare the nation for what could be a long and arduous process of bringing those responsible to justice.

The US record in determining responsibility for terrorist attacks has been poor. The investigation into the 1988 bombing of a US couple in Dhahran, Saudi Arabia, appears stalled. Initial assumptions of Sunni dissident involvement were undermined by arrests of Shi'a opponents of the regime and hints of Iranian links. Unconfirmed reports have claimed a breakdown in US-Saudi co-operation. The Libyans allegedly behind the blowing up of Pan Am flight 103 over Scotland a decade ago also have yet to be brought to trial.

US policy on past terrorist acts has often focused on searching for a state link, with Iran and Libya topping the list of suspects. But Libya has kept a low profile in recent years and Iran, with a new moderate president, is improving ties with the US.

The US is right to be moving cautiously and hinting that the investigation could take years. It is also right to refrain from public speculation about suspects. Arab groups in the US have warned against pointing the fin-

ger at the Middle East. But a claim of responsibility from an unknown Islamist group and speculation among counter-terrorism experts have nevertheless focused attention on Islamist extremist organisations.

In the post-cold war era, the US role as the world's policeman makes it increasingly vulnerable to terrorist acts, especially from groups angered by what they perceive as American support for illegitimate rulers. Dealing with this threat will require a reassessment of intelligence policy, which now relies heavily on technology such as satellite surveillance. It should shift back to traditional work with informers and infiltration.

The US also needs to enlist stronger support from its allies in dealing with the terrorist threat. Attacks on the US are not a matter for Washington alone. Similarly, any eventual retaliation will be more effective if carried out on a multilateral basis.

This is all the more important at a time when the US is feeling its way towards delicate decisions on issues such as relations with Iran. There will no doubt be increased pressure in Congress unilaterally to punish states accused of sponsoring terrorism and companies that work with them. This would not help combat specific actions such as those perpetrated in Africa on Friday. And it would undermine the broader international campaign against terrorism.

Promoting drugs

American consumers are being deluged with advertisements for prescription drugs. The Food and Drug Administration reluctantly opened the floodgates last August by allowing companies to promote medicines on television, and the pharmaceuticals industry has responded by pouring an estimated \$1.5bn into consumer advertising this year. Meanwhile in Europe the industry is gearing up for a lobbying campaign aimed at relaxing an EU ban that prevents it using the mass media to disseminate any information about prescription drugs.

The politics and economics of healthcare in Europe are not quite ready for full-blooded television advertising. But some relaxation is clearly overdue in the internet era. It is absurd that companies' web sites, giving medical data about globally available drugs, have to carry official warnings that the information is for US residents only.

The argument that forced the FDA's hand in the US was that any form of advertising that does not cause harm should be allowed on freedom of information grounds - and no one could prove that drug ads would harm consumers, so long as they mentioned the main risks and did not exaggerate the benefits.

In Europe too, the movement to give patients more information - and therefore power to influence their own treatment - is

gathering pace, though there is still more old-fashioned deference to the medical profession than in the US. In the short term, it is easy to see why hard-pressed doctors might prefer to deal with unquestioning patients than informed consumers who take up more of their time. The profession must understand, however, that a better informed, if choicer, population is likely to be healthier in the long run.

Any link between drug advertising and improved public health will take a long time to prove. But the US experience already suggests that television advertisers can pay off quickly for pharmaceutical companies, in the form of a sharp increase in prescriptions.

Demand for expensive new drugs is growing fast even without advertising, and European health services could not afford a further surge fuelled by direct promotion. Allowing US-style TV ads in Europe would be a mistake until the whole co-payment system has been reformed. Patients who can afford to do so will have to contribute more to prescription costs - especially for what are becoming known as lifestyle drugs. For the time being, Europe should consider allowing a more informative style of advertising, raising awareness about particular diseases and available treatments without plugging one product.

Super League

Success in football comes at a high price. Clubs face ever rising wage bills for the best players. Those listed on the stock exchange, like Ajax and Manchester United, have an added shareholder imperative. A breakaway European Super League might help meet these goals. But the existing framework offers a more assured future.

The challenge for football clubs that hope to stay at the top is to find ways to increase revenue. Since there is a limit to the number of games that can be played and replica kits sold, television and sponsorship are the obvious route. UK clubs now get 50 per cent of their revenue from television. Italian clubs make a third of their money this way.

This summer's Super League plot was hatched by Media Partners, a sports management firm. It aims to increase the earnings of a small group of powerful clubs. The teams would meet in a midweek league, eclipsing the UEFA Champions League and operating independently of European football's governing body. A place in the competition and more money would be guaranteed for those invited.

That the big clubs are taking the suggestion seriously comes as no surprise. They have long complained at UEFA's poor management and are frustrated by what they say are the inadequate rewards of European competi-

tion. In the Champions League, about two-thirds of sponsorship and television fees are passed on to the clubs. In the Super League, virtually all cash raised would go to the competitors.

Of course, much of what the Super League offers could be achieved within UEFA's existing framework. The breakaway proposal involves a good measure of sabre-rattling. The pressure may be working. UEFA seems increasingly ready to soup up the Champions League, with more games and lucrative pay-per-view television contracts. The sticking point is likely to be on qualification.

Qualification for the Champions League means the kind of uncertainty that fans love, and investors hate. Indifferent form can lead to financial disaster. But on this point of principle UEFA is unlikely to budge.

This is quite correct. For football fans - whose enthusiasm provides the foundation for football's popularity and wealth - part of European competition's attraction is that it comes as a reward for domestic success. Placings for those with market power, irrespective of performance, would damage the credibility of the competition. A guaranteed income stream might be nice in the short run. But the risk for the longer term is that by breaking the rules of fair play, a closed shop would sap the enthusiasm of fans and sponsors alike.

Let's hear it for Lester M. Alberthal Jr. The announcement of his "retirement" at the age of 54 as chairman and chief executive of Electronic Data Systems sent the share price winging up on Friday by more than \$5 to nearly \$42 - reflecting investors' discontent over his lacklustre leadership in recent years and delight at the news of his going.

Small-minded people are already objecting to one detail of his departure, a compensation package that could be worth more than \$38m. But this represents a wonderful investment for an after-tax cost of about 5 cents a share. EDS has increased its stock market value by nearly 14 per cent.

Indeed, there's a good case for widespread use of what Observer dub the Alberthal clause. Chief executives' farewell packages should be adjusted to reflect the stock market performance of their share price the day after the news is announced. If it goes up, they benefit; if it goes down, they lose. This will encourage good people to stay and bad people to go.

Precautions would have to be taken against price manipulation. For example, a chief executive who was arrested for naked bungee jumping the week ahead of an announcement would not

COMMENT & ANALYSIS

That sinking feeling

The fall in the yen can only be stopped by US and Japanese intervention. Simon Kuper and Gillian Tett look at the possible grave consequences for the rest of Asia if they do nothing

It was, said one economist, the least convincing performance by a cabinet minister that he could remember. Two days ago, in the middle of the night, Kiichi Miyazawa gave his first news conference as Japan's finance minister. The 78-year-old spoke haltingly, said he would try his best, referred to his age, and then, like a thunderbolt at the end of a drizzle, suddenly revealed that he did not believe in intervening to support the yen and stocks.

Dealers watching him on television instantly sold yen. Mr Miyazawa, who had not seemed to foresee this, later claimed his words had been misinterpreted. Japan would still intervene when necessary, he insisted.

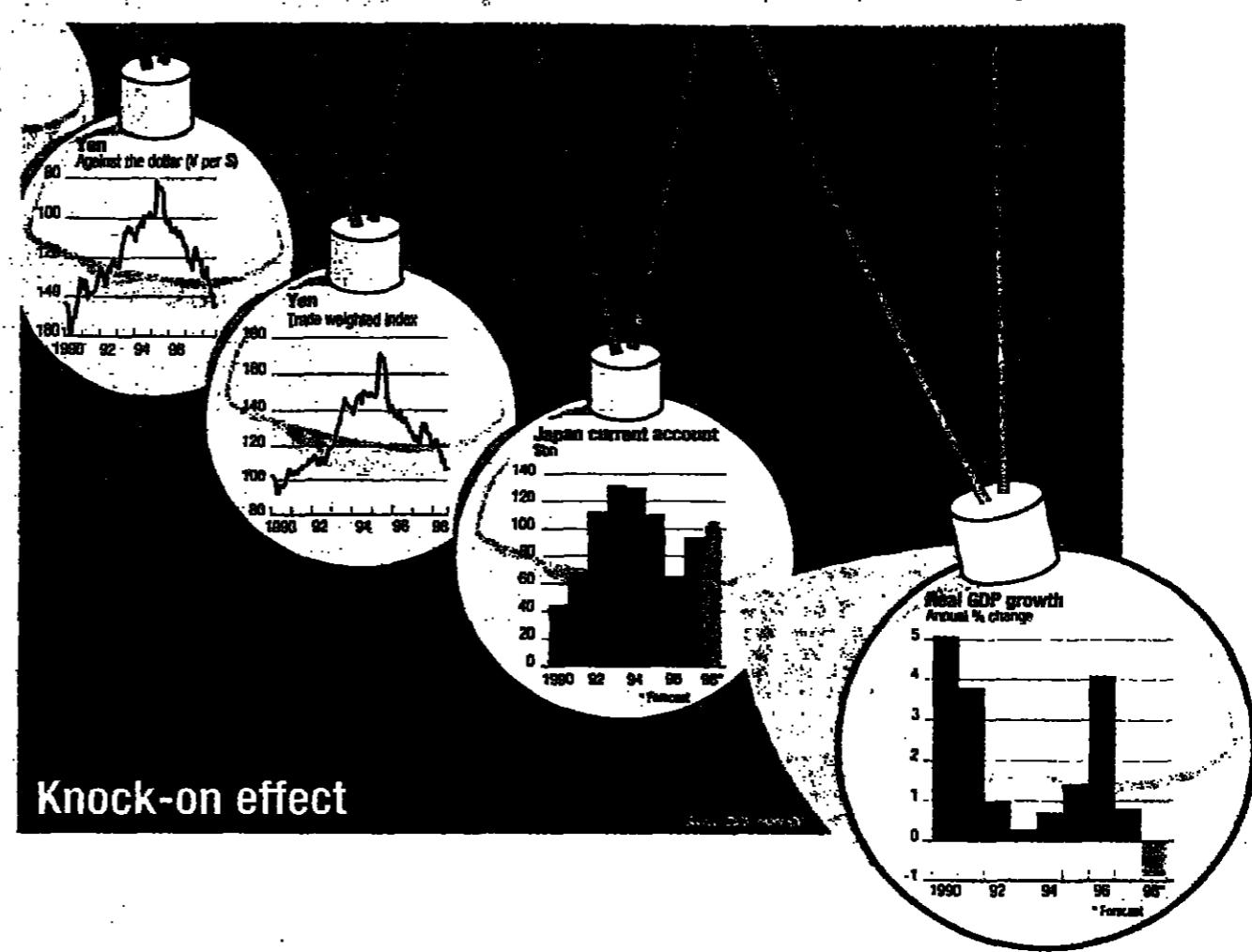
Since that night the currency has plunged Y5 against the dollar, and now stands only Y0.5 above its eight-year low of Y146.75. The yen last hit that level in June, before the US and Japan intervened to support it.

The Bank of Japan has made forays into the foreign exchange market three times since December 1997 to sell some of its \$200bn-plus in dollar reserves. Now the moment of truth has come: how far will the US and Japan be willing to let the yen sink before they intervene again?

The question matters beyond Tokyo, Washington and the currency desks of trading banks.

Another sharp fall in the yen - perhaps below Y150 - could push China to devalue the yuan. No one knows precisely what level of the yen would prompt that, but it would have great consequences worldwide, and particularly in the rest of Asia.

Chinese officials have warned



Knock-on effect

planned tax cuts will do little more than replace this year's "temporary" tax cuts. The public spending sector packages are unlikely to boost growth for long by themselves.

In any case, much of the stimulus will take effect only next April, which currency traders regard as an age away. The domino of devaluations could have begun by then.

Japan's deep-seated banking problems, in the form of Y80,000bn in problem loans, also hangs over the economy. Western investors and diplomats want the ruling Liberal Democratic Party to close insolvent banks and force others to write off large amounts of bad loans. But that could cause job losses, force companies into bankruptcy, and thus prolong the downturn.

The government could find a way-out of the dilemma if it uses some of the policy tools it is now creating, such as the so-called "bridge bank". This is a scheme to smooth the impact of bank failures, by creating government institutions that would take over insolvent banks and try to sell them, while maintaining credit lines to healthy borrowers.

Mr Obuchi has not yet shown the political touch, courage and vision to walk this policy tightrope.

April, but fell to half that level in May.

However, Japanese consumers and companies tend to react slowly to regulatory change, so more flight is possible later this year. "Companies are definitely moving to put more money overseas - it has become like a fashion," says Minoru Mori, president of Daiwa International Capital Management. "I think the proportion of (new) yen assets for some companies will rise to about 35 per cent this year or even 40 per cent (from 30 per cent before)."

Many consumers are curious about the new "foreign" products on offer since "Bigu Ban". The counters of banks such as Fuji or Sumsa are plastered with colourful signs extolling customers to

purchase "high yielding" instruments in sterling and dollars.

Along with many middle-class, internationally-aware Japanese, Toshihiko, a Tokyo translator, has recently opened a foreign currency account with Citibank, and turned part of his yen savings into dollars. "When the dollar went to Y140 I thought that's it!", he says.

The economy and the Big Bang are two strikes against Japan. If Tokyo has given up intervention except in "extreme situations", as Mr Miyazawa initially said, that would be strike three. But no one is certain yet.

The finance minister seems to have learned that the threat of intervention is currently the yen's only hope. He and officials now warn constantly that Japan might intervene. Traders are listening.

However, Mr Miyazawa's first words were no accident. Some of Tokyo's bureaucrats do seem to have become less keen on intervention for its love of talking up the currency.

In part, the Japanese have simply learned from history. Since the week before Christmas, when the Bank of Japan carried out the first of its three recent interventions, the yen has dropped Y15 against the dollar. The message is clear: intervention only works if it pushes the market in a direction it wanted to move in anyway. That creed is the orthodoxy among central bankers today.

And its strongest adherent is the most powerful voice in the currency market, Robert Rubin. To some degree, Tokyo and Washington have little choice but to live with a weak yen. The bigger question for Mr Rubin and his deputy, Lawrence Summers, is how far they can allow the yen to slide before China devalues. Jiang Zemin, Chinese president, repeated yesterday that he was determined to avoid devaluation. However, the implicit threat that China might "go" gives the country a new diplomatic influence in its dealings with the US and Japan. But the main responsibility for what happens next lies with Japan.

US treasury secretary, formerly of the currencies desk at Goldman Sachs. He believes that Japan can only buy the yen by reforming its economy, not by meddling in the market.

In the meantime, he can probably live with a fairly weak yen. The US economy is running close to full capacity, which means that losing some of its Japan-bound exports may be no bad thing. The US is thought to be unwilling to support more intervention for a while.

Some in Tokyo have even been arguing the benefits of a managed slide in the yen. The Bank of Japan's policy committee, for example, noted in its June meeting that a weaker yen was delivering some economic boost. The bank's newly independent policy board appears to have spent most of its recent meetings mulling whether to cut the official discount rate. It could also expand money supply.

Government officials, including some at the Economic Planning Agency, have expressed interest in the latter notion, even though it would probably hit the yen. "If the yen fell, it might hurt Asia by forcing more devaluations," says one senior Japanese government official. "But if Japan does not recover this will hurt Asia anyway."

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Financial Times 100 years ago

A Scandalous Fraud

A most salutary effect ought to be produced in the bye-ways of the City of London by the sentences on the Lupiton gang. After a trial that occupied for a whole week the time of a judge, fifteen counsel, twelve juries and about fifty exasperated witnesses, it has been declared as proved that the Lyndenborg Consolidated Mines Limited was a fraud from start to finish - a conclusion that hardly seemed to require so much demonstration. As the result, Lupiton himself, who was the arch-conspirator, gets five years' penal servitude. The company's solicitor and another director were each sentenced to a year's hard labour. The sentences were really foregone conclusions in view of the notorious facts of the case about this so-called mining company, which issued no prospectus and appears to have existed merely in the imagination of Louis Simons Lupiton, the vendor of the shares. But he was not the only man who took advantage of the Kaffir boom to create fictitious mines in the Transvaal, and it would not be difficult to name other promoters who ought to be doing five years.

OBSERVER

Clause out for Lester

Let's hear it for Lester M. Alberthal Jr. The announcement of his "retirement" at the age of 54 as chairman and chief executive of Electronic Data Systems sent the share price winging up on Friday by more than \$5 to nearly \$42 - reflecting investors' discontent over his lacklustre leadership in recent years and delight at the news of his going.

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Ikeas talks are planned, but it looks as though Oslo might find a compromise hard to swallow.

Borderline case

There appears to have been a change of heart at the Malaysian frontier. Not so long ago it was tough for Chinese and Indians to get entry visas, as Kuala Lumpur feared an influx of over-stayers adding to the already large Indian and Chinese minorities.

Now Chinese citizens can get tourist visas - though those living in Singapore, Thailand and Hong Kong have to enter with tour groups. And Indian businessmen or officials, who used to rely on tourist visas unless they had Malaysian sponsors, can get multiple-entry visas. Nothing like an economic crisis for encouraging countries to put out the welcome mat.

Tasty tussle

Ikeas, the world's largest furniture retailer, is so proud of its Swedish origins that it ships local delicacies such as köttbullar - meatballs to you and me - to every store around the world. But while you can tick in to the tasty little things everywhere from Shanghai to San Francisco, they're definitely off the menu in neighbouring Norway.

Ikeas reckons Norwegians would happily chomp their way through 35 tonnes of the meaty morsels a year, but it won't send them because it's objecting to a tough customs duty on prepared foods. The privately-owned company, backed by the Swedish government, has complained to Oslo about what it calls a "punishment tax".

Ikeas points out that it buys 500 tonnes of Norwegian salmon a year. "We've made no threats about the salmon," says Lennart Jangseth, head of Ikeas food services. "But we would like them to make a goodwill gesture over our meatballs."

Norway appears as immovable as grumpy's gravy. Further

Cash register

Singapore's prime minister Goh Chok Tong wants his money - and he's entitled to it, according to the island state's highest court. It decided that his leading political opponent, Joshua Jayaram, acted out of malice when he told a campaign rally that another opposition politician had complained about the government's tactics in last year's elections.

A complaint had, indeed, been made but Goh sued on the

Unplugged

Investors in India at least have cause to celebrate the country's technological backwardness. The millennium computer bomb isn't going to be much of a problem there, by all accounts.

The chairman of one big multinational recently started fretting about payments to its large distribution network. No problem, assured his bankers, their branches didn't use computers.

legal review
import limits

**of hidden fees in
management**



FINANCIAL TIMES

COMPANIES & MARKETS

MONDAY AUGUST 10 1998

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Week 33

INSIDE**Chase wins euro clearing contract**

Chase Manhattan Bank has won a "substantial" contract from J.P. Morgan, the US investment bank, to handle clearing for all dealing in the planned euro currency. Global banks are streamlining their clearing systems before the introduction of the single European currency next January. Page 20

Bank props up Canadian dollar

At the end of last week the Canadians intervened in the market at all levels to buy their ailing currency, which has been long rather than steep. Recently the Canadian dollar has hit a post-1958 low almost every day. The central bank is now the main buyer in the market, so traders will simply have to calculate if it will buy more than they can sell. Currencies, Page 20

Project financiers hit by Asia

The Asian crisis has presented project financiers with collapsing currencies and economic growth rates throughout most of the region, sending the value of infrastructure projects plummeting. The denouement is going to be painful for the banking sector. Project Finance, Page 16

Siemens shake-up raises new ideas

The decision last week by Siemens, the German electrical engineering empire, to close its computer chip plant in the north-east of England, was only one part of a wider overhaul that analysts now expect at Siemens. The 10-point restructuring programme outlined last month by Heinrich von Pierer (left), chairman, raised ideas that would have been unheard of a few months ago. Market Movers, Page 15

Mexican election woes worry traders

Investors in Mexico are focused on a future in which Mexico's economy and that of the US colossus to its north are expected to decelerate and where political wrangles may disrupt the run-up to presidential elections in 2000 – rather than on a robust set of interim corporate results. Emerging Markets, Page 16

Postbank promises finance probe

Shareholders of Postbank, Hungary's troubled bank, have been promised by its new management that an investigation into its finances will be a top priority. Page 15

Results to shed light on sectors

Several Footsie companies, such as British Airways and Orange, are set to post results this week that should throw light on conditions in their sectors. Sterling's strength and the Asian woes that have hit recent UK companies' data will still figure. Companies Diary, Page 18

FT GUIDE TO THE WEEK

– full listings Page 30

GOLDMAN SACHS TO VOTE ON IPO

Partners at Goldman Sachs, the US investment bank, are today expected to vote at a monthly meeting on whether to sell between 10 and 15 per cent of the group in an initial public offering. BREAKAWAY ISLAND

Residents of Nevis, the Caribbean island, today vote on whether to leave the St Kitts-Nevis federation and become the world's smallest nation, with 10,000 people.

ARAFAT IN CAPE TOWN

Palestinian president Yasser Arafat begins a visit to South Africa tomorrow.

UK INFLATION OUTLOOK

The Bank of England's official outlook for inflation is published on Wednesday in its quarterly Inflation Report.

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COMPANIES & FINANCE

BANKING RETURNS TO SHAREHOLDERS OF THE ACQUIRING BANK UNDERPERFORMED IN 60 PER CENT OF DEALS

Bank mergers fail to deliver investor valueBy George Graham,
Banking Editor

Merger activity among European banks has accelerated in the last 18 months, yet most mergers in the sector have failed to deliver value to their investors, according to a study by Mitchell Madison, the management consultancy.

Bank mergers and acquisitions totalled more than £40bn in 1997 and have reached £25bn so far this year. But the study found

that, over the last decade, returns to shareholders of the acquiring bank had underperformed the rest of the sector in 60 per cent of deals as 17 per cent.

"Bank management has not been successful in the majority of cases in extracting value from mergers. That is not to say that the value is not there in the first place", said Constantine Psaltis, a partner at Mitchell Madison.

Mr Psaltis also warned

that mergers aimed at capturing a dominant market position would not work in Europe, as a result of the introduction of the single currency.

"The biggest bank in Europe has a European level market share of about 3 per cent. In order to get to the kind of scale that might give them market power they would have to merge several times over."

A broader study of 251 companies conducted by Andersen Consulting found that below par shareholder

returns were widespread in the financial sector, even among companies which did not merge.

More than 40 per cent of financial groups failed to match their local market average for shareholder returns, including dividends as well as share price appreciation. Despite steady growth in revenues over the last ten years, profits growth has diverged widely.

US groups averaged 21 per cent per annum and UK companies 16 per cent, but

Spain and Italy came in at just 9 per cent annual growth, while France and Japan saw profits shrink.

Andersen found the gap between winners and losers was widening, with a small elite - dominated by companies in the US, the UK and Australia - delivering value to shareholders.

The recipes for success varied. "Optimisers" such as Barclays in the UK or Citibank in the US squeezed maximum profits from more or less flat revenues by eliminating unprofitable products and reducing costs.

Consolidators, such as Lloyds, TSB or Travelers Group, the US insurer seeking to merge with Citibank, "bought" growth through mergers and sought to pay it off with cost savings.

A few innovators, such as Charles Schwab in the US or Banca Piderogram in Italy, were able to identify new trends in customer habits or market conditions and generate high revenue growth from them.

COMMENT

BOC

Another week, another redundancy drive in UK manufacturing. As if Rover's job cuts and Siemens' closure of its Tyneside semiconductor plant had not done the trick, industrial gases group BOC's plans to lay off up to 10 per cent of its workforce will ram home the impact of the Asian crisis and the strong pound. Again it is the woes-stricken semiconductor industry and sterling's impact on competitiveness - not Gordon Brown's bungling of poor productivity - that is immediately responsible for lengthening dole queues. For BOC to hoard labour - so constraining its own productivity - in the hope of an upturn makes little sense given the gravity of the semiconductor industry's problems.

Taking £50-65m off the cost base should help erode the company's double-digit discount to the market. From an investment perspective BOC deserves aplause for action: others will follow soon enough.

Racial Electronics

Racial was trying to put on a brave face yesterday. Sir Ernest Harrison, chairman, talked of creating shareholder value, but investors will not find a trace of it in the sorry saga of data communications. The hefty £234m loss on the unit's disposal is a painful lesson to shareholders to agitate sooner for action on failing businesses.

What of Racial going forward? Buils hope the current excitement surrounding telecoms will rub off on one of Racial's businesses - a national fibre-optic network. But the operation rightly deserves a hefty discount to stars such as Ericsson and Colt. Nearly half its turnover comes from contracts with train operators, inherited as part of the old British Rail communications network, where margins look likely to come under pressure. And Racial has yet to establish a track record of aggressive growth in its business for corporate customer services. Alliances, such as its recent one with Colt, are positive, but do not yet represent significant new revenue flows.

Putting telecoms on a moderate rating of twice sales suggests it might be worth £500m. But a sum-of-the-parts calculation for the group as a whole, minus debt, gives a value of only £1.15bn against yesterday's market value of £1.1bn. To produce some real shareholder value, Racial needs to either float or sell its telecoms unit at a good price.

NEWS DIGEST

LEISURE

Fitness First makes move into Germany

Fitness First, the AIM-listed health and fitness club operator, has bought a 50 per cent stake in Fitness Company, Germany's second largest health club operator, and injected "significant" additional capital at a total cost of DM26m (£9.67m).

The deal marks the first move by a British fitness club company into Germany. The acquisition is to be financed in part by the issue of 400,000 shares in Fitness First at 320p and partly by a placing of 1.64m shares at 333p, raising £5.3m net. The balance will be financed by bank borrowings. In addition, two Fitness First directors are each disposing of 595,157 shares at the issue price.

The vendors, who are to run Fitness Company as a joint venture with Fitness First, have warranted that the German group will generate profits before interest, tax, depreciation and amortisation of at least DM3.4m for the year to December 31. Mark Turner

REMUNERATION

FI rewards the board

Hilary Cropper, chief executive of FI Group, received a 27 per cent increase in her total remuneration package to £338,388 last year, according to the computer services group's annual report. Her increase was part of a similar sized rise in the total amount paid to the 10 board members, who received £1.24m between them. Among the board members, Lyn Barnet, commercial director, received an increase of 41 per cent to £187,111, and David Best, finance director, saw his remuneration rise 32 per cent to £209,136. Christopher Price

FINANCIAL REPORTING

H&C Furnishings revises accounts

H&C Furnishings, now renamed Harveys Furnishings, has revised its accounts for the year to April 1997 following intervention by the Financial Reporting Review Panel - the accounting watchdog. The panel disagreed with the company on a point of principle in accounting for the acquisition of Harvey Holdings - a larger listed company. It also found several instances of non-disclosure of data. The revised accounts were published yesterday in the company's annual report for 1998 - complete with 13 pages of corrections. The auditors were Coopers & Lybrand. Jim Kelly

RETAILERS

Electronics Boutique on track

Electronics Boutique, the PC software and video games retailer, is to open 20 more stores before Christmas. The group, which trades from 158 outlets, 13 of which were added in the first half-year, said its new-release schedule for the second half of the year was "very strong". It said continuing strong demand for video game consoles ensured that trading during the first half of the current financial year was well ahead of the corresponding period in 1997.

MINING

Firestone Diamonds in £2m listing
Firestone Diamonds, the mining and exploration company is raising £2.14m gross via a placing of 1.88m shares on Aim at 114p, capitalising the company at £25.7m. Dealings are due to start on August 14. John East & Partners is the nominated adviser, and Burrough Johnstone and IA Prichard are brokers.

ENGINEERING

Approaches for ailing Crabtree

Crabtree, the car engineering group, has received a number of approaches for the business, including one from management. The announcement comes with a warning that second-half profits will not be better than last year, as forecast in May. The group expects to record a loss for the full year compared with a pre-tax profit of £110,000 for the year to September 30 1997. Crabtree cited a slowdown in order flow and problems with the installation of new machinery among the problems affecting profits.

MTL sale runs into difficulties over high price

By Jonathan Ford

drew after MTL sold its London operations.

Of the two remaining bidders, Arriva, the Sunderland-based bus and motor group, recently pulled out of negotiations because it felt MTL was demanding too high a price for the business.

Go-Ahead, the bus and train group, is thought still to be in negotiations.

Arriva, which already has about 10 per cent of the bus market in Liverpool, was understood to be concerned that it would have to make substantial disposals if it acquired MTL, which had 60 per cent of the market.

MTL has not ruled out the possibility of reviving plans for a stock market flotation if its price expectations are not met. Peter Coombes, chairman of MTL, has said throughout that his objective is to maximise value for the company's shareholders.

However, analysts believe the company could face difficulties in attracting investors if it tries to revert to the flotation plan.

Following the sale of its London operations, MTL has sales of about £450m. It operates bus services in Liverpool as well as the rail franchise.

The company was bought by its employees in 1992 from the local authority. Interest in a sale increased last December with the expiry of a clawback provision in the buy-back agreement which obliged shareholders to hand back 40 per cent of the proceeds to the local authority.

Stagecoach lost interest after acquiring a 49 per cent stake in Richard Branson's Virgin Rail at the beginning of July. FirstGroup with-

the flotation was abandoned after a wave of one-day strikes at Merseyrail Electrics over pay and working practices.

Stagecoach and FirstGroup, two of the UK's largest transport operators, have withdrawn from the bidding in the past month.

Stagecoach lost interest after acquiring a 49 per cent stake in Richard Branson's Virgin Rail at the beginning of July. FirstGroup with-

Braathens suffers 25% first-half fall

By Valeria Skold, in Oslo

Braathens, Norway's largest domestic airline, blamed weaker first half results on costs in preparing for the opening of the country's new international airport in Gardemoen, a traffic controllers strike in Norway and a loss from its Swedish operations.

Net profit fell 25 per cent to Nkr127m, (£10.5m) for the six months ended June 30.

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AUGUST 1998

Bonds have more fun as banks rock'n'roll

Alice Rawsthorn and Jeremy Grant on moves to get investors to gamble on rock



Bonds have more fun: Rod Stewart in concert.

ket will be determined by their success at nurturing long term demand among investors and artists. Until

recently, it would have seemed silly to imagine that an investment bank would even attempt to persuade investors to gamble on a rock star's future.

However, rock'n'roll is now a 40 year-old phenomenon and represented the bulk of the \$36.1bn of records and \$6.2bn of music publishing rights sold worldwide last year.

It is virtually impossible to predict the long term earnings potential of young acts, such as the Spice Girls, whose future hung in the balance after Geri Halliwell's recent resignation, or the Verve, which is still struggling to adjust to the departure of Nick McCabe, its bass guitarist. Yet investors can be fairly confident that if David Bowie's classic 1970s albums and Holland Dozier Holland's 1960s hits have remained popular for 20 or 30 years, they will continue to generate royalties from record sales, radio airplay,

television commercials and movie soundtracks.

So far, investors have

been seemly enthusiastic about royalty bonds. The "Bowie bond" was heavily over-subscribed, and Mr Pullman says the Holland Dozier Holland issue was also well-received.

Jeremy Church, an analyst at Duff & Phelps, the credit rating agency, says that, as more deals are done, investors will feel increasingly comfortable about assessing the risks and future issues will be seen up faster.

Yet there is a risk that demand for royalty issues could diminish if interest rates rise and yields on Treasury bonds improve. Alexander Batcharov, an asset-backed securities analyst at Merrill Lynch, suspects that investors' interest may prove short-lived. He sees royalty bonds as "esoteric, exotic" products, rather than "substantial or long-lasting".

Superstar musicians and composers seem to share his misgivings. Dozens of banks have been trying to tempt them to stage bond issues

so far the only one to agree, other than David Bowie and Holland Dozier Holland, is Rod Stewart, the rock singer who secured a \$15.4m securitised loan from Nomura this spring. Bonnie Tsui, who wrote the lyrics for many of Elton John's hits, including *Candle in the Wind* and *Crocodile Rock*, is also understood to be considering a bond issue.

According to Mr Pullman, any star whose career has lasted longer than ten years and earns at least \$200,000 in annual royalties could issue a bond or, like Rod Stewart, clinch a securitised loan which will later form part of a joint issue with other artists.

Banks also face the problem that the highest-earning stars (and therefore the most attractive investment vehicles) are, by definition, least likely to require additional capital. Convincing them that they need even more money could be as big an obstacle to the bank's chances of muscling into rock'n'roll as investors' scepticism.

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COMPANIES & FINANCE

NEWS DIGEST

INVESTMENT BANKING

Chase to handle euro clearing for J P Morgan

Chase Manhattan Bank has won a "substantial" contract from J.P. Morgan, the US investment bank, to handle clearing for all dealing in the planned euro currency. International banks are streamlining their clearing systems ahead of the introduction of the single European currency in January 1999.

They are switching from using separate clearing agents for the various European currencies in which they deal. J.P. Morgan will use a centralised clearing hub operated by Chase from Frankfurt, which will cover euro-denominated securities transactions made in J.P. Morgan's dealing rooms.

Richard Lowry, senior vice-president for Chase Treasury Solutions, said it was not possible to say how much J.P. Morgan had paid for the system, as contract size partly depended on the eventual level of trading patterns in the euro. But he said many banks intend to have similar clearing systems before the end of next month in a bid to ensure the systems are installed in time. Jeremy Grant

JAPANESE ELECTRONICS

Casio plans Y15bn buy-back

Casio, the Japanese electronics group, announced plans for a Y15bn (\$103m) share buy-back as part of an effort to improve shareholder equity. The move, which would involve 3.6 per cent of its shares, was prompted by requests from foreign stockholders, the company said. Foreigners own stakes amounting to 6.3 per cent of the group. In May, the group said it would buy back up to 72.5m shares, 26 per cent of its issued share capital to lift the return on equity. In the year to March, shareholder equity jumped to 6.6 per cent, from 2.1 per cent a year earlier. Net earnings trebled to Y11.7bn last year, on sales up 9.8 per cent to Y510bn. Alexandra Hartney, Tokyo

NEW ZEALAND FORESTRY

Setback for Carter Holt Harvey

Problems in Asia were responsible for a 74 per cent drop in first-quarter profits at forestry group Carter Holt Harvey. The company, controlled by International Paper of the US, made profits of NZ\$12m (US\$8m), down from NZ\$49m a year earlier, on sales 8 per cent lower at NZ\$694m. It said weaker Asian export markets were the biggest problem, most evident in the forest sector, where exports fell 78 per cent. The company's Chilean associate Copec was also affected by the Asian problems. Terry Hall, Wellington

CANADIAN PUBLISHING

All-round rise at Thomson

Thomson, the Canadian publishing group, saw improvements in its operations across the board to produce a 67 per cent advance in operating earnings in the second quarter compared with the same period in 1997. Earnings rose to US\$72m, or 12 cents a share, from US\$43m, excluding a one-time gain of US\$1.37bn, or US\$2.24 per share, from the sale of its leisure travel interests in May. Profits in each of Thomson's three main divisions improved, led by 14 per cent earnings growth in the financial and professional publishing arm. Thomson completed 24 separate acquisitions worth US\$690m in the first half of the year. Edward Alder, Toronto

SINGAPORE MEDIA

Restructuring at SPH

Singapore Press Holdings (SPH), the city-state's leading media group, has announced a complicated restructuring that will enable it to overcome restrictions on buying back shares. The exercise – to be completed by November, involves reducing the company's issued share capital by about 10 per cent and returning about S\$495.9m (US\$284m) to shareholders. The Asian crisis, has resulted in a flurry of buy-backs as companies try to minimise selling of their shares. SPH, which publishes a dozen newspapers, will still have about S\$1.2bn after the restructuring, which it said would give it ample room to "take advantage of opportunities that come along". Sheila McNulty, Singapore

Probe into Postabank finances promised

By Kester Eddy in Budapest

An investigation into its finances will be a high priority at Postabank, Hungary's troubled bank, shareholders have been promised by the new management.

Zsigmond Jarai, Hungarian finance minister, also told an extraordinary meeting on Friday that additional taxpayers' money would have to be injected into the bank to maintain its stability.

Off-balance-sheet liabilities were disclosed for the first time on Friday, of about Ft102bn (\$470m).

The previous management, replaced on Friday, had exceeded legal limits and undertaken excessive risks in its investments, Mr Jarai added.

He did not rule out privatisation of the bank in the long term, although it planned to sell non-core assets and concentrate on improving services as a state-owned bank. Non-core assets include property in Spain, a brokerage, property and media concerns and a wine trading company.

The bank, Hungary's third largest, lost Ft15bn last year, according to an audit by Deloitte and Touche. However, Deloitte's Judit Lado said the auditor's report did not reflect the real size of the losses.

Mr Jarai said the losses would be tens of billions of forints. They had been covered by overvaluing assets.

Local press reports have said KPMG, the auditor acting on behalf of the regulator that is in charge of the bank – is expected to reveal this month that the Spanish property portfolio was entered in Postabank's books this year at several times its real value.

Carphone Warehouse expands

Carphone Warehouse, the UK mobile telephone retailer, has established a presence in Scandinavia by acquiring GEAB, the Swedish telecoms chain, writes Tim Burt in Stockholm.

The acquisition follows talks with GEAB's owner – Unisource, the joint venture between Telia of Sweden, PTT Telecom of the Netherlands and Swiss PTT.

GEAB last year claimed 15 per cent of Sweden's market for mobile sales, worth SKr2.5bn (\$325m). David Ross, chief executive of Carphone Warehouse, said the UK group could exploit GEAB's knowledge in Scandinavia, where mobile phone penetration has reached 40 per cent, against 16 per cent in the UK.

Siemens prepares to throw the switch for change

Restructuring plan delights investors but details are short, write Graham Bowley and Frederick Stüdernann

Market movers

Unlike many of Germany's proud business leaders, Heinrich von Pierer is happy to have his speeches interrupted by the trilling of a mobile phone. "I have nothing against mobiles – as long as they are made by Siemens," jokes the chairman of the German electrical engineering empire.

At the moment, however, too few of Siemens' businesses are producing sweet music for Mr von Pierer's ears. Last week the increasingly parlous state of the company's loss-making semiconductor business was highlighted, when the company said it would close its chip plant in the north-east of England, with the loss of 1,100 jobs.

But the closure of the British plant, an embarrassment for Siemens, after less than two years of operation, is only one part of a wider overhaul which analysts now expect at Siemens.

Last month Mr von Pierer gave an indication of what might be around the corner when he unveiled what he described as a sweeping restructuring of his vast industrial empire. The industry chief, who is a close friend of Germany's chancellor, Helmut Kohl, boasts he has already cut Siemens workforce by 50,000.

In April, Siemens-Nixdorf withdrew from computer production – where, just as in semiconductors, it faces cut-throat competition, especially from Asia – by selling its activities to Acer of Taiwan. At the same time, it

which would have been unheard of only a few months ago.

He promised to sell poorly performing businesses and spin off divisions by giving them separate stock exchange listings; he hinted at job cuts; and he said Siemens would modernise by adopting more transparent US-style accounting practices, leading to a listing of its shares on the New York Stock Exchange.

This was what investors wanted to hear. They had clamoured for change at Siemens, but until then Mr von Pierer had stood resolute. A strong defender of *Standort Deutschland* (Germany as a manufacturing location), he believed he could reconcile the demands of shareholders with those of his workers, and that there were important synergies to be gained from being a conglomerate with several different business activities.

This position is not without political support in Germany, where unemployment is high and there is strong pressure not to upset the economic and social order.

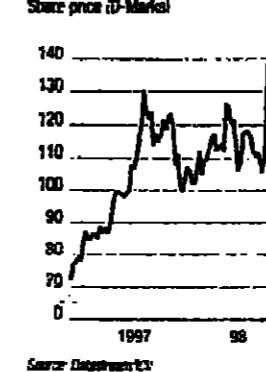
To his credit, Mr von Pierer had already taken some important steps to rationalise his empire. The industry chief, who is a close friend of Germany's chancellor, Helmut Kohl, boasts he has already cut Siemens workforce by 50,000.

In fact, the restructuring programme is quite short on detail. It gives the impression of being rushed; bankers say Siemens had not planned to publish the programme until November, but rushed it out to stop its shares plunging after realising how poor its latest results were.

In the event, Siemens' shares soared 17 per cent



Siemens
Share price (D-Mark)



after the announcement, but analysts say the group could face a sharp backlash if it does not put flesh on the bones of its ideas soon. They expect further details in November.

"Until they do that [make further commitments], I'm not as excited as I am about Alcatel or ABB [companies that are restructuring more fiercely]," said Mark Davies-Jones, analyst at Salomon Brothers in London.

But for now, Siemens has won breathing space. Analysts say they were pleased by the publishing of the programme. Mr von Pierer himself openly identified the company's trouble spots.

Together these account for a third of overall sales: its mobile phones unit, which has suffered from quality control problems as well as competition from companies such as Nokia and Ericsson; its transportation systems division; and its semi-conductors unit, which is forecast to lose DM1bn (US\$600m) this year and where Siemens is hit by undercutting from

Asian competitors engaged in what Mr von Pierer calls a "suicidal pricing strategy".

As for acquisitions or disposals, no names were mentioned as possible candidates. Mr von Pierer did however indicate where they might lie: a listing on the New York stock exchange is intended to prepare the ground for share-based acquisitions or mergers. The Siemens chairman said prices for North American firms were currently too high to be conducted on a traditional cash basis.

Analysts were also pleased by initiatives to improve the company's use of capital. At present, investors take a dim view of the high level of money tied up in working capital. Siemens said some capital tied up in areas which do not generate added value, such as real estate holdings, would be released. The company hopes this will also reduce operating costs.

The chief reason for the financial markets' positive reaction, however, was what the programme might mean for the future.

Though sketchy, it suggested a seismic shift in thinking at the industrial concern and a new sense of urgency – which analysts suspect has a lot to do with Heinrich Joachim Neuhuber, Siemens' new financial chief who took office this year.

With this revolutionary programme, Siemens has pointed to a radical transformation of the company. If Mr von Pierer does not deliver, however, he will have more serious things to worry about than reporters' mobile phones.

Internet IPOs may lift a disappointing 1998

By John Labate in New York

The performance of initial public offerings on the New York stock market will this week provide some indication of institutional investor sentiment amid turbulence in global stock markets.

A test of sentiment will come from a series of offerings from internet-related companies, a sector that has recently been a star of the IPO market. Three weeks ago Broadcast.com became the most successful IPO in history, rising in value by 248 per cent above its offer price by the close on its first day.

The most eagerly awaited internet-related deal set to launch this week is GeoCities, which has Goldman Sachs as its lead underwriter for a deal that could raise \$250m. The company runs one of the most popular web sites in the world offering community chat pages, and some believe the deal could be one of the most successful in recent memory.

"GeoCities has a tremen-

dous amount of recognition among consumers," said Ryan Jacob, portfolio manager of The Internet Fund, who argues that the company's popularity could prove a decisive draw to investors.

Other internet-related companies on the week's roster include 24/7 Media, an internet advertising and marketing company that could raise \$42m, and CitySearch, an online entertainment guide that could raise \$45m.

The issues will come on the heels of several sharp pull-backs in the US market in recent weeks that included Tuesday's 229-point plunge in the Dow Jones Industrial Average. Many IPOs, including Del Monte Foods and others, were last week postponed due to growing concern about the level of investor demand.

Furthermore, by the yardstick of after-market performance, 1998 is shaping up to be a considerable disappointment.

According to Securities Data Company, the 321 IPOs launched this year up

to the middle of last week have managed to rise in value, on average, just 22 per cent since their offer date. That compares to average appreciations for IPOs of 19.7 per cent last year and 14.3 per cent for 1996.

However, there were slight but growing signs of encouragement from investors late last week.

As the markets stabilised, the Russell 2,000 index of smaller company shares and the technology-weighted Nasdaq composite led the leading indices in terms of percentage gains on Thursday and Friday, a sure sign that the market's recent bout of nervousness has steadied, at least for the moment.

On Friday the Russell 2,000 closed at 415.80, more than 20 points below its level at the start of the year.

So although it is too late for a widespread recovery of IPO performance, select new offerings especially related to the internet, the party may not be over yet.

"The trend in the prices and demand for these products will have a crucial impact on our earnings in the latter part of the year," said Mr Vaisjoki.

He attributed the interim profits growth to Metsä-Serla's strategy of defending prices by cutting production in fine paper and pulp.

"Both delivery volumes and sale prices for all main products were at a clearly higher level than they were in the corresponding period a year ago," he added.

That helped operating profits almost double from FM743m to FM1.31bn, while pre-tax results were lifted by lower exchange losses on foreign-currency loans – down from FM1.2m to FM1.8m.

Of the group's main divisions, profits in the paper arm rose from FM61m to FM568m after prices and volumes in magazine and fine paper jumped sharply.

Profits in packaging rose from FM326m to FM425m, helped by strong European demand for board, which offset weak prices for corrugated packaging.

Rising prices pushed profits up in the pulp division – from FM171m to FM574m – although the company warned that the market had turned down again during the second quarter.

Volatile demand and pricing hit the tissue division, where profits fell from FM38m to FM63m.

First-half earnings per share rose from FM1.32 to FM4.30.

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COMPANIES & FINANCE

Audi well on course for record results

By Graham Bowley in Frankfurt

Audi, the executive car subsidiary of Germany's Volkswagen, underlined its position as one of Europe's fastest-growing car companies when it reported first-half 1998 pre-tax profits increased by 64 per cent to DM80m (\$45m).

The robust growth reflects the inroads the company is making with new models into the world luxury car market. It came despite a drop in deliveries in both Japan and in Germany, its biggest national market.

Franz Josef Paefgen, chairman, said Audi was expected to post record sales and profits this year after the strong first half, with revenues predicted to top DM65bn. For all 1997 it reported record pre-tax profits of DM1.1bn on sales of DM22.4bn.

French airline to be sold

By David Owen in Paris

A fight for control of one of France's biggest airlines is in prospect following the disclosure that Consortium de Réalisation, the state-backed vehicle set up to sell assets removed from Crédit Lyonnais' balance sheet, is preparing to sell AOM.

CDR said it had appointed an adviser, Clinvest, to "explore conditions for an eventual sale of the capital

of AOM with the aim of ensuring the company's development by linking it to another air carrier".

Air France, British Airways, Swissair, a commercial ally of AOM, and others are thought likely to show an interest in acquiring part or all of the French carrier.

BA is already an important force in the French market through Air Liberté. AOM, which was formed in 1982 through the merger

of Minerve and Air Orléans, has some 2,700 employees and 24 aircraft in 1997 it achieved turnover of FF13.9bn (\$65m).

Based near Paris's Orly airport, AOM's flights include routes to several French overseas possessions, as well as Sydney, Cuba and Sri Lanka.

Domestically, the airline flies between Paris and the southern cities of Marseilles, Nice, Perpignan and Toulon.

EMERGING MARKETS POLITICAL WRANGLING SPELLS UNCERTAINTY

Mexican pre-election wobbles worry investors

By Henry Trick in Mexico City

The growing pains of democracy are proving hard to stomach in the Mexican stock market. A ballooning political battle over the \$65bn cost of Mexico's three-year bail-out of the banking system has coincided with a downturn in US markets to drive the Mexican IPC index to its lowest since May 1997.

The fall, to 3,899.33 points on Friday, has accelerated through the second-quarter earnings season, which kicked off when the index was above 4,600 points.

However, rather than focus on robust corporate performance, investors are peering gingerly into a future in which Mexico's economy and that of the US colossus to its north are expected to decelerate, and political wrangling threatens to disrupt the run-up to presidential elections in 2000.

The political concerns have been kindled by strident opposition to a package of financial reforms sent to congress by President Ernesto Zedillo in March.

The 11 bills include strengthening the autonomy of the central bank and bank supervision to ensure a smooth economic transition in 2000. All have become entangled in increasing opposition to the government's efforts to consolidate on its books the enormous cost of the 1985-1987 rescue of the banking sector by an emergency deposit insurance fund, Fobaproa.

The controversy marks the most serious attempt to date by opposition parties to use their first majority in the lower house of congress to thwart Mr Zedillo and weaken his Institutional Revolutionary Party (PRI) before the elections.

The PRI has ruled Mexico for 69 years. This week, the left-wing Party of the Democratic Revolution threatened to issue names of PRI politicians it claims have somehow benefited from the Fobaproa bail-out, though so far it has come up with no evidence to back up its allegations.

It plans a national plebiscite on the issue on August 30.

"It's negative [for the markets] without a doubt," said

James Upton, a Latin American equity strategist at Credit Suisse First Boston in New York. "It gives the impression the government is somehow weakened and it is distracting from the fundamental goings-on in the economy."

Diego Bravo of AB Asociados Moneda, a financial research firm in Mexico, said the impact of the General Motors strike on Mexican autoparts manufacturers, though short-lived, was a "warning shot" of how dependent Mexican companies are on US markets.

He also warned of increasing competition from Asian companies benefiting from devalued currencies.

"Even though second-quarter results weren't that bad, those that are coming are going to be worse," Mr Bravo said. "No one is keen to buy."

The economy's prospects are further clouded by the cumulative impact of three budget cuts that have lopped some \$4bn of public spending, much of it programmed for the second half of the year. The cuts were sparked by a slump in oil prices, which is also expected to constrain next year's budget.

Whether growth has started to slow significantly in the third quarter is a matter of debate among economists. Second-quarter gross domestic product, for which figures are due on August 19, is expected to have risen above 4.5 per cent, following a 6.5 per cent jump in the first quarter.

Weighing on the economy is a fall in exports, more than 85 per cent of which are directed to the US, where growth has stumbled.

CROSS BORDER M&A DEALS

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Telefónica (Spain)	Telep (Brazil)	Telecoms	\$5bn	Doubts emerge
Houston (US)/Electricity of Caracas (Venezuela)	Electrocaribe/Electrocasa (Colombia)	Power	\$454m	Sealed bid win
Essent (Sweden)	Lufi (Germany)	Office products	\$328m	New Euro No 1
NEC (Japan)/Bull (France)	Packed Bell (US)	Electronics	\$250m	NEC control
Citicbank (US)	Confin (Mexico)	Banking	\$185m	Finally complete
Keane (US)	Icon Systems (UK)	Computer services	\$30m	Europe debut
Greencore (Ireland)	Paramount Foods (UK)	Food	\$47m	Recommended
Fifronic (UK)	LSS (US)	Semiconductors	\$43m	Technology buy
Alico (US)/CEH (Greece)	Post Bank (Bulgaria)	Banking	\$38m	Privitization stakes
Willis Corroon (UK/US)	BMW (Mexico)	Insurance services	n/a	50% stake

Higher losses at Saab in first half

By Tim Burt in Stockholm

As part of the VW group, Audi is a beneficiary of the innovative "platform strategy" pursued by VW chairman Ferdinand Piëch, which aims to cut costs by building different models on similar car bases.

However, Audi has also expanded its model range, and late last month VW completed the acquisition of Lamborghini, the Italian sports car company, which is to be brought under the control of the Ingolstadt-based Audi.

Germany's leading car companies, including BMW, Mercedes-Benz, Porsche, as well as the VW group, are all growing strongly at present, boosted by competitive new products but also by buoyant foreign demand and the relative weakness of the D-Mark against the US dollar and of its A8 model.

The company, managed and 50 per cent owned by General Motors of the US, said pre-tax losses深ened from SKr600m to SKr780m (\$122m) in the first half of 1998, even though sales rose from SKr3.9bn to SKr4.2bn.

Saab officials blamed the increased losses - considerably worse than analysts' expectations - on the effect of Denmark's general strike in May, when component shortages forced the company to suspend production.

Robert Hendry, chief executive, said the industrial action was the main factor behind operating losses that almost doubled from SKr360m to SKr615m.

"We plan to make up the volume lost due to the Danish work stoppage and will launch our next new model - the 95 Wagon - in the autumn," he said.

Mr Hendry also predicted that Saab would move into profit in the fourth quarter, although full-year results would still be negative.

The company last reported a quarterly profit in 1996.

Since 1998, when GM bought its stake from Investor, the main investment vehicle of the Wallenberg business empire, Saab has accumulated losses of SKr12bn.

In the first half of this year, unit sales increased sharply, following the launch of its new 95 saloon.

Supply shortages and distribution problems in the US, where dealerships ran short of models and could not meet customer orders, undermined strong demand for the car, developed at a cost of SKr5.5bn.

Saab confirmed it had resolved supply problems in the US. Of the estimated 10,000 cars produced by Saab in July, 50 per cent were sent to North America.

Overall, retail sales rose 14 per cent to 50,077 cars in the first half of 1997 but Saab is not expected to break even before it reaches sales levels of 127,000 cars a year. Production this year is expected to reach 120,000 units.

In its international markets, Saab saw strongest sales growth in France and Spain, of 56 per cent and 72 per cent respectively.

Mr Hendry claimed Saab's growth was on target. In addition to the station wagon launch later this year, it will unveil a sports car in the spring.

Observers said lower than expected CIBC third-quarter

PROJECT FINANCE APPETITE EVAPORATES FOR EMERGING MARKET RISK

Asia crisis hits dream sector

By Simon Davies
Capital Markets Editor

Project finance was a dream sector for banks looking at ways to shift away from increasingly competitive domestic markets and improve margins.

With the World Bank predicting demand for some \$1.262bn of infrastructure investment in Asia alone in the decade to 2010 - and this is its low-growth scenario - there was no questioning the demand for capital.

Also, given levels of economic growth in Asia-Pacific and parts of Latin America, concern seemed to be receding about risks of lending to these countries.

However, the Asian crisis has burst this bubble, presenting project financiers with the unpleasant combination of collapsing currencies and economic growth rates throughout most of the region.

This means revenues from infrastructure projects fall with consumer demand, and the value of these revenues in dollar terms collapses. The denouement is going to be painful for the banking sector in areas from Pakistan and India to Russia and Latin America.

Kevin Files, head of project finance at HSBC, argues: "Some projects are obviously in trouble that it is not conceivable that the whole loan could be repaid. But it is too early to say whether overall losses to the banks will be substantial."

Moody's has already warned of the high risk of default on four rated Indonesian project bonds with a value of \$85m.

Thailand, Korea and Pakistan also offer considerable problems. Even China, which had been the great hope for bankers at the start of the year, could deviate its

currency, presenting banks with a domino effect.

Of course, it is not all bad news. Activity in the US market, for example, has been increasing rapidly with energy deregulation.

In the UK, PFI activity has picked up, and the Middle East and parts of Latin America remain fairly active.

However, the Asian slowdown has also hit commodity prices - a big disincentive for oil, power or chemical plants - and even India, one of the big potential markets, has been damaged by US embargoes following its nuclear testing.

This has all followed a period when banks geared up resources to develop a supposedly lucrative new market, so cuts are being pushed through rapidly.

Considerable capacity is coming out of the market. Partially, this is the response of troubled Asian banks refining in their balance sheets. In addition, there is the impact of a number of bank mergers, such as the Union Bank of Switzerland with Swiss Bank Corp.

And then there are the banks that are recognising that they have not been getting a return from the business that reflects the risk.

The big issue for continuing participants, is whether the supply of capital will diminish faster than the supply of genuinely attractive projects. At the very least, banks will take a far more aggressive stance towards pricing risk.

As many of the standard syndicate members of old disappear, the remaining

banks are being forced to take more loans on their own balance sheets.

"The underwriting risk for those banks that want to remain key players in this market has increased substantially over the year ago. The key to success in this market going forward is to find multiple sources of capital," said Adelhay Ogunlesi, managing director and head of global project finance at Credit Suisse First Boston.

The capital markets themselves have been viewed as the great hope for project finance, and \$4.8bn of project bonds have been issued so far this year, according to CSFB. However, bond investors' appetite for emerging market project risk has evaporated.

For one recent Mexican project, the bank loan tranches paid 200 basis points over Libor, while bond investors demanded a yield spread of more than 600 basis points, making the capital markets look an expensive luxury.

The bond markets, however, can still supplement

banks' own balance sheets, as was demonstrated by CSFB's successful launch of AAA rated Project Funding Corporation I bonds, which were backed by the cashflow from a number of CSFB-funded projects.

The bank is now working on a second tranche, which would allow CSFB to raise capital for future projects, as well as refinancing existing ones.

The international capital markets will also face a significant additional test in the final quarter.

Since, a Venezuelan oil project, is due to raise \$1.5bn from a bank issue, after signing up \$1.5bn from a bank syndicate. This will be an important bellwether for the project bond market.

Rod Morrison, editor of IFR Project Finance International magazine, argues: "It has returned to a normal market. It is not all perceived to be good, as it was a year or two ago, when everyone wanted to lend."

Normality, however, could prove a painful learning experience.

Warning hurts Canadian banks

By Scott Morrison in Toronto

Canada's bank shares fell after a profit warning from Canadian Imperial Bank of Commerce on Friday sparked fears of a slowdown in the sector.

"There is concern that the party may be over," said one financial services analyst.

The Toronto stock exchange's banking sector index closed down almost 6 per cent with CIBC leading the decline.

The bank's share price fell 16 per cent to C\$87.15, knocking C\$2.9m (US\$1.9m) off its market capitalisation.

Shares of Toronto-Dominion Bank, which has agreed to merge with CIBC, also fell almost 7 per cent, to close at C\$52.70.

Observers said lower than

expected CIBC third-quarter results would probably not affect the proposed merger, one of two pending regulatory approvals.

Most Canadian banks are expected to report lower or flat third-quarter earnings compared with the previous period and the third quarter last year. Roy Palmer, analyst with Toronto Dominion Securities, expects only Royal Bank to report higher third-quarter earnings.

CIBC said third-quarter earnings would be about 50 cents per share, down sharply from an expected 85 cents owing to weak capital market revenues and higher expenses linked to its acquisition last year of Oppenheimer, the US equity dealer. CIBC's results for the third quarter, ended July 31, are expected in early September.

The overall decline in bank shares contributed to a 0.5 per cent slide in the key TSE 300 index on Friday.

Bank shares were also hit by Canada's falling dollar.

The weak dollar has also hit demand for loans and affected commercial banks' profits.

Furthermore, analysts were concerned that sputtering economic growth could lead to a rise in loan-loss provisions during the latter part of this year. But they said most will again report record profits for 1998 given the industry's strong performance in the first half of the year, during which the five banks earned C\$3.7bn.

The top five banks have posted record profits for the past four years, reaching a collective C\$7.1bn in 1997.

Statistics Canada recently reported that financial service sector activity in May declined 1.7 per cent as volumes of stock traded fell, but the agency said early indications were that the industry was recovering in June.

The table below gives the latest available rates of exchange (rounded) against four key currencies on Friday, August 7, 1998. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

	2.500	5.000	10.000	25.000	50.000	100.000

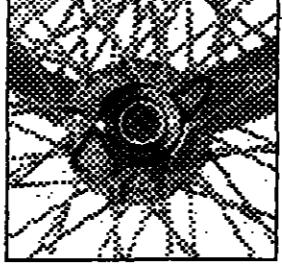
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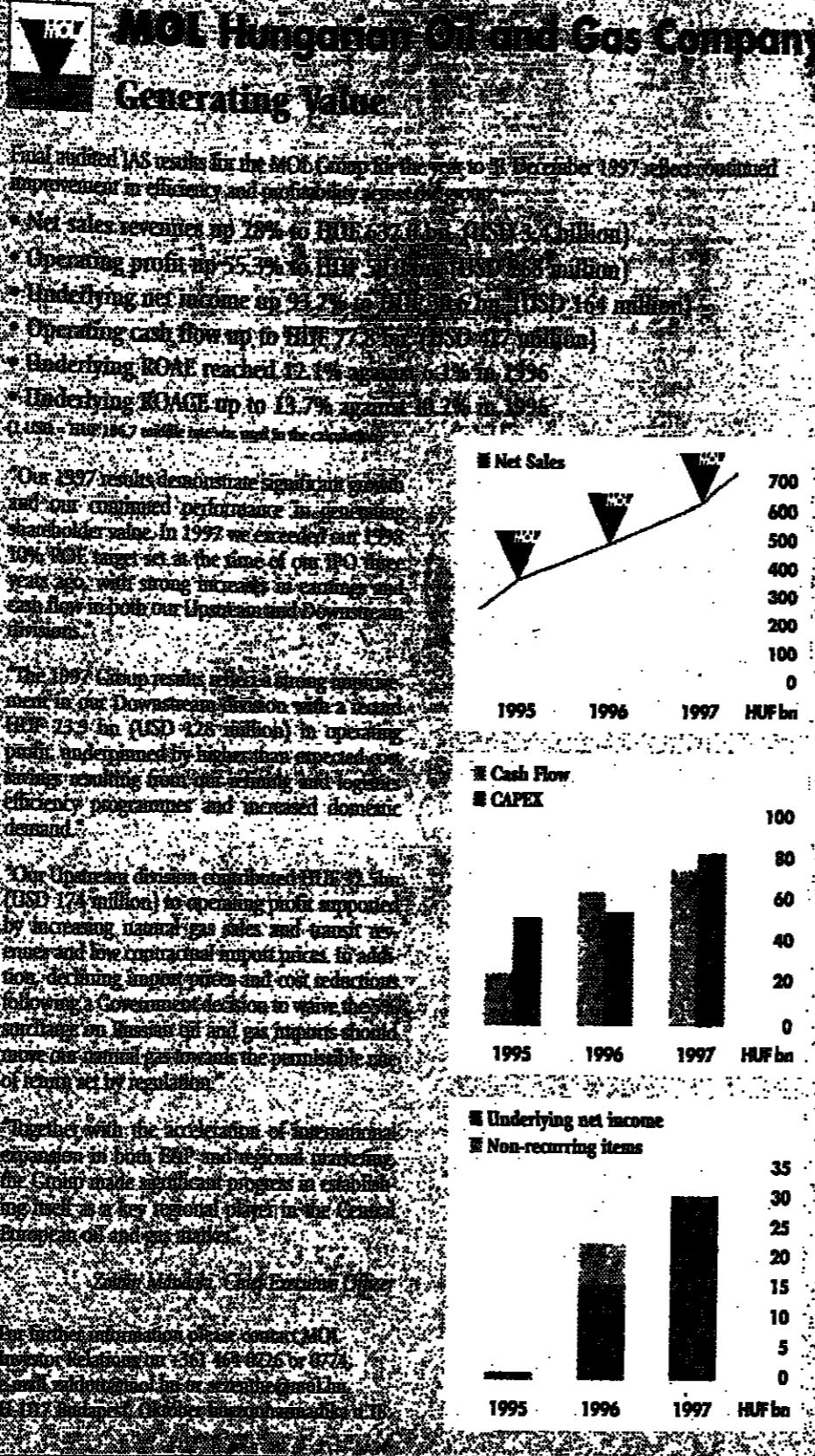
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Jade Sanderson

THE WEEK AHEAD

DIVIDEND & INTEREST PAYMENTS

TODAY	
Abbey National Treasury 6%	Gtd Nts 1999 £50
Severn Trent B 1.06875p	Do 6% Gtd Nts 2002
Stavely Inds 6.5p	Do 6% Gtd Nts 2002
TLG 3.1p	Do Cno-Tec 10 Lkd FRN 2009
Trinity Care 3.7p	FRT11050.0
Victorian Public Auth Fin Agency 9.4% Gtd Bd 1999	American Express \$0.225
GB Railways 5p	Chubu Electric Power 6.4%
Hornby 5p	Chubu Electric Power 6.4%
Imperial Tobacco 7.6p	Conversion 9.4% 2001 £4.875
Kin Capital 12.4p	Crabtree 1p
Macdonald Hotels 3.35p	Electrocomponents 6.2p
Marsh & McLennan \$0.40	Kobe 8.5% Gtd Bd 1999
Pillington 3.25p	Metroline 2.1p
Ramsden's (Harry) 1p	Nomura Int Sb FRN 2004
SDX Business Systems 1p	Quadrant Housing Fin Gtd
Savoy Asset Mgmt 2p	Sec Stippd Coupon Bd
Scapa 5.5p	2018-2033 2.247
Scottish Metropolitan Prop 10.1% 1st Mig D6 2015	Readicut 1m 1.95p
St.125	Shelton (Martin) 3p
Sonic 1.25p	Sterling Inds 7.5p
Tanjong M50.22	Treasury 6% 1999 £3
Umeico 4.9p	VTech \$0.10
Vreden Un Var Rate Ln Nts 2003 £1.799067p	
Vodafone 2.8p	FRN Bd 2012 £186.92
Workspace 12p	

FRIDAY AUGUST 14	
Castings 4.17p	Cropper James 3.6p
DBS Mgmt 3.1p	De La Rue 4.5p
Detroit Elect 1.18p	Friendly Hotels 3.7p
GB Railways 5p	GB Railways 5p
Hornby 5p	Imperial Tobacco 7.6p
Kin Capital 12.4p	Kin Capital 12.4p
Macdonald Hotels 3.35p	Macdonald Hotels 3.35p
Marsh & McLennan \$0.40	Marsh & McLennan \$0.40
Pillington 3.25p	Pillington 3.25p
Ramsden's (Harry) 1p	Ramsden's (Harry) 1p
SDX Business Systems 1p	SDX Business Systems 1p
Savoy Asset Mgmt 2p	Savoy Asset Mgmt 2p
Scapa 5.5p	Scapa 5.5p
Scottish Metropolitan Prop 10.1% 1st Mig D6 2015	Scottish Metropolitan Prop 10.1% 1st Mig D6 2015
St.125	St.125
Sonic 1.25p	Sonic 1.25p
Tanjong M50.22	Tanjong M50.22
Umeico 4.9p	Umeico 4.9p
Vreden Un Var Rate Ln Nts 2003 £1.799067p	Vreden Un Var Rate Ln Nts 2003 £1.799067p
Vodafone 2.8p	Vodafone 2.8p
Workspace 12p	Workspace 12p

WEDNESDAY AUGUST 12	
Aberdeen New Dawn Inv Tst 1.65p	Babcock Int 1.11p
Birmingham Midshires Bldg Scy 1.999 £190.62	Birmingham Midshires Bldg Scy 1.999 £190.62
Century Inv 2.4p	Do 8.5% Gtd Bd 2009
Electra Inv Tst 5.175p	Do 8.5% Gtd Bd 2009
Metretech 1p	Do 8.5% Gtd Bd 2009
New Inv for Trans Class	Do 8.5% Gtd Bd 2009
Asper-Beld FRN Feb 2011	Do 8.5% Gtd Bd 2009
£22.36	Do Class B May 2011 £23.43
Do Class C May 2011 £24.71	Ladbrooke 8.5% Bd 2003
Do Class D May 2011 £25.90	Maaza Motor 5.1% Bd 2000
Y50000.0	Y50000.0

THURSDAY AUGUST 13	
Brockhampton 3.2p	Brookhampton 3.2p
Do A/NVig 3.2p	Century Inv 2.4p
Century Inv 2.4p	Electra Inv Tst 5.175p
Metretech 1p	Metretech 1p
New Inv for Trans Class	New Inv for Trans Class
Asper-Beld FRN Feb 2011	Asper-Beld FRN Feb 2011
£22.36	£22.36
Do Class B May 2011 £23.43	Do Class C May 2011 £24.71
Do Class D May 2011 £25.90	Ladbrooke 8.5% Bd 2003
Y50000.0	Maaza Motor 5.1% Bd 2000

SATURDAY AUGUST 15	
Abbott Labs 0.15	Abbott Labs 0.15
Anglo American Inv Tst 6%	Anglo American Inv Tst 6%
Grosvenor Cr 10.06	Grosvenor Cr 10.06
Fishguard & Rossare Rwyys &	Fishguard & Rossare Rwyys &
Hibis 3.5% Gtd Pl 1.225p	Hibis 3.5% Gtd Pl 1.225p
Jarvis Hotels 3p	Jarvis Hotels 3p

SUNDAY AUGUST 16	
Treasury 21.4% IL 2013	Treasury 21.4% IL 2013
£2,2421	£2,2421

UK COMPANIES

TODAY	
COMPANY MEETINGS:	Independent Insurance Portmariion
Aberdeen New Dawn Inv Tst 1.65p	Smith & Nephew
1, Bow Churchyard, E.C., 12.00	Thompson Clive Inv
MS International, Doncaster	
Moat House, Warrington, Cheshire, WA2 6RZ	
Doncaster, 12.00	
BOARD MEETINGS:	
Final:	
Stoves	
Interims:	
Inchcape	
Seastech & Saatchi	
Silvermines	
TOMORROW	
COMPANY MEETINGS:	Independent Insurance Portmariion
Airfix, 353, Buckingham Ave, Slough, Berks, 11.30	Smith & Nephew
Safeland, 144, Great North Way, Hendon, N.W., 11.00	Thompson Clive Inv
BOARD MEETINGS:	
Final:	
Miner Estates	
Interims:	
Hall Eng	
Headlam	
Nymoored Amersham Quanta	
Sanderson Bramall	
BOARD MEETINGS:	
Finals:	
Crown EyeGlass	
Slug & Lettuce	
Interim:	
Sherwood Int	
SATURDAY AUGUST 15	
COMPANY MEETINGS:	Company meetings are annual general meetings unless otherwise stated.
Finals:	Please note: Reports and accounts are not normally available until approximately six weeks after the board meeting to approve the preliminary results.
Crown EyeGlass	This list is not necessarily comprehensive since companies are no longer obliged to notify the Stock Exchange of imminent announcements.

CONFERENCES AND COURSES

CONFERENCES

Conferences & Courses

OCTOBER 6

Project Management - the Challenges of Tomorrow and Beyond

The art and the science of managing projects and the skills and techniques demanded: RAD, OO and Visual-everything; Internet/Internet projects; Project management needs to extend its scope to handle new activities and to exploit new system developments

LONDON

OCTOBER 6 & 7

Preparing for EMU - the IT Challenge How to Achieve Year 2000 Compliance

Management issues: the implications for IT; problems and solutions of conversion. Case studies from those who are ahead of the game. Y2K compliance is a must as well as an IT infrastructure that can support your business functions normally through the turn of the century.

ANTWERP

OCTOBER 8 - 9

The 2nd Annual FT Diamonds Conference

Confirmed speakers include Mr James R. Rothwell, BHP Diamonds Inc; Mr Ryo Yamaguchi, Geus International Co Ltd; Mr Francois Claret, Christie's Europe; Mr Mark Cockle, Diamond Trading Co; and a senior representative from De Beers.

LONDON

OCTOBER 20 & 21

The 2nd Utility Congress - The Competition Audit

A two day conference and exhibition week will address key issues in the utility industry. Speakers include: Pali Nalin, Transee; Keith Orchard

Bank mettle tested

By Simon Kuper

The yen, Hong Kong dollar and Canadian dollar are being kicked about. Do their central banks care enough to save them?

The yen starts this week barely Y1 above its eight-year low of Y146.75 against the US dollar. The market is beginning to feel that no stimulus Tokyo can give will lift the Japanese economy soon. Furthermore, Japan seems to have become less keen on intervening for its currency. With very few yen bulls left, traders will try to push the yen below Y146.75 against the dollar, and see if the Bank of Japan responds.

It could take the Bank of Canada as its model of beligerence. Last Thursday and Friday, the Canadians intervened in the market at all levels to buy their currency, which has got into the habit of hitting a new post-1988 low almost every day. The Bank of Canada is now the main buyer in the market, so traders will simply have to calculate whether it will

more than they can sell. The Canadian dollar's slide has been long rather than steep, and David Abramson at the Bank Credit Analyst Currency Service in Montreal, says the currency is still only 4 per cent undervalued.

The Hong Kong Monetary Authority will also have its mettle tested. Last week investors bet China would soon devalue the yuan and the Hong Kong dollar, and they assaulted Hong Kong shares and currency forwards. Various Hong Kong officials swore they would never desert the currency peg with the US dollar.

However, central bankers always insist they will never devalue until the day they do. And the HK dollar and the yuan have been rendered far less competitive by the slide in the yen and other Asian currencies.

No earth-shattering economic data are due out this week, although traders will scan the Bank of England's quarterly inflation Report on Wednesday to see if UK base rates have peaked.

WORLD INTEREST RATES

MONEY RATES									
Aug 7	Over night	One month	Three months	Six months	One year	Lomb. rate	Dic. rate	Repo rate	
Belgium	3.1	3.1	3.1	3.5	3.2	6.00	2.75	-	
Denmark	3.7	3.9	3.5	3.8	3.8	6.00	2.75	-	
Finland	3.5	3.5	3.4	3.4	3.4	6.00	2.75	-	
Germany	3.5	3.5	3.5	3.5	3.5	6.00	2.75	-	
Ireland	6.5	6.5	6.5	6.5	6.5	6.75	6.75	-	
Italy	6.7	6.7	6.7	6.7	6.7	6.75	6.75	-	
Netherlands	3.5	3.5	3.5	3.5	3.5	6.00	2.75	-	
Spain	6.5	6.5	6.5	6.5	6.5	6.75	6.75	-	
Sweden	3.5	3.5	3.5	3.5	3.5	6.00	2.75	-	
UK	1.483	-	-	-	-	-	-	-	
SWITZERLAND	-	12.2740	-	-	-	-	-	-	

EURO CURRENCY INTEREST RATES

Aug 7	Short term	7 days notice	One month	Three months	Six months	One year
Belgian Franc	32 - 34	32 - 32	32 - 32	34 - 36	35 - 35	36 - 36
Denmark Krone	55 - 57	54 - 54	54 - 54	54 - 54	54 - 54	54 - 54
German Mark	33 - 33	33 - 33	33 - 33	34 - 34	34 - 34	34 - 34
Dutch Guilder	32 - 34	32 - 34	32 - 34	32 - 34	32 - 34	32 - 34
French Franc	41 - 42	41 - 42	41 - 42	41 - 42	41 - 42	41 - 42
Italian Lira	75 - 76	75 - 76	75 - 76	75 - 76	75 - 76	75 - 76
Spanish Peseta	42 - 42	42 - 42	42 - 42	42 - 42	42 - 42	42 - 42
Sterling	75 - 76	75 - 76	75 - 76	75 - 76	75 - 76	75 - 76
Swiss Franc	42 - 42	42 - 42	42 - 42	42 - 42	42 - 42	42 - 42
Canadian Dollar	42 - 42	42 - 42	42 - 42	42 - 42	42 - 42	42 - 42
US Dollar	51 - 52	51 - 52	51 - 52	51 - 52	51 - 52	51 - 52
Yen	124 - 125	124 - 125	124 - 125	124 - 125	124 - 125	124 - 125
Other Currencies	-	-	-	-	-	-

EU THREE MONTH EURODOLLAR SWING STAR points of 100%

■ 3 LIBOR USA London

Open	Set price	Change	High	Low	Est. vol.	Open Int.
Sep 94.33	94.33	-	94.34	94.33	30,257	461,538
Dec 94.32	94.35	+0.04	94.36	94.31	40,654	384,304
Mar 94.38	94.44	+0.06	94.44	94.38	40,947	346,304

■ US TREASURY BILL FUTURES (MM) \$m per 100%

■ All Open interest figs are for previous day

■ OTHER CURRENCIES

Aug 7	2	5	BANK RETURN
Czech Koruna	50,540	30,810	The Bank Return table can be found on page 28 in today's edition.
Hungary Forint	2,250	2,250	
Poland Zlote	400,000	300,000	
Korea 5000t	0.5000	0.5000	
Portugal Esc	0.3000	0.3000	
Poland 5000t	4.8200	4.8200	
Russia Ruble	5.6140	5.6217	
UAE Dirham	0.9800	0.9777	

London markets from 9am (GMT) to 9pm (UK time), 6am to 11am (US time). All rates are current as of 9am (GMT) on 10 Aug 1998. All rates are current as of 9am (GMT) on 10 Aug 1998.

FT GUIDE TO WORLD CURRENCIES

The FT Guide to World Currencies table can be found on the Companies and Finance page in today's edition.

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Aug 7 Close - Open close

1 spot 1.9295 1.9245

1 mth 1.9280 1.9317

1 year 1.9215 1.9268

1 yr 1.9016 1.9067

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team section

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

	+/-	Hgh	Low	Yld	Perf.		+/-	Hgh	Low	Yld	Perf.		+/-	Hgh	Low	Yld	Perf.		+/-	Hgh	Low	Yld	Perf.	
EUROPE																								
AUSTRIA Aug 7/8/9																								
Austria	-0.05	165.05	162.05	1.52	-2.2	3.73	151.58	165.24	157.20	200.27	226.24	173.27	225.72	163.57	162.05	162.05	162.05	162.05	162.05	162.05	162.05	162.05	162.05	162.05
Austria	-0.05	205.43	204.48	204.48	-0.5	206.32	198.50	204.48	206.15	204.22	206.15	211.20	200.95	204.48	204.48	204.48	204.48	204.48	204.48	204.48	204.48	204.48	204.48	204.48
Austria	-0.05	205.35	204.55	204.55	-0.5	205.35	204.55	204.55	205.35	204.55	204.55	205.35	204.55	204.55	204.55	204.55	204.55	204.55	204.55	204.55	204.55	204.55	204.55	
Austria	-0.05	204.15	204.15	204.15	-0.5	204.15	204.15	204.15	204.15	204.15	204.15	204.15	204.15	204.15	204.15	204.15	204.15	204.15	204.15	204.15	204.15	204.15	204.15	
Austria	-0.05	203.51	203.51	203.51	-0.5	203.51	203.51	203.51	203.51	203.51	203.51	203.51	203.51	203.51	203.51	203.51	203.51	203.51	203.51	203.51	203.51	203.51	203.51	
Austria	-0.05	203.20	203.00	203.00	-0.5	203.20	203.00	203.00	203.20	203.00	203.00	203.20	203.00	203.00	203.00	203.00	203.00	203.00	203.00	203.00	203.00	203.00	203.00	
Austria	-0.05	202.50	202.50	202.50	-0.5	202.50	202.50	202.50	202.50	202.50	202.50	202.50	202.50	202.50	202.50	202.50	202.50	202.50	202.50	202.50	202.50	202.50	202.50	
Austria	-0.05	202.20	202.20	202.20	-0.5	202.20	202.20	202.20	202.20	202.20	202.20	202.20	202.20	202.20	202.20	202.20	202.20	202.20	202.20	202.20	202.20	202.20	202.20	
Austria	-0.05	201.70	201.70	201.70	-0.5	201.70	201.70	201.70	201.70	201.70	201.70	201.70	201.70	201.70	201.70	201.70	201.70	201.70	201.70	201.70	201.70	201.70	201.70	
Austria	-0.05	201.50	201.50	201.50	-0.5	201.50	201.50	201.50	201.50	201.50	201.50	201.50	201.50	201.50	201.50	201.50	201.50	201.50	201.50	201.50	201.50	201.50	201.50	
Austria	-0.05	201.20	201.20	201.20	-0.5	201.20	201.20	201.20	201.20	201.20	201.20	201.20	201.20	201.20	201.20	201.20	201.20	201.20	201.20	201.20	201.20	201.20	201.20	
Austria	-0.05	200.70	200.70	200.70	-0.5	200.70	200.70	200.70	200.70	200.70	200.70	200.70	200.70	200.70	200.70	200.70	200.70	200.70	200.70	200.70	200.70	200.70	200.70	
Austria	-0.05	200.50	200.50	200.50	-0.5	200.50	200.50	200.50	200.50	200.50	200.50	200.50	200.50	200.50	200.50	200.50	200.50	200.50	200.50	200.50	200.50	200.50	200.50	
Austria	-0.05	200.20	200.20	200.20	-0.5	200.20	200.20	200.20	200.20	200.20	200.20	200.20	200.20	200.20	200.20	200.20	200.20	200.20	200.20	200.20	200.20	200.20	200.20	
Austria	-0.05	200.00	200.00	200.00	-0.5	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200.00	
Austria	-0.05	199.70	199.70	199.70	-0.5	199.70	199.70	199.70	199.70	199.70	199.70	199.70	199.70	199.70	199.70	199.70	199.70	199.70	199.70	199.70	199.70	199.70	199.70	
Austria	-0.05	199.50	199.50	199.50	-0.5	199.50	199.50	199.50	199.50	199.50	199.50	199.50	199.50	199.50	199.50	199.50	199.50	199.50	199.50	199.50	199.50	199.50	199.50	
Austria	-0.05	199.20	199.20	199.20	-0.5	199.20	199.20	199.20	199.20	199.20	199.20	199.20	199.20	199.20	199.20	199.20	199.20	199.20	199.20	199.20	199.20	199.20	199.20	
Austria	-0.05	199.00	199.00	199.00	-0.5	199.00	199.00	199.00	199.00	199.00	199.00	199.00	199.00	199.00	199.00	199.00	199.00	199.00	199.00	199.00	199.00	199.00	199.00	
Austria	-0.05	198.70	198.70	198.70	-0.5	198.70	198.70	198.70	198.70	198.70	198.70	198.70	198.70	198.70	198.70	198.70	198.70	198.70	198.70	198.70	198.70	198.70	198.70	
Austria	-0.05	198.50	198.50	198.50	-0.5	198.50	198.50	198.50	198.50	198.50	198.50	198.50	198.50	198.50	198.50	198.50	198.50	198.50	198.50	198.50	198.50	198.50	198.50	
Austria	-0.05	198.20	198.20	198.20	-0.5	198.20	198.20	198.20	198.20	198.20	198.20	198.20	198.20	198.20	198.20	198.20	198.20	198.20	198.20	198.20	198.20	198.20	198.20	
Austria	-0.05	198.00	198.00	198.00	-0.5	198.00	198.00	198.00	198.00	198.00	198.00	198.00	198.00	198.00	198.00	198.00	198.00	198.00	198.00	198.00	198.00	198.00	198.00	
Austria	-0.05	197.70	197.70	197.70	-0.5	197.70	197.70	197.70	197.70	197.70	197.70	197.70	197.70	197.70	197.70	197.70	197.70	197.70	197.70	197.70	197.70	197.70	197.70	
Austria	-0.05	197.50	197.50	197.50	-0.5	197.50	197.50	197.50	197.50	197.50	197.50	197.50	197.50	197.50	197.50	197.50	197.50	197.50	197.50	197.50	197.50	197.50	197.50	
Austria	-0.05	197.20	197.20	197.20	-0.5	197.20	197.20	197.20	197.20	197.20	197.20	197.20	197.20	197.20	197.20	197.20	197.20	197.20	197.20	197.20	197.20	197.20	197.20	
Austria	-0.05	197.00	197.00	197.00</																				

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European Sector Indexes		CURRENT 7/8/08	PREVIOUS 6/9/08	NET CHANGE
		USD	EUR	% CHANGE
Financials		2264.23	2348.71	+15.30
(EX-FIN)	DEM	3004.91	2776.25	+22.67
Non-financial goods	USD	1629.05	1611.74	+17.31
(EX-GOODS)	DEM	2018.09	1995.65	+22.44
Oil	USD	1229.70	1236.42	+2.53
(EX-OLI)	DEM	1647.54	1612.74	+34.80
Pharma chemicals	USD	1403.82	1476.81	+7.01
(EX-PHARMA)	DEM	1586.17	1623.09	+15.08

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GLOBAL EQUITY MARKETS

US INDICES										GLOBAL EQUITY MARKETS											
US DATA					GLOBAL EQUITY MARKETS					FRANCE					FRANCE						
US MARKET ACTIVITY					GLOBAL EQUITY MARKETS					FRANCE					FRANCE						
Day Jones	Aug 7	Aug 8	Aug 9	1998	High	Low	Close	Change	Day's	Day Jones	Aug 7	Aug 8	Aug 9	1998	High	Low	Close	Change	Day's		
Industrial	1050.62	1057.02	1054.63	1052.67	1050.62	1052.67	1052.67	-1.22	Close	1050.62	1057.02	1054.63	1052.67	1052.67	1052.67	1052.67	1052.67	1052.67	1052.67		
Home Goods	105.18	105.23	105.17	105.17	105.18	105.17	105.17	-0.01	Close	105.18	105.23	105.17	105.17	105.17	105.17	105.17	105.17	105.17	105.17		
Transport	3102.77	3106.10	3095.53	3092.62	3097.23	3098.02	3102.77	+1.23	Close	3102.77	3106.10	3095.53	3098.02	3098.02	3102.77	3102.77	3102.77	3102.77	3102.77	3102.77	
Utilities	27.05	27.05	27.02	26.98	27.05	27.02	26.98	-0.07	Close	27.05	27.05	27.02	26.98	26.98	27.05	27.05	27.02	26.98	26.98	26.98	
DJ Ind. Day's High	1074.03	1074.03	1074.03	1074.03	1074.03	1074.03	1074.03	-0.01	Low	1074.03	1074.03	1074.03	1074.03	1074.03	1074.03	1074.03	1074.03	1074.03	1074.03		
Standard & Poor's	1068.45	1072.83	1071.43	1071.77	1072.83	1071.77	1072.83	+4.40	Close	1068.45	1072.83	1071.43	1071.77	1071.77	1072.83	1072.83	1071.43	1071.77	1071.77	1071.77	
Industrial	1277.25	1276.51	1265.53	1264.78	1277.25	1276.51	1265.53	-0.29	Close	1277.25	1276.51	1265.53	1264.78	1264.78	1277.25	1277.25	1265.53	1264.78	1264.78	1264.78	
Financial	124.42	124.37	124.12	124.29	124.42	124.37	124.29	-0.13	Close	124.42	124.37	124.12	124.29	124.29	124.42	124.42	124.12	124.29	124.29	124.29	
Others	545.50	547.00	544.01	545.03	547.47	546.25	545.03	-1.46	Close	545.50	547.00	544.01	545.03	545.03	545.50	545.50	544.01	545.03	545.03	545.03	
America Corp.	684.07	685.95	682.07	682.67	684.41	682.52	682.67	-0.15	Close	684.07	685.95	682.07	682.67	682.67	684.41	684.41	682.07	682.67	682.67	682.67	
Mitsui Corp.	1946.77	1942.57	1941.28	1942.52	1942.52	1942.52	1942.52	-5.42	Close	1946.77	1942.57	1941.28	1942.52	1942.52	1946.77	1946.77	1941.28	1942.52	1942.52	1942.52	
Pearl Corp.	475.00	480.67	398.05	481.41	398.05	481.41	398.05	-12.35	Close	475.00	480.67	398.05	481.41	481.41	398.05	398.05	398.05	481.41	481.41	481.41	
INDEX FUTURES	Volume : 700,000,000										Volume : 700,000,000										
US SPB 900	Open	Sett Price	Change	High	Low	Ext. Vol.	Open Int.	Open Int.	Day	Close	US SPB 900	Open	Sett Price	Change	High	Low	Ext. Vol.	Open Int.	Open Int.		
Sep 1000.70	1004.70	+2.22	1000.59	1005.00	1005.00	1002.00	1000.59	1000.59	1000.59	1000.59	Sep 1000.70	1004.70	1004.54	-0.16	1004.54	1004.54	1000.59	1000.59	1000.59	1000.59	
Dec 1005.40	1005.40	-0.01	1005.00	1005.00	1005.00	1005.00	1005.00	1005.00	1005.00	1005.00	Dec 1005.40	1005.40	1005.40	-0.01	1005.40	1005.40	1005.00	1005.00	1005.00	1005.00	
US Mibex 225	Open	Sett Price	Change	High	Low	Ext. vol.	Open Int.	Open Int.	Day	Close	US Mibex 225	Open	Sett Price	Change	High	Low	Ext. vol.	Open Int.	Open Int.		
Sep 1200.00	1200.00	-3.03	1200.00	1200.00	1200.00	1200.00	1200.00	1200.00	1200.00	1200.00	Sep 1200.00	1200.00	1200.00	-3.03	1200.00	1200.00	1200.00	1200.00	1200.00	1200.00	
Dec 1207.00	1207.00	-3.03	1207.00	1207.00	1207.00	1207.00	1207.00	1207.00	1207.00	1207.00	Dec 1207.00	1207.00	1207.00	-3.03	1207.00	1207.00	1207.00	1207.00	1207.00	1207.00	
WORLD MARKETS AT A GLANCE	Volume : 700,000,000										Volume : 700,000,000										
Country	Index	Aug 7	Aug 8	Aug 9	1998	High	Low	% Yield	1998	Day	Country	Index	Aug 7	Aug 8	Aug 9	1998	High	Low	% Yield	1998	
Argentina	Gesell	10162.63	10162.63	10162.63	10162.63	10162.63	10162.63	-0.00	10162.63	21	Argentina	Gesell	10162.63	10162.63	10162.63	10162.63	10162.63	10162.63	10162.63	10162.63	
China	In its Annu. price after 23 months after a 5% rise, we expect a 5% rise and Japanese investors.	10162.63	10162.63	10162.63	10162.63	10162.63	10162.63	-0.00	10162.63	21	China	In its Annu. price after 23 months after a 5% rise, we expect a 5% rise and Japanese investors.	10162.63	10162.63	10162.63	10162.63	10162.63	10162.63	10162.63	10162.63	
Australia	All Ordinaries	2250.00	2264.00	2264.00	2264.00	2264.00	2264.00	+3.42	2264.00	21	Australia	All Ordinaries	2250.00	2264.00	2264.00	2264.00	2264.00	2264.00	2264.00	2264.00	
All Midcap	546.7	546.7	546.7	546.7	546.7	546.7	546.7	-0.00	546.7	21	All Midcap	546.7	546.7	546.7	546.7	546.7	546.7	546.7	546.7	546.7	
China	China's market value of RMB72m against background of shipping losses and weak local state. Please see China's 2 to 6.	546.7	546.7	546.7	546.7	546.7	546.7	-0.00	546.7	21	China	China's market value of RMB72m against background of shipping losses and weak local state. Please see China's 2 to 6.	546.7	546.7	546.7	546.7	546.7	546.7	546.7	546.7	
Austria	Credit Suisse	94	95	95	95	95	95	-0.00	95	21	Austria	Credit Suisse	94	95	95	95	95	95	95	95	95
ATX Index	1422.38	1421.43	1423.53	1423.53	1422.38	1422.38	-1.03	1422.38	21	ATX Index	1422.38	1421.43	1423.53	1423.53	1423.53	1422.38	1422.38	1422.38	1422.38	1422.38	
Belgium	BEL20	3498.35	3498.35	3498.35	3498.35	3498.35	3498.35	-0.00	3498.35	21	Belgium	BEL20	3498.35	3498.35	3498.35	3498.35	3498.35	3498.35	3498.35	3498.35	
Denmark	DAX	1050.62	1050.62	1050.62	1050.62	1050.62	1050.62	-0.00	105												

FT GUIDE TO THE WEEK

MONDAY 10

Goldman decides

Goldman Sachs partners are expected to vote today at a monthly partners' meeting on whether to sell between 10 and 15 per cent of the US investment banking partnership in an initial public offering. With partners from around the world participating through video-conferencing, the vote will formalise a decision made in June to go ahead with taking the 130-year-old partnership public. The proposals being put to partners contain details of how the proceeds would be divided between current partners and employees.

Kohl campaigns

Germany's Chancellor Helmut Kohl holds talks with political allies after returning from his summer holiday on Friday as preparations begin for the country's general election on September 27. Mr Kohl interrupted his break for three seaside election trials in attempt to boost support; a rolling programme unveiling his Christian Democratic/Christian Social Union's election platform is already underway. With Mr Kohl back in Bonn, the cabinet gathers tomorrow while leaders of the opposition Social Democrats meet in Bonn today.

Breakaway vote

Residents of Nevis in the eastern Caribbean voted whether to leave the St Kitts-Nevis federation and become the world's smallest independent nation, with 10,000 people. Nevisians have long complained that their 37-square-mile island, an up-market tourist destination and haven for



offshore banks, is neglected by the government in St Kitts. Secession requires support by two thirds of the island's 6,000 registered voters.

Tennis

Cincinnati: Great American Insurance ATP Championship (to August 16). San Marino: San Marino International (to August 16). Los Angeles: Acura Classic women's tournament (to August 16).

Holidays

Singapore (Simex open), South Africa.

TUESDAY 11

Arafat in Cape Town

Palestinian president Yasser Arafat begins a visit to South Africa. He will address parliament on Wednesday.



The proposed sale of the rights to the Winnie the Pooh stories to Disney has raised a storm among members of a London Club, who vote on the deal on Thursday

Cricket

NatWest Trophy semi-finals. Tourist match, Canterbury or Old Trafford; Kent or Lancashire v Sri Lanka (one day). Second women's Test, Harrogate: England v Australia (to August 14).

Holidays

Jordan, Zimbabwe.

WEDNESDAY 12

UK inflation outlook

The Bank of England's official outlook for inflation is published in its quarterly Inflation Report. The report includes the monetary policy committee's forecast of the path of underlying inflation over the next two years. Since the committee left interest rates unchanged at its meeting last week, most analysts conclude that the report's forecast will see inflation at the government's target rate of 2.5 per cent in two years' time. But the latest set of UK labour market statistics, to be published at the same time, may upset the committee's forecast before the print is dry.

Statehood decision

Puerto Rico's legislature will hold a special session to debate whether the island should hold a non-binding

plebiscite on its future relationship with the US. The plebiscite would ask voters whether the island should become a US state, break away as an independent nation or remain a US commonwealth. As a US commonwealth, the 3.6m Puerto Ricans are US citizens, but do not pay federal taxes, cannot vote in presidential elections and have no voting representatives in Congress.

CDU/CSU platform

German chancellor Helmut Kohl launches in Bonn the economic and social policy section of his Christian Democratic Union's election platform. The programme will be presented in conjunction with the Christian Social Union, the CDU's Bavarian sister party. The launch follows similar presentations in the previous two weeks on law and order policy and plans for east Germany.

Premier on trial

Former Turkish prime minister Necmettin Erbakan is due to testify at an Ankara court hearing charges that he incited hatred in a speech.

Soccer

Champions' League, 2nd qualifying round, 1st leg: Man Utd v Lodz (Pol) or Kapaz (Aze). Celtic or Patrick's Athletic v Croatia Zagreb (Cro). Dynamo Kiev v Sparta Prague (Cze). Kosice (Svk) or Cliftonville v Brondby (Den).

ECONOMIC DIARY

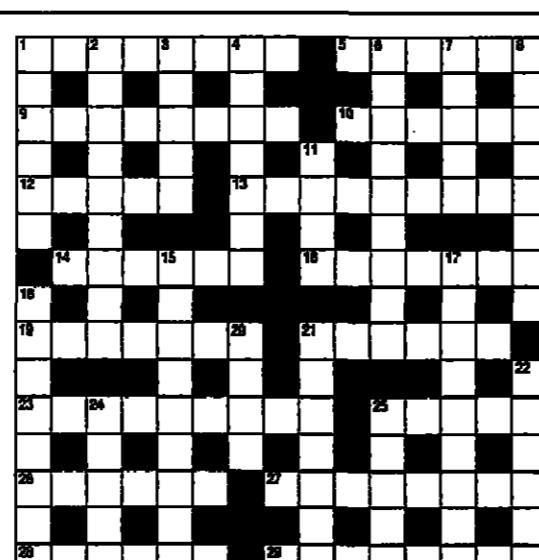
Other economic news

Monday: Canadian housing starts are thought to have remained well down on a year ago last month. The Japanese current account surplus may have narrowed a little between May and June. UK industrial input prices probably continued falling last month, helping to reduce output price inflation. Tuesday: Consumer prices are thought to have fallen in France last month, keeping inflation stable. The creation of temporary service sector jobs should have fuelled French employment in the second quarter. Wednesday: Unemployment is forecast to have risen in the UK for the third month running in July, while annual average earnings growth should have slowed in the three months to June. The Bank of England publishes its latest Inflation Report. Thursday: Initial unemployment claims are thought to have picked up in the week ending August 8. US retail sales are forecast to have been flat in July. Friday: US producer prices should have been stable last month, while industrial production is thought to have dropped a little.

Day	Released	Country	Economic Statistic	Median Forecast	Previous Actual	Day	Released	Country	Economic Statistic	Median Forecast	Previous Actual
Mon	France		May current account	FR20.0bn	FR21.1bn	US			Jul export price index	-0.4%	-0.5%
Aug 10	UK		Jul producer price index input*	-0.1%	-0.7%	US			Jul import price index	-0.5%	-0.5%
	UK		Jul producer price index input*	-8.5%	-8.7%	US			M1 week ended Aug 3	\$4.8bn	\$4.3bn
	UK		Jul producer price index output*	-0.1%	0.0%	US			M2 week ended Aug 3	\$2.7bn	\$4.5bn
	UK		Jul producer price index output*	0.8%	1.0%	US			M3 week ended Aug 3	\$11.4bn	\$15.8bn
	UK		Jul prod pri ind ex-food/drink/tob**	0.2%	0.2%	US			Jul monthly M1	\$2.1bn	\$3.2bn
	UK		Jul British Retail Consortium survey	-0.1%		US			Jul monthly M2	\$17.0bn	\$18.4bn
	Japan		Jul overall wholesale price index*	-0.7%	0.5%	US			Jul monthly M3	\$3.0bn	\$2.8bn
	Japan		Jul overall wholesale price index**	-0.3%	-0.3%	Fri	Japan		Jun industrial production*	-1.3%	
Tues	France		Jul consumer price index**	-0.2%	-0.05%	Aug 14	France		C2 non farm payroll pref	0.8%	-0.7%
Aug 11	France		Jul consumer price index***	1.0%	1.0%	US			Jul producer price index	-0.05%	-0.1%
	Canada		Jul housing starts, units	137k	138k	US			Jul producer price ind ex-food/energy	0.1%	-0.2%
	US		Q2 productivity pref*	1.1%		US			Jun business inventories	0.0%	-0.1%
Weds	UK		Jul unemployment	0.7k	0.7k	US			Jul industrial production	-0.5%	-0.5%
Aug 12	UK		May average earnings	5.3%	5.4%	US			Jul capacity utilisation	80.9%	81.8%
	UK		Apr unit wages three months**	6.1%	6.5%	US			Aug Michigan Sentiment Preliminary*	105.0	105.2
	US		Jul Atlanta Fed Index	17.6		US			Jul bank credit	4.1%	
	Japan		Jun current account (IMF) nott	Y1.28tn	Y1.08tn				During the week...		
	Japan		Jun trade balance (IMF) nott	Y1.09tn							
	Japan		Jun foreign bond investment	Y1.12tn							
Thur	US		Jul retail sales	-0.7%	0.1%				Germany: Jul final cost of living* west	0.1%	
Aug 13	US		Jul retail sales ex-automobiles	0.4%	0.1%				Germany: Jul final cost of living* west	1.1%	
	US		Initial claims Aug 8	310k	307k				Germany: Jul final cost of living* pan Germany	0.2%	0.1%
	US		State benefits Aug 1	2447k					Germany: Jul final cost of living* pan Germany	0.3%	1.2%
	Canada		Jun motor vehicle sales*	0.0%	1.1%				Germany: Jul wholesale price index*	-0.5%	-0.4%
									Germany: Jun retail sales, real†	-0.5%	-1.4%
									Statistics, courtesy Standard & Poor's MMS.		

ACROSS
1 Hop around in an attempt to get a prize (6)
5 Telephone after the odds leap up (6)
9 He sees robes are laid out for him to return (8)
10 Boat put out on journey to see island (6)
12 Carries, as on a camel (6)
13 Aware how Kent got into trouble when batting first (3,3,4)
14 Makes a start in making the beds (6)
15 French arrogance? (7)
19 Not stooping to dishonesty (7)
21 Convert me with this belief (8)
23 This fruit makes a heavily drink in the east (9)
25 Troublesome gnats cause anxiety (5)
26 Improper fractions may be so described (6)
27 A star of the printed word (8)
28 Island's anchorage in the sound (6)
29 To put one at risk on purpose is a sin (6)

DOWN
1 Across and painless death (6)
2 Amount of business that's produced by a patisserie (6)
3 Fees set for law sittings (5)
4 A male woman in the country (7)
6 Pursue writing-style attractive to Americans (9)
7 Arthur's head is in a drink once more (5)
8 Used for light hair? (4-4)
11 It is fashionable to raise one's cap in 4 down (4)
15 Make worse by keeping tank in crumbling garage (9)
17 Calm and painless death (6)
18 Amount of business that's produced by a patisserie (6)
20 Deck is shipshape (4)
21 To commit one rats by design (7)
22 Fireman who doesn't put fires out (6)
24 Part of prison circle in large-scale fiddle (5)
25 Engagement ring? (6)



Winner of Puzzle No.9,744: Ann Cooper, Leamington Spa

MONDAY PRIZE CROSSWORD

No.9,756 Set by DANTE

A prize of a Tombow fountain pen and rollerball set, worth £125, will be awarded for the first correct solution opened by Thursday August 20, marked Monday Crossword 9,756 on the envelope to the Financial Times, 1 Southwark Bridge, London SE1 9HL. Solution on Monday August 24. Please allow 28 days for delivery of prizes.

Name _____

Address _____

Solution 9,744

BULLLETT MAGNET
RAE E I H M A
INNUENDO WALKUS
R D D O S L O S
GUSTY ILLEGIBLE
E C SUE T
RADIKAL ROSEBUT
A P P I I O E
STEPPING ACCORD
S R V E T S
ANDROMEDA PLUM
B R M N N R M O
STEPPES ADHESION
I A T E S F G
NIMBUS CRESIEVIE

Cricket

Triangular tournament, Trent Bridge: South Africa v Sri Lanka. Britanic Assurance Championship (seven matches); to August 17; NatWest U19 International, Worcester: England U19 v Pakistan U19 (to August 17).

Holidays

Bangladesh, Pakistan, Morocco.

SATURDAY 15

Japan remembers

Some 7,000 relatives of people who died in the second world war will attend a memorial service in Tokyo to mark the 53rd anniversary of Japan's surrender in the conflict. Emperor Akihito will give a speech. Prime Minister Keizo Obuchi and several members of his cabinet will also attend. Mr Obuchi will not visit Tokyo's Yasukuni shrine, a symbol of Japan's wartime militarism, though several members of his cabinet have indicated that they will.

Act of faith

The first official group of Iranian pilgrims in more than 18 years sets off for holy Shi'ite Moslem shrines in Iraq. Shi'ites regard the shrines in Karbala and Najaf in southern Iraq as second only to Islam's holiest sites, Mecca and Medina in Saudi Arabia. Iranians have been barred from the holy sites since the eight year Iran-Iraq war.

Rugby Union

South Africa face New Zealand in the Tri-Nations competition at Durban.

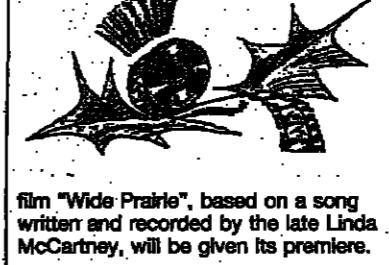
Holidays

Bangladesh, India, South Korea, Benin, Burkina Faso, Cameroon, Central African Republic, Cyprus, Gambia, Ivory Coast, Lebanon, Malta, Senegal, Togo, Austria, Croatia, France, Germany, Greece, Italy, Malta, Spain

SUNDAY 16

Scots stage festival

The annual Edinburgh International Festival of theatre and the arts opens and runs until September 5; the Edinburgh International Film Festival runs until August 30. A short animated



film "Wide Prairie", based on a song written and recorded by the late Linda McCartney, will be given its premiere.

Compiled by Roger Beale

Fax 44 171 873 3196

Cubas takes over

Raul Cubas takes office as president of Paraguay.

Compiled by Roger Beale

Fax 44 171 873 3196

Prices for electricity determined for the purposes of the electricity pooling and trading system in England and Wales.

Prices for electricity determined for the purposes of the electricity pooling and trading system in Scotland.

Prices for electricity determined for the purposes of the electricity pooling and trading system in Northern Ireland.

Prices for electricity determined for the purposes of the electricity pooling and trading system in the Republic of Ireland.

Prices for electricity determined for the purposes of the electricity pooling and trading system in the Republic of Ireland.

Prices for electricity determined for the purposes of the electricity pooling and trading system in Northern Ireland.

Prices for electricity determined for the purposes of the electricity pooling and trading system in Northern Ireland.

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